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Cobb County's Board of Commissioners has approved a referendum for a one-cent special purpose local option sales tax (SPLOST) that will fund facilities, technology, public services, public safety and transportation. If approved by the voters on November 3, 2020 the tax will be collected from January 1, 2022 to December 31, 2027.

This is an official publication of the Cobb County Board of Commissioners

Mike Boyce, Chairman Keli Gambrill, District One Bob Ott, District Two JoAnn Birrell, District Three Lisa Cupid, District Four

Dr. Jackie R. McMorris, County Manager

# A VOTER APPROVED 1% LOCAL SALES TAX WILL PROVIDE FUNDING TO:

- Reduce traffic congestion
- Repave roadways and repair bridges
- · Enhance training resources for public safety
- •Improve technology infrastructure and enhance cyber security
- Update recreation facilities, electrical & lighting upgrades
- Improve security at county facilities

# **Moving Cobb Forward**

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# **COBB 2022 SPLOST RENEWAL OVERVIEW**

This document outlines Cobb County's 2022 Special Purpose Local Option Sales Tax (SPLOST) Renewal program. It briefly describes the purpose of each capital improvement and the *anticipated* corresponding funding. The SPLOST Renewal Program has been developed to address the immediate public safety, transportation, public services (parks, libraries, and senior centers) and support services (facilities and technology) needs that affect the future of Cobb County. If approved by Cobb County voters in November 2020, SPLOST sales tax collection for this program will begin on January 1, 2022 and end on December 31, 2027.

The Cobb 2022 SPLOST Renewal Program of projects includes "Tier 1" and "Tier 2" categories. Tier 2 projects will be implemented only if SPLOST revenues exceed projections and tax proceeds are available after the funding of all of the Tier 1 projects at their estimated costs.

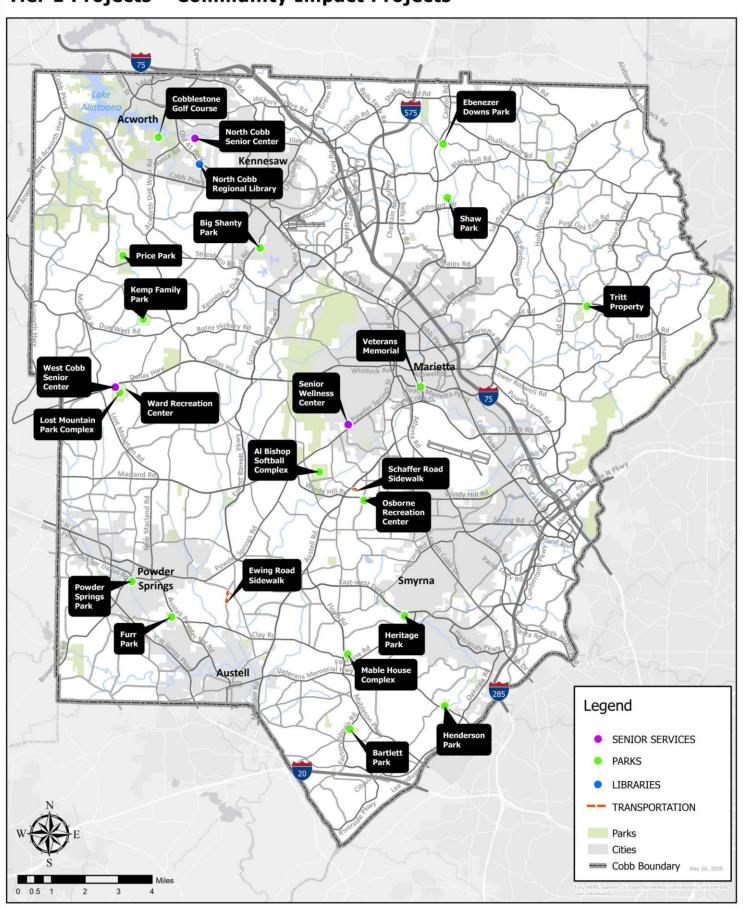
#### Projected SPLOST Collection over 6 Years: \$ 750,000,000

	Tier 1 Projects	Estimated Costs
1	Countywide Projects	\$ 46,000,000.00
2	Sheriff's Office	\$ 4,000,000.00
3	Community Impact Projects	\$ 32,000,000.00
4	Public Safety	\$ 82,000,000.00
5	Transportation	\$ 329,867,821.87
6	Public Services (Libraries, Parks & Community Centers)	\$ 27,850,000.00
7	Support Services (Information Services & Property	\$ 27,150,000.00
	Management)	
8	City SPLOST Allocation	\$ 183,132,178.13
9	Joint Project Allocations with Cities - \$ 3M per city	\$ 18,000,000.00

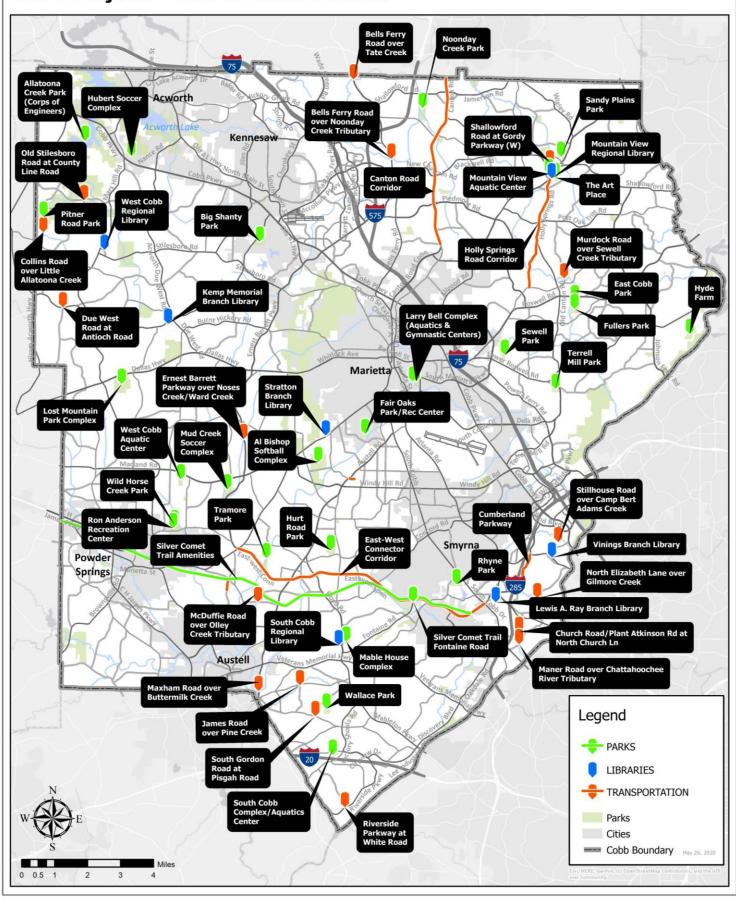
	Tier 2 Projects	Estimated Costs
10	Additional County Projects	\$ 44,038,172.13
	Additional City Projects (listed in Appendix A)	

The maps on the following pages depict "mappable" Tier 1 county projects that have a defined geographic location.

**Tier 1 Projects – Community Impact Projects** 



Tier 1 Projects – DOT & Public Services



## 1. COUNTYWIDE IMPROVEMENTS

Total Estimated Project Costs: \$46,000,000

Countywide improvements include capital projects for the use or benefit of the citizens of the entire county, including residents of the six cities located within the county.

#### 1.1 New 800 MHz Radio Towers

District	Project	Estimated Project Cost
ALL	New 800 MHz Radio Towers	\$ 7,000,000.00

#### Project Description & Justification

SPLOST funds will be used to replace or repair existing radio towers and/or build two new 800 MHz radio towers. This will increase radio coverage throughout the county, making the 800 MHz radio system more effective in identified trouble areas.

### 1.2 New Animal Services Facility

District	Project	Estimated Project Cost
ALL	New Animal Services Facility	\$ 15,000,000.00

#### Project Description & Justification

SPLOST funds will be used for a new animal shelter to accommodate a growing animal population and provide much needed upgrades to kennels, facilities, and other veterinary services.

## 1.3 Improvements to Judicial Technology

District	Project	Estimated Project Cost
ALL	Improvements to Judicial Technology	\$ 18,000,000.00

#### Project Description & Justification

SPLOST funds will be used to make technology improvements within the judicial offices. Modern technology permits courts to improve the administration of justice, enhance efficiencies, and meet the technology expectations of today's court participants and taxpayers.

## 1.4 Adult Detention Center Access Control System Replacement

District	Project	Estimated Project Cost
ALL	Adult Detention Center Access Control System Replacement	\$ 6,000,000.00

#### Project Description & Justification

SPLOST funds will be used to replace the outdated access control system located at the Adult Detention Center, allowing the county to maintain industry standards.

# 2. SHERIFF'S OFFICE

Total Estimated Project Costs: \$4,000,000

District	Project	Estimated Project Cost
ALL	Exterior Maintenance	\$ 4,000,000.00

## **Project Description & Justification**

SPLOST funds will be used for upgrades and restorations to existing Sherriff's Office facilities, such as the 97 building and Work Release building. This project includes items such as roof replacements/restoration, exterior revitalizations, and other repairs to buildings, fencing, signage, lighting and posts.

