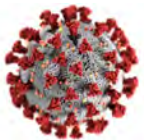


# Fulton County COVID-19 Response Update

September 2, 2020 BOC Meeting

# OVERVIEW

- Incident Response Update
  - Planning Statistics
  - SPOC and PPE Summaries
  - BOH Update
  - Marketing Update
- Reopening Update - Stay the Course:  
Operational Highlights
- CARES Funding Update & 2021 Budget  
Process Preview







# **Incident Response Management Team Update**




# Incident Response Update


- **Fulton County COVID-19 cases**

- *Since 8-19, 7-day average for cases has dropped from 245 to 152* 
- *Since 8-19, 7-day average for % positive tests has dropped from 8.6% to 6.4%* 

- **COVID-19 Deaths**

- *Since 8-19, 7-day average for deaths has dropped from 6.1 to 4.0 a day* 
- *Morgue use remains stable, trending below most probable modeling*

- **COVID-19 Fulton County Hospitalizations**

- *Since 8-19, 7-day average for COVID-19 Hospitalizations has dropped from 430 to 338* 
- *Open Hospital Bed & CCU Bed availability remain a concern, (non-covid)*

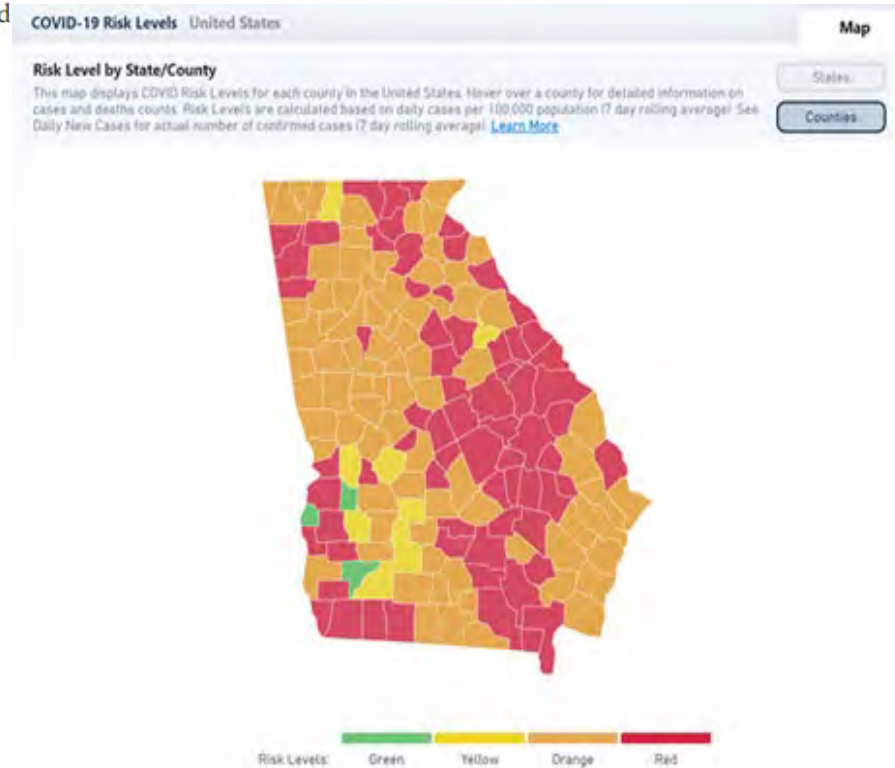
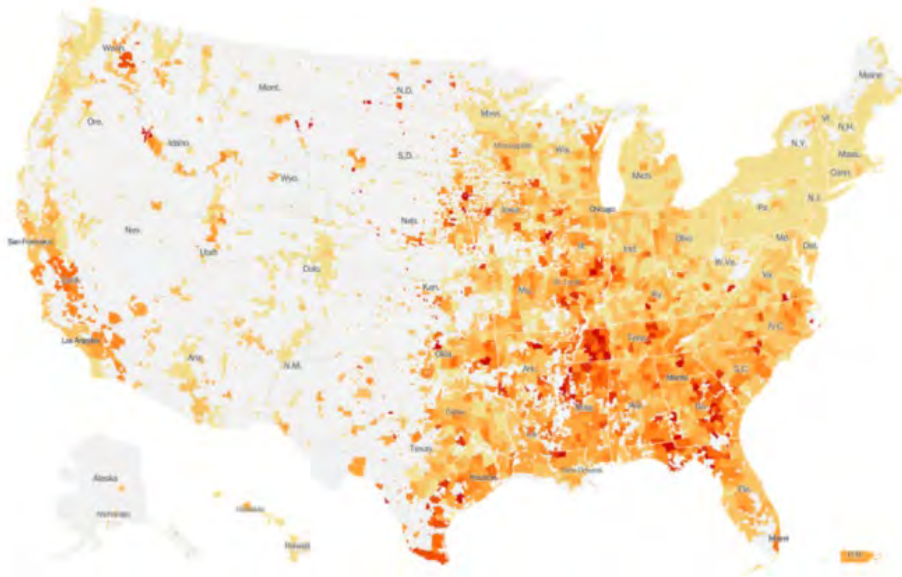
- **Fulton County COVID-19 Testing**

- *Continued decreased testing demand* 
- *Testing results are now available in < 48 hrs*
- *Plenty of available appointments and short on-site wait times*

# Incident Response Update



Within the US, the case hot spots (for daily new case rate per 100,000) are concentrated in the South with areas of increase in the Midwest