# 3. COMMUNITY IMPACT PROJECTS

Total Estimated Project Costs: \$ 32,000,000

Community Impact Projects (CIP) are special projects identified by each District Commissioner that address district-specific needs previously expressed by residents and community input. These projects will be implemented and managed by the identified county agency.

## 3.1 Public Services Community Impact Projects

Below is a list of projects identified as Community Impact Projects (CIP) to be implemented by Public Services. A project description, justification, and estimated project cost for each Public Services CIP is included in Section 6.12 of this document.

District	Project	County Agency
1	Kemp Family Park	Public Services
1	Price Park	Public Services
1	Al Bishop Complex	Public Services
1	Lost Mountain Complex	Public Services
1	Big Shanty Park	Public Services
1	Ward Recreation Center	Public Services
1	Cobblestone Golf Course	Public Services
1	North Cobb Regional Library	Public Services
1	North Cobb Senior Center	Public Services
1	Senior Wellness Center	Public Services
1	West Cobb Senior Center	Public Services
2	Tritt Property Acquisition	Public Services
3	Shaw Park Repurpose	Public Services
3	Ebenezer Downs	Public Services
3	Veterans Memorial	Public Services
4	Indoor Track	Public Services

District	Project	County Agency
4	Osborne Recreation Center	Public Services
4	Mable House Outdoor Restroom	Public Services
4	Powder Springs Park	Public Services
4	Bartlett Park	Public Services
4	Furr Park	Public Services
4	Henderson Park	Public Services
4	Heritage Park	Public Services

## 3.2 DOT Community Impact Projects

Below is a list of projects identified as Community Impact Projects to be implemented by Cobb DOT. A project description, justification, and estimated project cost for each DOT CIP is included in Section 5.11 of this document.

District	Project	Agency	
4	Ewing Road Sidewalk	DOT	
4	Schaffer Road Sidewalk	DOT	
4	Hollydale Gateway Sign Replacement	DOT	

## 3.3 Support Services Community Impact Projects

Below is a list of projects identified as Community Impact Projects to be implemented by Support Services. A project description, justification, and estimated project cost for each Support Services CIP is included in Section 7.5 of this document.

District	Project	County Agency
4	Public Health Facility	Support Services

# 4. PUBLIC SAFETY

Total Estimated Project Costs: \$82,000,000

Cobb County Department of Public Safety provides 911 services, animal services, emergency management services, and police and fire assistance to residents throughout the county.

Due to the need for extreme fiscal restraint over the past several years of economic difficulties, capital improvement projects have been deferred. As a result, it is necessary to invest in updating and replacing facilities/equipment to attract and retain employees, taking advantage of technologies that improve performance, and improving efficiency through consolidation of facilities and operations.

Key steps to improve the effectiveness, safety and efficiency of the Cobb County Department of Public Safety include:

- Provision of adequate training facilities to service all public safety disciplines
- Improving facilities to provide adequate workspace, consolidation of processes, consolidation of workforce, energy efficiency and technological improvements
- Implementing new technologies to enhance communication, improve processes both internally and for the citizens served, and to ensure reliable service delivery
- Allocation and deployment of resources to sustain the response capability throughout the county

## 4.1 Police Headquarters & Training Center

District	Project	Estimated Project Cost
ALL	Police Headquarters & Training Center	\$ 18,000,000.00

#### Project Description & Justification

SPLOST funds will be used to construct an indoor firing range and additional infrastructure not covered under the 2016 SPLOST project.

## 4.2 Police Vehicle Replacement

District	Project	Estimated Project Cost
ALL	Police Vehicle Replacement	\$ 10,000,000.00

#### Project Description & Justification

SPLOST funds will be used for the continued replacement of outdated police patrol vehicles.

#### 4.3 New E-911 Call Center

District	Project	Estimated Project Cost
ALL	New E-911 Call Center	\$ 14,000,000.00

#### Project Description & Justification

SPLOST funds will be used for the development of a new 911 call center to address current site-specific constraints and to conform to regulations for industry safety standards.

## 4.4 Radio Equipment Replacement

District	Project	Estimated Project Cost
ALL	Radio Equipment Replacement	\$ 16,000,000.00

#### Project Description & Justification

SPLOST funds will be used for the replacement of radio equipment for Cobb County Police, Fire, Sheriff's Office, 911, and other county departments. Due to rapidly changing technology and loss of technical support, all handheld, vehicle-mounted, and desktop radios must be replaced every five to seven years.

## 4.5 Fire Facility Replacements/Renovations

District	Project	Estimated Project Cost
ALL	Fire Facility Replacements/Renovations	\$ 24,000,000.00

#### **Project Description & Justification**

SPLOST funds will be used to replace the current 1960's era Fire Station No. 12. The new station will include more bay space for additional equipment, technology and equipment to meet the department's goal of minimizing the spread of and exposure to residual carcinogens and improve overall emergency response capacity.

SPLOST funds also will be used for infrastructure upgrades and renovations to the existing fire training complex that were not accounted for in the 2016 SPLOST. These upgrades are essential to meet the strategic goals and training needs of the department.

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# 5. TRANSPORTATION

Total Estimated Project Costs: \$ 329,867,821.87

## 5.1 Roadway Resurfacing

District	Project	Estimated Project Cost
All	Roadway Resurfacing	\$ 213,067,821.87

#### **Project Description**

SPLOST funds will be used for resurfacing activities, including milling, patching, leveling and resurfacing of various roadways throughout the county.

#### **Project Justification**

The county maintains approximately 2,426 miles of roadway that deteriorate over time due to exposure to traffic and weather. Timely resurfacing prevents pavement failures, which result in more expense in the future. Despite significant annual investment in resurfacing, by 2022 more than 3,647 roads (977 centerline miles) will be in need of resurfacing.

Cobb DOT prioritizes resurfacing activities based on the condition of the roadway surface. Utility work/relocations and projects planned by Cobb DOT, Cobb County Water System, Cobb County-Marietta Water Authority, and other local or regional entities are also considered. A prioritized list of roads will be presented annually to the Cobb County Board of Commissioners for approval and implementation.

In addition, the Georgia Department of Transportation typically provides grant funding annually for local maintenance improvements. SPLOST funds allocated for roadway resurfacing will be used as matching funds for these grants. Currently, the county is required to provide a 30-percent match.

## 5.2 Bridges and Culverts

District	Project	Estimated Project Cost
ALL	Bridges & Culverts	\$ 13,800,000.00

#### <u>Project Description</u>

SPLOST funding for bridges and culverts will fund activities to repair, rehabilitate, and replace bridges and culvert structures.

#### **Project Justification**

Both bridges and culverts are used to provide vehicular and pedestrian travel over roadways, railroads, and streams. Several factors can contribute to the deterioration of these structures such as traffic volume, improper drainage, environmental factors, and weather conditions.

Bridges are inspected biennially by the Georgia Department of Transportation and assigned sufficiency ratings ranging from 0 to 100, and corrective actions are sometimes recommended. Smaller structures are evaluated by Cobb DOT staff for deficiencies. If deficiencies are not corrected, bridges with low sufficiency ratings will continue to deteriorate, requiring weight restrictions and potential closures.

Currently, Cobb DOT has identified 11 locations in need of repairs, rehabilitation, or replacement of bridge and culvert structures. These locations were identified based on structural investigations. Additional locations may be identified based on future inspections.

District	Location	Estimated Project Cost
3	Bells Ferry Road over Noonday Creek	\$ 2,800,000.00
1	Collins Road over Little Allatoona Creek	\$ 2,800,000.00
4	James Road over Pine Creek	\$ 2,400,000.00
1	Ernest Barrett Parkway over Noses/Ward Creek	\$ 1,200,000.00
3	Bells Ferry Road over Tate Creek	\$ 300,000.00
2	Maner Road over Chattahoochee River Tributary	\$ 300,000.00
4	Maxham Road over Buttermilk Creek	\$ 300,000.00

District	Location	Estimated Project Cost
4	McDuffie Road over Olley Creek Tributary	\$ 300,000.00
2	Murdock Road over Sewell Mill Creek	\$ 300,000.00
2	North Elizabeth Lane over Gilmore Creek	\$ 300,000.00
2	Stillhouse Road over Camp Bert Adams Creek	\$ 300,000.00
ALL	Additional locations to be determined	\$ 2,500,000.00

## 5.3 Drainage System

District	Project	Estimated Project Cost
ALL	Drainage System	\$ 10,350,000.00

#### Project Description

SPLOST funding for drainage system improvements will provide for the repair and replacement of existing drainage facilities within the county right-of-way.

#### **Project Justification**

Proper roadway stormwater drainage is essential to keep roads safe for the traveling public and to extend the lifespan of the county's roads and bridges. When it rains, the roadway drainage network directs stormwater into appropriate ditches, channels, and pipe systems that flow to natural streams and rivers.

Deteriorating and aging infrastructure can lead to a multitude of problems including:

- Ponding of water on roadways
- Sinkholes that damage roadway pavement and shoulders
- Localized flooding
- Erosion and sedimentation of sensitive waterways

Activities will be undertaken to address site-specific drainage issues, which may include one or more of the following: replacing failing pipes and headwalls, replacing failing catch basins, redefining drainage ditches, pipe lining and other site-specific treatments.

## 5.4 Operational & Safety Improvements

District	Project	Estimated Project Cost
ALL	Operational & Safety Improvements	\$ 21,195,000.00

#### **Project Description**

SPLOST funds will be used to make operational and safety improvements at intersections and corridors throughout the county.

#### **Project Justification**

Locations for operational and safety improvements have been identified using guidelines and recommendations set forth in the county's Safety Action Plan, Comprehensive Transportation Plan, and traffic engineering studies. Improvement types will be determined based on site-specific conditions, traffic patterns, crash history, economic analysis, and public input. Improvement types include, but are not limited to, signalization, roundabout construction, roadway realignment (vertical and/or horizontal), raised median construction, addition of turn lanes, pedestrian improvements, and striping modifications. In addition, Cobb DOT will seek to leverage SPLOST dollars whenever possible as matching funds for federal, state, and local grants.

District	Location	Estimated Project Cost
1	Old Stilesboro Road at County Line Road	\$ 2,840,000.00
_1	Due West Road at Antioch Road	\$ 2,960,000.00
2,3	Holly Springs Corridor Improvements	\$ 3,910,000.00
2	Cumberland Parkway from Paces Walk to Paces Ferry Road	\$ 370,000.00
2	Church Road Plant/Atkinson Road at N Church Lane	\$ 2,645,000.00
3	Shallowford Road at Gordy Parkway West	\$ 700,000.00
3	Canton Road Corridor Improvements	\$ 2,415,000.00
4	E/W Connector Corridor Improvements	\$ 670,000.00
4	Riverside Parkway at White Road	\$ 1,465,000.00
4	S Gordon Road at Pisgah Road	\$ 3,220,000.00

## 5.5 Sidewalk Improvements

District	Project	Estimated Project Cost
ALL	Sidewalk Improvements - locations to be determined (\$ 2,875,000 per District)	\$ 11,500,000.00

#### **Project Description**

SPLOST funding for sidewalk improvements will provide construction of sidewalks and other pedestrian improvements, including pedestrian bridges, along roadways in the vicinity of schools, activity centers, multimodal facilities, and other congested areas.

#### **Project Justification**

Cobb's pedestrian facilities provide safe transportation alternatives to the automobile while providing access to major activity centers, schools, parks, trails, transit stops and stations, commercial centers, shopping, and other public services.

Locations for sidewalk improvements are identified by analyzing the inventory of existing sidewalks and pedestrian facilities, and projects are prioritized based on the following factors:

- Federal and state funding availability, including the Safe Routes to Schools Program
- Providing safe access to schools (local funding)
- Filling in gaps of existing sidewalk segments
- Recommended in the Cobb Bicycle and Pedestrian Improvement Plan (BPIP)
- Community requests
- Providing connectivity and access to bus stops, activity centers, and community facilities

Depending upon costs and funding availability, sidewalk improvements may include, but not be limited to, improving, designing, and constructing sidewalks, trails, and pedestrian and bike paths along roadways, and/or the installation of pedestrian safety devices as needed, such as stamped and colorized crosswalks, flashing beacons for crosswalks, ADA compliant elements, pedestrian signage, pedestrian countdown timers, and other safety equipment. In addition, Cobb DOT will seek to leverage SPLOST dollars whenever possible as matching funds for federal, state, and local grants.

## 5.6 Traffic Management, Transportation Technology, & Planning

District	Project	Estimated Project Cost
ALL	Traffic Management, Transportation Technology, & Planning	\$ 23,115,000.00

#### **Project Description**

SPLOST funding for Traffic Management, Transportation Technology, and Planning will be used to replace and upgrade the county's traffic signal infrastructure, install traffic signals at locations that satisfy traffic signal warrant(s) as established in the current version of the Manual on Uniform Traffic Control Devices, optimize the operations of the traffic system, improve the county's transportation technology systems, and develop long- and short-term planning strategies.

#### **Project Justification**

Traffic signal systems include a variety of equipment and infrastructure that supports the safe and efficient flow of traffic including:

- poles and mast-arms
- signal heads
- signs
- controller cabinets and associated electronics/hardware
- traffic detector equipment (i.e. in-ground metal-sensing loops, overhead fixed cameras, etc.)
- changeable message signs (CMS)
- uninterrupted power supplies (UPS)
- software and server updates essential to communications and system back up

Signals and the associated electronics are exposed to harsh weather, and some support poles are reaching the end of useful life. In addition, controller failures, deficient cabinet or signal wiring, short circuits, lightning strikes, roadway maintenance or utility activities, damage resulting from vehicle contact, and time contribute to the deterioration of the traffic signal system infrastructure.

In addition, financial and environmental constraints make it more desirable and practical to relieve congestion and achieve mobility goals by traffic management and technology improvements rather than exclusively expanding the thoroughfare system through widening existing streets and adding new roads. Cobb DOT uses Advanced Transportation Management Systems (ATMS), Incident Management Systems, Integrated Corridor Management, Traffic Signal Timing, and other technologies, such as Geographic Information Systems (GIS), Program/Project/Contract management system (ProjectView), and a transportation management system (Cartegraph) to optimize the capacity and operation of the existing transportation system.

Traffic Management, Transportation Technology, and Planning provides funding for the technology systems, equipment, and services that support Cobb DOT in smarter transportation and traffic management.

District	Project Type	Estimated Project Cost
ALL	Traffic Signal System Preservation	\$ 3,115,000.00
ALL	Advanced Transportation Management Systems (ATMS)	\$ 4,500,000.00
ALL	Incident Management	\$ 3,000,000.00
ALL	Integrated Corridor Management	\$ 2,000,000.00
ALL	Planning Studies	\$ 2,000,000.00
ALL	Traffic Signal Timing	\$ 3,000,000.00
ALL	Traffic Signals	\$ 2,500,000.00
ALL	Transportation Technology	\$ 3,000,000.00

In addition, Cobb DOT will seek to leverage SPLOST dollars whenever possible as matching funds for federal, state, and local grants.

## 5.7 Transit Capital Improvements

District	Project	Estimated Project Cost
ALL	Transit Capital Improvements	\$ 4,600,000.00

#### **Project Description**

SPLOST funding for Transit Capital Improvements will be used to upgrade the county's transit facilities to improve the operation and reliability of CobbLinc.

#### **Project Justification**

As part of a larger regional transportation planning effort between the State Road and Tollway Authority (SRTA) and Cobb DOT, the existing Marietta bus transfer center facility and park-and-ride lot will be relocated to a new site to better serve flow and operations. The existing Marietta maintenance facility will be re-evaluated for possible expansion and renovation opportunities to meet current and future bus storage capacity and maintenance needs.

In addition, Cobb DOT will seek to leverage SPLOST dollars whenever possible as matching funds for federal, state, and local grants.

## 5.8 School Zone Improvements

District	Project	Estimated Project Cost
ALL	School Zone Improvements - locations to be determined	\$ 4,140,000.00

#### **Project Description**

SPLOST funding for School Zone Improvements will be used for off-campus projects to improve the safety and operational movements of vehicular and pedestrian traffic in and near school zones.

## **Project Justification**

The Cobb County School District (CCSD) is the second largest school system in Georgia serving more than 113,000 students in 112 schools. As the county has grown considerably over the years, vehicular and pedestrian traffic volumes have increased on roadways in school zones

and on school campuses, creating the need for school access safety and operational improvements. On-campus improvements are funded by the CCSD, and off-campus improvements are the responsibility of Cobb DOT.

SPLOST funding for school zone improvements will fund activities including but not limited to, horizontal and vertical alignment improvements, sight distance improvements, lane widening, turn lane additions, traffic signal or roundabout additions, roadway shoulders and clear zone improvements on public roads in school access areas as well as pedestrian safety improvements, such as the addition of sidewalks in the public right-of-way. In addition, Cobb DOT will seek to leverage SPLOST dollars whenever possible as matching funds for federal, state, and local grants.

### 5.9 Cobb DOT Facility Improvements

District	Project	Estimated Project Cost
ALL	Cobb DOT Facility Improvements	\$ 3,100,000.00

#### **Project Description**

SPLOST funding for Cobb DOT Facility Improvements will provide funding for the construction and equipping of new signal and sign shops to be located on the premises of the Cobb DOT headquarters facility.

## <u>Project Justification</u>

Operations at Cobb DOT have outgrown the capacity of the existing signal and sign shops. The existing sign shop was constructed approximately 15 years ago, and experiences roof leaks (leading to occasional mold in some spaces) and other property maintenance issues. Additionally, expanded work space is needed for sign fabrication along with a material storage area.

The existing signal shop was constructed more than 20 years ago and experiences similar issues with flooding and other property maintenance issues, which are problematic due to the sensitivity of the equipment and electronics housed in this facility. A new facility is needed for equipment storage that will also provide adequate work space for traffic signal fabrication and equipment repair.

## 5.10 Federal/State/Local Match Improvements

District	Project	Estimated Project Cost
ALL	Federal/State/Local Match Improvements - project allocations to be determined	\$ 25,000,000.00

#### **Project Description**

SPLOST funding for the Federal/State/Local Match Improvements will be used to leverage available matching funds to deliver key operational and safety improvements to the county's transportation system.

### **Project Justification**

Transportation grants and programs generally require a certain percentage of local matching funds. Georgia law allows the use of SPLOST Funds as matching funds. The following is a list of potential projects for which SPLOST funding may be leveraged to receive additional funding from other sources, including federal, state, and other local agencies.

Name	Description	Local Match	Total Cost
	McCollum Airport Improvements		
McCollum Airport Taxiway Improvements	Enhance taxiway safety in accordance with FAA regulations	\$5,000,000	\$10,000,000
	Corridor Improvements		
Oakdale Road Corridor Improvements	Corridor capacity and safety improvements	\$2,000,000	\$10,000,000
Cumberland Core Loop	Construction of a multimodal corridor that enhances mobility options in the Cumberland area	\$2,600,000	\$13,000,000
I-285 at South Cobb Drive Interchange	Interchange improvements in coordination with I-285 Express Lane project	\$5,000,000	\$15,000,000
East West Connector Improvements	Corridor capacity and safety improvements	\$5,000,000	\$15,000,000
Roadway Safety Audits	Implement safety enhancements recommended from Roadway Safety Audits	\$2,000,000	\$10,000,000

Name	Description	Local Match	Total Cost
Bells Ferry Road Improvements	Corridor improvements related to Northwest Corridor Express Lanes traffic	\$3,000,000	\$15,000,000
Big Shanty Road Improvements	Corridor improvements related to Northwest Corridor Express Lanes traffic	\$3,000,000	\$15,000,000
Hickory Grove Road Improvements	Corridor improvements related to Northwest Corridor Express Lanes traffic	\$2,000,000	\$10,000,000
CH James Parkway/SR6/US278 Improvements	Roadway widening (to six-lanes) to enhance freight mobility	\$6,000,000	\$30,000,000
Circle 75 Parkway Improvements	Corridor operational improvements	\$4,000,000	\$20,000,000
Cobb Parkway/US41/SR3 Improvements	Corridor safety and operational improvements	\$8,000,000	\$40,000,000
Dallas Highway/SR120 Improvements	Corridor safety and operational improvements	\$2,000,000	\$10,000,000
Gateway Improvements	Enhance gateway corridors at various locations with hardscaping, landscaping, monuments and signage	\$400,000	\$2,000,000
I-285 EB / WB Auxiliary Lanes	Additional lanes on I-285 to improve mobility between Cobb Parkway and Paces Ferry Road	\$1,000,000	\$5,000,000
Roswell Road/SR120 Widening	Corridor operational improvements to enhance mobility	\$12,000,000	\$60,000,000
Corridor Improvements to address I-285 Express Lane Traffic	Safety and operational improvements to various corridors related to I-285 Express Lanes traffic	\$3,000,000	\$15,000,000
Barrett Lakes Boulevard Corridor Improvements	Corridor safety and operational improvements	\$1,400,000	\$7,000,000
George Busbee Parkway Corridor Improvements	Corridor safety and operational improvements	\$3,000,000	\$15,000,000

Name	Description	Local Match	Total Cost		
	Intersection Improvements				
Johnson Ferry Road at Roswell Road Intersection	Intersection safety and operational improvements	\$5,000,000	\$15,000,000		
Acworth Due West Road at Cobb Parkway and McClure Road Intersections	Safety and operational improvement at Acworth Due West Road intersections	\$3,000,000	\$9,000,000		
Cobb Parkway at McCollum Parkway / Kennesaw Due West Road / Old 41 Highway Realignment	Preliminary engineering and Right of Way acquisition	\$5,000,000	\$36,000,000		
South Cobb Drive at Fairground Street Intersection	Intersection safety and operational improvements	\$2,000,000	\$7,000,000		
Austell Road at Hospital Drive South Intersection	Intersection safety and operational improvements	\$200,000	\$1,000,000		
Austell Road at Mulkey Drive Intersection	Intersection safety and operational improvements	\$200,000	\$1,000,000		
Cobb Parkway at Windy Hill Road Intersection	Grade Separation	\$12,000,000	\$60,000,000		
South Cobb Drive at Windy Hill Road Intersection	Grade Separation	\$12,000,000	\$60,000,000		
General Intersection Improvements	Match available funds to implement safety and operational improvements	\$5,000,000	\$25,000,000		
	Technology				
Transportation Technology	Upgrade technology to improve effectiveness, safety and mobility	\$1,000,000	\$4,000,000		
Connected / Autonomous Vehicles	Deploy technology to manage and enhance mobility of connected / autonomous vehicles	\$1,000,000	\$4,000,000		
Traffic Management Center (TMC) Upgrades	Capital improvements to enhance TMC effectiveness	\$800,000	\$4,000,000		

Name	Description	Local Match	Total Cost
Traffic Signal Timing	Upgrade and enhance traffic signal timing systems to improve effectiveness	\$800,000	\$4,000,000
	Trails and Sidewalks		
Chattahoochee River Trail	Multi-use trail along Chattahoochee River	\$3,000,000	\$6,000,000
Trails	Match federal, state and local funds to construct priority trail projects (such as Silver Comet Trail Extension, Austell-Powder Springs Road Connector, etc)	\$4,000,000	\$12,000,000
Paces Mill Unit Rehabilitation Trails	Multi-use trail within the Chattahoochee River National Recreation Center	\$1,000,000	\$10,300,000
Transit-Oriented Sidewalks	Match federal, state and local funds to construct sidewalks and address ADA deficiencies along transit routes.	\$1,000,000	\$4,000,000
Transit			
Transit Facilities	Match federal, state and local funds to construct major transit facilities	\$2,000,000	\$6,000,000
Austell Transfer Center	Transit Infrastructure to include transfer center in the vicinity of Austell Road and East West Connector	\$1,600,000	\$8,000,000

The preceding is a list of potential projects that will have the same status as a Tier 1 project, treated as fully and effectually as if they had originally appeared on said list under the project heading "Local Match for Future Federal/State/Other Funding", but only if sufficient federal, state, or other grant funding becomes available.

## 5.11 DOT Community Impact Projects

District	Project	Estimated Total Cost
4	Community Impact Projects - DOT	\$ 1,200,000.00

#### 5.11.1 Ewing Road Sidewalk

District	Project	Estimated Project Cost
4	Ewing Road Sidewalk	\$ 800,000.00

#### <u>Project Description & Justification</u>

SPLOST funds will be used for construction of sidewalks along Ewing Road in District 4. This project will begin at Syble Drive and terminate at Flint Hill Road.

#### 5.11.2 Schaffer Road Sidewalk

District	Project	Estimated Project Cost
4	Schaffer Road Sidewalk	\$ 350,000.00

#### Project Description & Justification

SPLOST funds will be used for construction of sidewalks along Schaffer Road in District 4. This project will begin at Austell Road and continue west for approximately 875 linear feet.

#### 5.12.3 Hollydale Gateway Sign Replacement

District	Project	Estimated Project Cost
4	Hollydale Gateway Sign Replacement	\$ 50,000.00

#### **Project Description & Justification**

SPLOST funds will be used to revitalize signage in the right-of-way along Powder Springs Road in the vicinity of the Hollydale neighborhood.

# 6. PUBLIC SERVICES

Total Estimated Project Costs: \$ 27,850,000

Public Services includes funding for libraries, parks and senior centers.

The Cobb County Public Library System is the third largest library system in terms of population served in Georgia. Cobb's library system has 15 facilities, some of which are more than 40 years old with inadequate space and infrastructure to support current and future library needs. In addition, many of the facilities do not have meeting space for small or large groups.

Improvements to the Cobb Library System were identified based on the 10-Year Library Facility Plan adopted by the Library Board of Trustees. This plan was drafted by the Trustee Facility Committee and the Library Director and included input from the Library Facility Supervisor and County Property Management. This plan includes recommendations based on the interior and exterior conditions of each facility, annual inspections, and community assessments.

Cobb County's parks and recreational facilities support over 6 million visits each year. Increases in population and the increased popularity of additional sports and activities result in many public requests for modified, improved, and/or renovated facilities. Many of the major complexes, buildings, and athletic fields in the county are more than 30 years old and in need of significant repair or renovation.

Improvements to Cobb parks and recreational facilities were identified based on the Cobb County Comprehensive P.A.R.K.S Master Plan completed in 2018. This 10-year master plan was developed using population projections, assessments of current facilities, national standards and public input. It serves as both a strategic plan and an action plan, providing Cobb County with guidelines for future program planning efforts and capital improvement projects.

All activities identified will be assigned a priority rating for completion as funding becomes available. The prioritized list of projects will be presented to the Cobb County Board of Commissioners for approval and implementation.

## 6.1 Library Renovations & Surveillance Equipment

District	Project	Estimated Project Cost
All	Library Renovations & Surveillance Equipment	\$ 3,850,000.00

#### <u>Project Description & Justification</u>

SPLOST funding will provide for renovations, improvements, additions to, and equipping of existing facilities for the purpose of expanding and efficiently delivering library services and programs to county residents. Depending upon costs and funding availability, activities may include, but not be limited to, renovations such as teen spaces, flexible/adaptable spaces, updated infrastructure, computer stations, and interior design. Locations identified for renovations include:

- Mountain View Regional Library
- South Cobb Regional Library
- West Cobb Regional Library
- Lewis A. Ray Library

- Stratton Library
- Kemp Memorial Library
- Vinings Library

In addition, funding will provide for the installation of video surveillance cameras at 12 locations to promote the safety of library customers, staff and community.

## 6.2 Parks Technology, Life Safety & Security Improvements

District	Project	Estimated Project Cost
All	Parks Technology, Life Safety & Security Improvements	\$ 750,000.00

#### Project Description & Justification

SPLOST funding will be used for the installation or upgrade of technological features that will improve communication, recordkeeping, and safety for visitors and staff as well as security improvements to protect the county's investments in its park system. Examples include the installation of security cameras integrated into the public safety network and safety features.

Locations identified for technology, life safety, and security improvements include:

- Allatoona Creek Park (Corps of Engineers)
- Big Shanty Park
- Fair Oaks Park & Recreation Center
- Hyde Farm

- Sewell Park
- The Art Place
- Mable House Complex
- Silver Comet Trail (Fontaine Road)
- Countywide as needed

## 6.3 Parks Building Renovations & Improvements

District	Project	Estimated Project Cost
All	Parks Building Renovations & Improvements	\$ 4,500,000.00

#### Project Description & Justification

SPLOST funding will be used to replace or upgrade structures that have reached their intended service life and have not been sufficiently addressed by past funding mechanisms. Examples include installing metal roofs in place of outdated asphalt shingles, replacing gymnasium floors worn by consistent use over the years, renovating heavily used restroom facilities, and additional improvements identified based on public input, such as adding shade structures at tennis centers and playgrounds and constructing additional restroom capacity in more remote areas of certain parks. Locations identified for renovations and improvements include:

- Big Shanty Park-The Art Station
- Central Aquatics Center
- Fair Oaks Park/Recreation Center
- Fullers Park
- Gymnastics Center
- Lost Mountain Park
- Mountain View Aquatic Center
- Noonday Creek Park

- Pitner Road Park
- Ron Anderson Recreation Center
- Sewell Park
- South Cobb Aquatic Center
- Terrell Mill Park
- West Cobb Aquatic Center
- Wild Horse Creek Park

## 6.4 Parks Synthetic Turf Conversion & Replacement

District	Project	Estimated Project Cost
1,2,4	Parks Synthetic Turf Conversion & Replacement	\$ 7,480,000.00

#### <u>Project Description & Justification</u>

Recent installation of synthetic turf at eight of Cobb's rectangular athletic fields has been a resounding success as indicated by soccer, football, lacrosse and other user groups. Extended life cycle, safety and playability, decreased maintenance costs, and the local economic impacts of tournament play are all advantages of synthetic turf over traditional bermuda grass fields. The expected service life of the synthetic turf carpet under heavy use is eight to 10 years. SPLOST funding will be used for first-time field conversions, as well as replacing the existing turf at eight fields in the 2025 to 2027 timeframe. Locations identified for synthetic turf conversion and replacement include:

- Hubert Soccer Complex
- Lost Mountain Park
- Mud Creek Soccer Complex

- Terrell Mill Park
- Wallace Park

## 6.5 Parks Electrical & Lighting Upgrades

District	Project	Estimated Project Cost
All	Parks Electrical & Lighting Upgrades	\$ 3,430,000.00

#### Project Description & Justification

Recent improvements in LED lighting technology provide the opportunity to replace old and inefficient metal halide lights on athletic fields, tennis courts, and high bay lighting in recreation and aquatic centers. LED fixtures use roughly half of the electricity of older light systems and last significantly longer. Moreover, manufacturers are decreasing their production of metal halide replacement bulbs, making them more expensive to purchase and harder to find.

SPLOST funding will be used for electrical and lighting upgrades and related electrical improvements, such as replacement of older underground wiring, breakers and switch gear, at the following locations:

- Central Aquatic Center
- Fullers Park
- Hubert Soccer Complex
- Mountain View Aquatic Center

- Mud Creek Soccer Complex
- Sandy Plains Park
- South Cobb Complex

## 6.6 Parks Mechanical System Replacement

District	Project	Estimated Project Cost
All	Parks Mechanical System Replacement	\$ 3,420,000.00

#### **Project Description & Justification**

PARKS is responsible for well over 100 heated and air conditioned buildings of various sizes. HVAC systems typically have a useful service life of 10 to 15 years. Systems in many county parks exceed this age. The dehumidification systems in the county's indoor swimming pools are highly specialized examples of this. Proper efficiencies of these sophisticated systems are essential to the operation of these very heavily used facilities, with respect to the comfort of the users, and the longevity of the buildings themselves. Failure to replace these systems when needed could potentially result in the extended closure of these facilities.

SPLOST funding will be used for mechanical system replacement activities at the following locations:

- Gymnastics Center
- Mountain View Aquatic Center
- South Cobb Aquatic Center

- West Cobb Aquatic Center
- Countywide as needed

## 6.7 Parks Paving

District	Project	Estimated Project Cost
All	Parks Paving	\$ 1,000,000.00

#### <u>Project Description & Justification</u>

Resurfacing of access roadways and parking lots is an ongoing need in the county's park system. Adding new parking capacity is also a common request from user groups and park visitors.

The county recently established a paving program for parks intended to maintain the quality of paved surfaces, to avoid more expensive repairs in the future, and to identify certain park trails and sidewalks that will benefit from reconstruction or fortification with concrete or crushed slate materials.

SPLOST funding will be used for resurfacing and paving activities at the locations listed below as well as replacing and restriping surfaces at other park locations countywide as needed.

- East Cobb Park
- Fair Oaks Park & Recreation Center
- Fullers Park

- Hurt Road Park
- Terrell Mill Park
- Countywide as needed

#### 6.8 Park Amenities

District	Project	Estimated Project Cost
All	Park Amenities	\$ 500,000.00

#### <u>Project Description & Justification</u>

Park amenities, such as bleachers, pavilions, shade structures, water fountains, and playground safety surfaces, must be installed or replaced periodically. Replacement of deteriorated amenities provide a safer and more enjoyable recreation experience for all park visitors.

SPLOST funding will be used to install or replace amenities at the locations listed below as well as park locations countywide as needed.

- Al Bishop Softball Complex
- East Cobb Park
- Silver Comet Trail (District 4)

- Tramore Park
- Wallace Park
- Countywide as needed

## 6.9 Parks Site, Erosion, Lake/Dam Improvements

District	Project	Estimated Project Cost
1,2,4	Parks Site, Erosion, Lake/Dam Improvements	\$ 500,000.00

#### Project Description & Justification

Addressing erosion and drainage issues on park properties before they become serious is essential to avoiding facility closures. The county maintains 14 ponds and lakes and their associated earthen dams throughout the county. These features provide a stormwater management function as well as excellent recreational opportunities for fishing and other activities.

SPLOST funding will be used for activities, such as renovating existing dams, dredging, improving grading, and expanding streambank stabilization measures related to site, erosion, and lake/dam improvements, at the following locations:

- Lost Mountain Park
- Rhyne Park
- Wild Horse Creek Park

## 6.10 Parks Subsurface Infrastructure (Countywide)

District	Project	Estimated Project Cost
All	Parks Subsurface Infrastructure (Countywide)	\$ 1,500,000.00

#### **Project Description & Justification**

The Cobb County PARKS system was established in 1966 and has continued to expand over the years. Much of the subsurface infrastructure installed throughout this time has reached or exceeded its reasonable service life and failures can occur suddenly. These systems include sanitary sewer, stormwater management, potable water, irrigation, and fire protection piping. Aging systems will be replaced before failures or continued system deterioration lead to larger issues.

SPLOST funding will be used to replace aging subsurface infrastructure systems throughout the county.

#### 6.11 Park & Facility Signage (Countywide)

District	Project	Estimated Project Cost
All	Park & Facility Signage (Countywide)	\$ 920,000.00

#### Project Description & Justification

In the over 50 years since its founding, Cobb PARKS has followed a variety of signage programs. Cobb citizens and park visitors would benefit from a consistent and coordinated park signage and wayfinding system for locating park entrances and navigating to various locations and facilities.

SPLOST funding will be used to establish a consistent and coordinated park signage and wayfinding system.

## **6.12 Public Services Community Impact Projects**

District	Project	Estimated Total Cost
ALL	Community Impact Projects - Public Services	\$ 29,050,000.00

#### 6.12.1 Kemp Family Park

District	Project	Estimated Project Cost
1	Kemp Family Park	\$ 1,000,000.00

#### Project Description & Justification

SPLOST funds will be used to complete the first phase of development for this park, including parking, walking trails, and a restroom. Added to the PARKS system using 2008 PARKS Bond funding, Kemp Family Park consists of about 95 acres of open fields and wooded rolling hills.

#### 6.12.2 Price Park

District	Project	Estimated Project Cost
1	Price Park	\$ 1,000,000.00

#### Project Description & Justification

SPLOST funds will be used to complete the activities necessary to install additional parking and a pedestrian bridge for this facility. The addition of about 120 acres using 2008 PARKS Bond funding more than doubled the size of this passive park. This SPLOST funding will allow additional parking and a pedestrian bridge to allow safe access to more of these beautiful acres.

#### 6.12.3 Al Bishop Complex

District	Project	Estimated Project Cost
1	Al Bishop Complex	\$ 1,750,000.00

#### Project Description & Justification

SPLOST funds will be used to complete the activities necessary to install synthetic turf and LED field lighting at this location. The Al Bishop complex is the county's premier adult softball facility, hosting many tournaments throughout the year. Upgrading to synthetic turf and LED field lighting will further enhance the ability of this venue to attract more large regional events, bringing in many out of town visitors to support local businesses.

#### 6.12.4 Lost Mountain Complex

District	Project	Estimated Project Cost
1	Lost Mountain Complex	\$ 2,172,000.00

#### **Project Description & Justification**

SPLOST funds will be used to complete the activities necessary to install synthetic turf and LED field lighting at this location. The Lost Mountain complex serves a similar role as the Al Bishop Complex above, but for girls softball and on a national level. Adding synthetic turf and LED field lighting will increase the reach of this facility to bring in additional visitors to support the local economy.

#### 6.12.5 Big Shanty Park

District	Project	Estimated Project Cost
1	Big Shanty Park	\$ 300,000.00

#### Project Description & Justification

SPLOST funds will be used to complete the activities to install additional parking for this facility. Popular programming at The Art Station often generates parking space demands that exceed the capacity of the small adjacent parking lot, which is shared with a bank of four tennis courts. Additional parking will alleviate this issue.

#### 6.12.6 Ward Recreation Center

District	Project	Estimated Project Cost
1	Ward Recreation Center	\$ 750,000.00

#### Project Description & Justification

SPLOST funds will be used to complete the necessary interior and exterior renovations to this facility to maintain and improve the level of service that this important facility provides.

#### 6.12.7 Cobblestone Golf Course

District	Project	Estimated Project Cost
1	Cobblestone Golf Course	\$ 250,000.00

#### <u>Project Description & Justification</u>

SPLOST funds will be used to complete the necessary repairs and activities to restore the safety and stability of the cart paths. The asphalt cart paths at this popular facility have become rough and unstable due to tree roots and minor erosion issues.

#### 6.12.8 North Cobb Regional Library

District	Project	Estimated Project Cost
1	North Cobb Regional Library	\$ 200,000.00

#### Project Description & Justification

SPLOST funding will be used at this location for items such as the installation of window blinds, sound baffles, an automated material handling (AMH) system, and community room sound equipment.

#### 6.12.9 North Cobb Senior Center

District	Project	Estimated Project Cost
1	North Cobb Senior Center	\$ 200,000.00

#### Project Description & Justification

SPLOST funds will be used for the addition of a portico to provide for covered drop offs at the pre-function area and a covered walkway to connect the new portico to the front entrance. This addition will provide protection from the weather for seniors as they walk from the side parking lot to the front entrance of the building.

#### 6.12.10 Senior Wellness Center

District	Project	Estimated Project Cost
1	Senior Wellness Center	\$ 300,000.00

#### Project Description & Justification

SPLOST funding will be used for the following activities at this location:

- Art room exhaust fan to properly exhaust fumes resulting from art room activities
- Lobby renovations to reconfigure front desk staffing space for workspace security of staff and equipment
- Replacement of furniture and fixtures within public facing spaces
- Parking lot reconfiguration to maximize amount of available spaces by removing islands and redesigning the lot

#### 6.12.11 West Cobb Senior Center

District	Project	Estimated Project Cost
1	West Cobb Senior Center	\$ 78,000.00

#### Project Description & Justification

SPLOST funding will be used for the following activities at this location:

- Kitchen renovation to convert warming kitchen into a teaching kitchen to offer cooking classes to senior citizens of Cobb County
- Restroom renovations to update and upgrade fixtures to better meet the needs of the aging population. Bathrooms will be more user-friendly with fixtures, sinks, flooring, and toilets appropriate for older adults.

#### 6.12.12 Tritt Property Acquisition

District	Project	Estimated Project Cost
2	Tritt Property Acquisition	\$ 8,000,000.00

#### Project Description & Justification

SPLOST funding will be used to acquire the remaining 20 acres of the Tritt Property. Nearly 30 acres of the Tritt Property, adjacent to Fullers Park and East Cobb Park, were recently purchased using 2008 PARKS Bond funds. Acquisition of the remaining 20 acres will complete the assembly of a nearly 125-acre park, offering a mix of active and passive recreation activities.

#### 6.12.13 Shaw Park Repurpose

District	Project	Estimated Project Cost
3	Shaw Park Repurpose	\$ 4,000,000.00

#### **Project Description & Justification**

SPLOST funding will be used to repurpose Shaw Park to better meet the recreational needs and desires of the surrounding community. Shaw Park was first developed in 1970, and has served several generations of families since. However, the park design and amenities are now outdated, and the park no longer meets the recreational needs of the community. The footprint of this project also includes Gritters Library and the Northeast Cobb Community Center.

#### 6.12.14 Ebenezer Downs

District	Project	Estimated Project Cost
3	Ebenezer Downs	\$ 3,000,000.00

#### Project Description & Justification

SPLOST funding will be used for the development of a passive park in this location. The 17.5-acre Ebenezer Downs property was acquired using 2008 PARKS Bond funding. This SPLOST funding would allow the development of this passive park, governed by the Park Master Plan, that was developed with public input and approved by the Board of Commissioners in 2019.

#### 6.12.15 Veterans Memorial

District	Project	Estimated Project Cost
3	Veterans Memorial	\$ 1,000,000.00

#### Project Description & Justification

SPLOST funding will be used for the construction of a county Veterans Memorial to honor all veterans who protected our nation's freedoms from all branches of the military during all major conflicts. The Memorial will be operated by the county as a passive park. Additional funding for the Memorial may be provided by the Cobb Veterans Memorial Foundation.

#### 6.12.16 Indoor Track

District	Project	Estimated Project Cost
4	Indoor Track	\$ 2,450,000.00

#### Project Description & Justification

SPLOST funds will be used to construct an indoor space for competitive track and field events.

#### 6.12.17 Osborne Recreation Center

District	Project	Estimated Project Cost
4	Osborne Recreation Center	\$ 2,000,000.00

#### **Project Description & Justification**

SPLOST funds will be used as additional funding for this 2016 SPLOST project to cover the cost of land acquisition.

#### 6.12.18 Mable House Outdoor Restroom

District	Project	Estimated Project Cost
4	Mable House Outdoor Restroom	\$ 100,000.00

#### **Project Description & Justification**

The Mable House Complex hosts many events annually, and a restroom facility is needed for event attendees and participants.

#### 6.12.19 Powder Springs Park

District	Project	Estimated Project Cost
4	Powder Springs Park	\$ 100,000.00

#### <u>Project Description & Justification</u>

SPLOST funds will be used for improvements to the original portion of Powder Springs Park in a joint project with the City of Powder Springs. Passive park elements will be added.

#### 6.12.20 Bartlett Park

District	Project	Estimated Project Cost
4	Bartlett Park	\$ 100,000.00

#### **Project Description & Justification**

The initial development of the approved park master plan will begin with this funding.

#### **6.12.21** Furr Park

District	Project	Estimated Project Cost
4	Furr Park	\$ 100,000.00

#### Project Description & Justification

The initial development of the approved park master plan will begin with this funding.

#### 6.12.22 Henderson Park

District	Project	Estimated Project Cost
4	Henderson Park	\$ 100,000.00

#### <u>Project Description & Justification</u>

The initial development of the approved park master plan will begin with this funding.

#### 6.12.23 Heritage Park

District	Project	Estimated Project Cost
4	Heritage Park	\$ 100,000.00

#### Project Description & Justification

SPLOST funds will be used for improvements to this park located on Fontaine Road.

# 7. SUPPORT SERVICES (INFORMATION SERVICES & PROPERTY MANAGEMENT)

Total Estimated Project Costs: \$ 27,150,000

Support Services provides funding for capital improvements to Cobb County maintained buildings and internal services, as well as capital improvements to the county's information systems, technology and related equipment.

# 7.1 Technology Infrastructure Upgrades

District	Project	Estimated Project Cost
All	Technology Infrastructure Upgrades	\$ 6,000,000.00

#### Project Description & Justification

Information technology has become highly integrated into the day-to-day business and emergency operations of Cobb County. SPLOST funds will be used to upgrade the county's technology infrastructure, which is vital to providing seamless, efficient, and secure services and information to county constituents. Keeping aging foundational technology current, from the network edge to the data center, ensures the continued and resilient execution of critical county business operations.

## 7.2 Cyber Security

District	Project	Estimated Project Cost
All	Cyber Security	\$ 2,000,000.00

#### <u>Project Description & Justification</u>

Cobb County has developed a cyber security "Defense in Depth" strategy to secure the county's information, data, and technology assets. This strategy relies on nimble, state-of-the-art technologies to secure the county's digital environment and ensure constituents continue to safely interact with Cobb County. Deploying the latest and most advanced security solutions to

counter the continuous and malicious attacks by cyber criminals is an essential responsibility of county government today and for the foreseeable future.

## 7.3 Digital Government/Smart Community

District	Project	Estimated Project Cost
All	Digital Government/Smart Community	\$ 9,000,000.00

#### <u>Project Description & Justification</u>

SPLOST funds will be used to implement and modernize digital government business applications and systems to maintain technical currency to meet the expectations of an engaged and connected constituency. Expanding online services with innovative delivery and easy to use applications will enable transparency and the direct communication between the public and county government.

#### 7.4 Property Management

District	Project	Estimated Project Cost
All	Property Management	\$ 10,150,000.00

#### Project Description & Justification

SPLOST funds will be used for upgrades and renovations to existing county-owned facilities, such as courthouses and other public buildings. Updates and renovations include, but are not limited to, activities such as security, HVAC and safety equipment installations, roof restorations and replacements, interior rehabilitations, and exterior revitalizations.

# 7.5 Support Services Community Impact Projects

District	Project	Estimated Total Cost
4	Public Health Facility	\$ 1,750,000.00

#### **Project Description & Justification**

SPLOST funding will be used for the expansion and modernization of the existing South Cobb Community Health facility or for the construction of a new health facility.

# 8. CITY SPLOST ALLOCATIONS

Total Estimated Project Costs: \$ 183,132,178.13

Cobb County has six municipalities located within its borders: Acworth, Austell, Kennesaw, Marietta, Powder Springs, and Smyrna. Cobb County is allocating \$ 183,132,178.13 of SPLOST funding to these municipalities. Each municipality will be allocated a share of the SPLOST proceeds equal to the ratio of the municipality's population relative to the total county population according to the 2018 population estimates by the U.S. Census Bureau. The table below is for informational purposes only. Actual SPLOST proceeds will be disbursed to each municipality in accordance with Section 6 of the Intergovernmental Agreement.

Municipality	<b>Total City Allocation</b>
Acworth	\$ 21,060,516.74
Austell	\$ 6,678,496.17
Kennesaw	\$ 31,785,177.01
Marietta	\$ 56,558,863.21
Powder Springs	\$ 14,303,887.75
Smyrna	\$ 52,745,237.26

A list of capital improvement projects selected by each municipality is included in Appendix A to this document. These capital improvement projects are selected by each municipality for specific benefit to the community and are included in their respective work programs.

# 9. JOINT CITY PROJECTS

Total Estimated Project Costs: \$ 18,000,000

Cobb County has six municipalities located within its borders: Acworth, Austell, Kennesaw, Marietta, Powder Springs, and Smyrna.

Each of these municipalities will receive an additional \$ 3,000,000 of SPLOST funding for joint projects as detailed in an Intergovernmental Agreement between Cobb County and each city. These capital improvement projects are selected by each municipality for specific benefit to the community and are included in their respective work programs.

A list of capital improvement projects as well as the joint projects selected by each municipality is included in Appendix A to this document.

# 10. ADDITIONAL SPLOST PROJECTS (TIER 2)

Tier 2 projects will be implemented only if SPLOST revenues exceed projections and tax proceeds are available after the funding of all of the Tier 1 projects at their estimated costs.

# **10.1 Additional Transportation Projects**

District	Project	Estimated Project Cost
All	Resurfacing - pavement preservation and rehabilitation (OCI - 60)	\$ 14,638,172.13
All	Federal/State/Local Match - funds used to match outside funding sources	\$ 16,400,000.00

# 10.2 Additional Community Improvement Projects

District	Project	County Agency	Estimated Project Cost
1	Al Bishop Complex - additional funding for LED Conversion, Synthetic Turf infields	Public Services	\$ 475,000.00
1	Ward Recreation Center - additional funding for interior and exterior renovations	Public Services	\$ 475,000.00
1	Lost Mountain Road at Amberton/Oakleigh Operational Improvements	DOT	\$ 2,300,000.00
2	Library Improvements - additional funding	Public Services	\$ 1,000,000.00
2	Police Precinct Upgrades	Public Safety	\$ 2,250,000.00
3	Repurpose Shaw Park - additional funding	Public Services	\$ 1,000,000.00
3	DOT Projects - Sidewalks, resurfacing and intersection improvements in District 3	DOT	\$ 2,250,000.00
4	Public Health Facility - additional funding	Support Services	\$ 250,000.00
4	Median, Streetscape, Pocket Park Improvements	Public Services	\$ 1,000,000.00
4	Indoor Track - additional funding	Public Services	\$ 2,000,000.00

# 10.3 City Tier 2 Projects

A list of Tier 2 capital improvement projects selected by each municipality is included in Appendix A to this document.

# **APPENDIX A - CITY PROJECTS**

# Acworth

	Estimated Project
TIER 1 City of Acworth Projects	Cost
West Lakeshore Drive Improvement	\$1,000,000.00
Summit Circle Improvement	\$255,000.00
Old Cherokee Street Improvement	\$750,000.00
Brookhaven Subdivision - Phase 1 Improvement	\$1,500,000.00
North Main (Enclave Subdivision to County Line) Improvement	\$1,500,000.00
Academy Street (Dixie Avenue to Beach Street)	\$900,000.00
Beach Street Realignment	\$7 <i>5</i> 0,000.00
Miscellaneous Paving and Equipment - Throughout City	\$6,000,000.00
Miscellaneous Stormwater Improvement - Throughout City	\$1,000,000.00
Miscellaneous Sidewalk - Throughout City	\$500,000.00
Federal, State, Local Match	\$250,000.00
Public Parking Improvements - Throughout City	\$500,000.00
City Facility Upgrades and Expansion - Throughout City	\$890 <b>,</b> 517.00
City Wide Technology Infrastructure Improvements - Throughout City	\$500,000.00
Public Safety Vehicles	\$1,440,000.00
Public Safety Facility Improvements	\$150,000.00
800 MHz Radio Upgrades	\$500,000.00
Body Cameras and In Care Technology Upgrades	\$425,000.00
Cauble Park Improvements	\$750,000.00
Old Hwy 92 Pedestrian Bridge/Overlook Park	\$750,000.00
Trail Development - Throughout City	\$750,000.00
City of Acworth Total Cost	\$21,060,517.00
Total City Allocation	\$21,060,516.74
Joint Project with County - Acworth Due West at Ragsdale Road and sidewalks	\$3,000,000.00
City of Acworth with Joint Funds	\$24,060,517.00

# Austell

TIER 1 City of Austell Projects	Estimated Project Cost
Fire Truck	\$1,100,000.00
Radios - Fire Department	\$90,000.00
Equipment - Fire Department	\$35,000.00
Vehicles and equipment - Police Department	\$455,509.00
Radios - Police Department	\$296,000.00
Roadway Resurfacing	\$723,074.00
Roadway Restriping	\$115,000.00
Roadway Curb and Gutter	\$115,000.00
Sidewalks	\$307,288.00
Roadway Drainage Systems	\$100,000.00
Maintenance equipment - Transportation	\$550,000.00
Upgrade Water Infrastructure - Water System	\$900,000.00
System wide improvement - Water System	\$475,000.00
Equipment - cooling tower at Threadmill Complex	\$750,000.00
Improvements to Parks - Legion, Collar, etc.	\$400,000.00
Trails	\$266,625.00
City of Austell Total Cost	\$6,678,496.00
Total City Allocation	\$6,678,496.17
Joint Project with County - Recreation Center	\$3,000,000.00
City of Austell with Joint Funds	\$9,678,496.00

# Kennesaw

TIER 1 City of Kennesaw Projects	Estimated Project Cost
Depot Park - Phases 8-12 construction consisting of an amphitheater and festival area, along with new and expanded parking lots for the park and museum	\$6,000,000.00
Recreation Center - Phase II includes a multi-sport court and gymnastics	\$3,000,000.00
Facility Improvements - Water and energy conservation updates, address space utilization for current and future staffing growth and expanding services (e.g., Public Works renovation, community development, etc.) and city wide facilities & cyber security upgrades	\$3,500,000.00
Rutledge Road/Cathey Lane - Road widening, sidewalk improvements, and installation of a traffic light to maximize transportation system performance and vehicular safety at the intersection of Swift-Cantrell Park and Old 41	\$4,000,000.00
Sardis Street extension and overpass - Continuation of Phase I to maximize transportation system performance, improve traffic congestion, and compliment the redevelopment of the downtown area. This will include the construction of new road from Main Street that intersects with Cherokee Street, Shirley Drive and an overpass to Moon Station. A bypass will also be built between the extension at Shirley Drive to North Cherokee Street just south of Ben King Road to reduce the impact on the Cherokee Street Historical District	\$6,000,000.00
Neighborhood Improvements - Sidewalks and street resurfacing	\$785,000.00
Public Safety Facility - New facility for Police Department, 911 and Emergency Operations Center	\$8,500,000.00
City of Kennesaw Total Cost	\$31,785,000.00
Total City SPLOST Allocation	\$31,785,177.01.
Joint Project with County — Added funds for the Recreation Center Phase II that includes a multi-sport court and gymnastics	\$3,000,000.00
City of Kennesaw with Joint Funds	\$34,785,000.00

TIER 2 City of Kennesaw Projects (to be completed if funding becomes available)	Estimated Project Cost
Fleet Maintenance - Upgrade maintenance facility with a sign shop to repair city vehicles & capital equipment and create road signs, improve bulk storage (e.g., salt, dirt, signs) & underground storage tanks/refueling areas, and to address topography and stormwater issues	\$2,500,000.00
Smith Gilbert Gardens - Create ADA accessible trails, obtain Innovation Readiness Training materials, and repair historic Butler House	\$500,000.00
Sidewalks and resurfacing of major roads and routes	\$1,500,000.00
City of Kennesaw Total Cost	\$4,500,000.00

# Marietta

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TIED 1 C' CAA D	Estimated
TIER 1 City of Marietta Projects	Project Cost
Sidewalk/ Trail Construction - Citywide	\$6,250,000.00
Street Resurfacing - Citywide	\$13,200,000.00
Traffic System Upgrades (ATMS) - Citywide	\$2,750,000.00
Bridge Rehabilitation - Citywide	\$500,000.00
General Streets & Drainage Improvements - Citywide	\$4,000,000.00
Sign Reflectivity - Citywide	\$225,000.00
Street Marking and Reflectivity - Citywide	\$225,000.00
Ward 1 - Sidewalks/streets/Traffic Calming Improvements	\$500,000.00
Ward 2 - Sidewalks/streets/Traffic Calming Improvements	\$500,000.00
Ward 3 - Sidewalks/streets/Traffic Calming Improvements	\$500,000.00
Ward 4 - Sidewalks/streets/Traffic Calming Improvements	\$500,000.00
Ward 5 - Sidewalks/streets/Traffic Calming Improvements	\$500,000.00
Ward 6 - Merritt Road Trail and Sidewalks/ Streets/ Traffic Calming Improvements	\$500,000.00
Ward 7 - Blanche Drive Underpass Area Improvements and Sidewalks/ Streets/ Traffic	-
Calming Improvements	\$500,000.00
City Hall Renovations - New windows, replace chillers and cooling tower, replace carpet	•
on all floors, renovate bathrooms, update lighting, renovate elevator doors, replace roof	
and reseal parking deck	\$3,975,000.00
Kennesaw House/ Marietta Museum of History Renovations - replace roof, HVAC, install	
safety rails on roof, and replace/ convert front doors to ADA accessibility	\$288,500.00
Public Safety Complex reroof	\$260,000.00
Skatepark and Other Sports Facilities	\$500,000.00
Park Improvements - Citywide	\$1,000,000.00
Police Department Vehicles	\$1,079,554.00
Fire Department Vehicles	\$1,200,000.00
Public Safety Training Facilities and Equipment - Training facilities and equipment	
replacement for Fire and Police Department	\$2,279,554.20
Bellemeade Bridge Replacement	\$1,000,000.00
Burnt Hickory and Polk Avenue Intersection Improvement	\$1,500,000.00
Cherokee Street Widening - widening of Cherokee Street from Chicopee to Tower Road	<b>+ 1/2 2 2/2 2 2 2 2</b>
to three lanes and continuing on Church Street to Church Street Extension to include	
streetscape enhancements where practical	\$4,500,000.00
Kennesaw Avenue Streetscape Improvement	\$500,000.00
North Marietta Parkway Improvements - Sidewalk, trail, streetscape, intersection and	, ,
limited median improvements (\$2.1 Million from grants)	\$900,000.00
Neighborhood Traffic Studies - Study cut through traffic and improvements for pedestrian	+/ssa.ss
safety in neighborhoods	\$100,000.00
Roswell Street Four Lane Improvement - completion of four lane improvement	\$700,000.00
Roswell Street Improvement - Continuation of 4 Iane improvements	\$1,500,000.00
Whitlock Drive and Hillcrest Drive Intersection Improvement - replace existing three-way	+ - / /
island with roundabouts	\$750,000.00
General Gateway Improvements - Citywide	\$900,000.00
Water System Infrastructure Improvements - Citywide	\$500,000.00
Administrative Program Expenses	\$2,476,254.80
City of Marietta Total Cost	\$56,558,863.00
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Total City Allocation	\$56,558,863.21

TIER 1 City of Marietta Projects	Estimated Project Cost
Joint Project with County - Skatepark and Other Sports Facilities	\$1,000,000.00
Joint Project with County - Bellemeade Bridge Replacement  Kennesaw Avenue Streetscape Improvement	\$1,000,000.00 \$1,000,000.00
City of Marietta with Joint Funds	\$59,558,863.00

	Estimated
TIER 2 City of Marietta Projects (to be completed if funding becomes available)	Project Cost
Sidewalk/ Trail Construction - Citywide	\$3,125,000.00
Street Resurfacing - Citywide	\$6,600,000.00
Traffic System Upgrades (ATMS) - Citywide	\$1,375,000.00
Bridge Rehabilitation - Citywide	\$250,000.00
General Streets & Drainage Improvements - Citywide	\$2,000,000.00
Sign Reflectivity - Citywide	\$225,000.00
Street Marking and Reflectivity - Citywide	\$225,000.00
City Park additions/ upgrades/ greenspace/pocket parks - Citywide	\$1,000,000.00
Ward 1 - Sidewalks/streets/Traffic Calming Improvements	\$500,000.00
Ward 2 - Sidewalks/streets/Traffic Calming Improvements	\$500,000.00
Ward 3 - Sidewalks/streets/Traffic Calming Improvements	\$500,000.00
Ward 4 - Sidewalks/streets/Traffic Calming Improvements	\$500,000.00
Ward 5 - Sidewalks/streets/Traffic Calming Improvements	\$500,000.00
Ward 6 - Merritt Road Trail and Sidewalks/ Streets/ Traffic Calming Improvements	\$500,000.00
Ward 7 - Blanche Drive Underpass Area Improvements and Sidewalks/ Streets/ Traffic	
Calming Improvements	\$500,000.00
Park Playground Equipment Replacement - Laurel and Whitaker	\$300,000.00
Trail Resurfacing - Laurel, Whitaker, Tumlin and Merritt	\$245,100.00
Tennis Court Renovations	\$360,000.00
City Club Golf Course and Bldg. Renovations - replace irrigation system, irrigation pump	
station, replace fuel tanks and wash pads, level and regrass tees, dredge and shape ponds,	
renovate bunkers, rebuild proactive tees, root prune tree lined fairways, replace clubhouse	
windows and exterior doors, and upgrade maintenance facility	\$2,605,000.00
Church Street/ Tower Road Intersection Improvement - expanding from two to three left	
turn lanes from Tower onto Church and includes removing retaining wall if possible	\$2,100,000.00
Lawrence Street East Sidewalk Improvements - Fairground to Washington	\$225,000.00
Lawrence Street West Sidewalk Improvements - Fairground to Cole	\$600,000.00
Mountain to River East Dixie Trail - Atlanta Road to Manget - Construction of 10' trail on	
East Dixie to connect gap in trail to Mountain to River to Rottenwood	\$1,100,000.00
Mountain to River West Dixie Trail - Gramling Street - Continuation of Mountain to River	<b># 500 000 00</b>
Trail from Cemetery Trail segment to Gramling Street Trail Segment	\$500,000.00
Polk Street Trail - Burnt Hickory Road to Railroad Tracks - Construction of 10' trail on south	¢1 700 000 00
side of roadway and narrow roadway to 24' to back of curb (\$1.7 million from grants)	\$1,700,000.00
Rottenwood Trail Phase 1 - Alumni Drive to Franklin Gateway - Multiuse trail from Alumni	¢1 750 000 00
Drive at South Cobb Drive to Franklin Gateway at FGSC (\$200,000 from Grants)	\$1,750,000.00
City of Marietta Total Cost	\$29,785,100.00

# Powder Springs

	Estimated Project
TIER 1 City of Powder Springs Projects	Cost
Public Safety - Replacement Vehicles; mobile and body cameras; radio upgrades	\$1,000,000.00
Austell Powder Springs Road Trail	\$500,000.00
Downtown parking/ road improvements	\$1,500,000.00
Roadway Safety Improvements (such as dedicated turn lanes, railroad, lighting, roundabouts, intersections, etc.)	\$2,150,000.00
Traffic Signals	\$750,000.00
Street Resurfacing - Citywide based on road rating report	\$3,600,000.00
Sidewalk and drainage associated with road projects	\$1,000,000.00
Parks including linear Park and the redesign of the old side of Powder Springs Park	\$2,000,000.00
Facilities upgrades/ renovations/expansion (includes facilities for youth and/or seniors)	\$1,803,88 <i>7.75</i>
City of Powder Springs Total Cost	\$14,303,887.75
Total City Allocation	\$14,303,887.75
Joint Project with County - Downtown Parking/ road improvements	\$1,000,000.00
Joint Project with County - Parks including linear Park and the redesign of the old side of Powder Springs Park	\$1,000,000.00
Joint Project with County - Facilities upgrades/ renovations/expansion (includes facilities for youth and/or seniors)	\$1,000,000.00
City of Powder Springs with Joint Funds	\$1 <i>7</i> ,303,88 <i>7</i> .7 <i>5</i>

# Smyrna

	Estimated Project
TIER 1 City of Smyrna Projects	Cost
Downtown and South Cobb Drive Improvements - Citywide	\$12,270,000.00
Facility Improvements - Citywide	\$920,000.00
Environmental Improvements	\$460,000.00
Aquatics, Gymnastics, and Family Learning Library	\$11,065,237.00
Restrooms at North Cooper Lake Park	\$275,000.00
Park Land Acquistition	\$1,850,000.00
Splashpad/ Sprayground	\$1,380,000.00
Downtown Parking Deck	\$3,680,000.00
Cobb Parkway Pedestrian Bridge to the Battery	\$3,680,000.00
Resurfacing	\$5,530,000.00
Curb and Gutter	\$275,000.00
Camp Highland - Complete Bridge Replacement	\$1,500,000.00
Sidewalks/ Trails/ Greenways/ Beautification	\$4,600,000.00
Traffic Calming	\$1,105,000.00
Public Safety - 800 MHz Radio Replacement	\$2,030,000.00
Fire Department - Small Equipment	\$275,000.00
East West Connector Roadway Safety Improvements	\$920,000.00
Windy Hill Parkway Improvements	\$230,000.00
Conversion of Sports lighting to LED on all sports fields/ courts	\$700,000.00
City of Smyrna Total Cost	\$52,745,237.00
Total City Allocation	\$52,745,237.26
Joint Project with County - East West Connector Roadway Safety Improvements	\$1,250,000.00
Joint Project with County - Windy Hill Pkwy Improvements	\$1,000,000.00
Joint Project with County - Conversion of Sports lighting to LED on all sports fields/ courts	\$750,000.00
City of Smyrna with Joint Funds	\$55,745,237.00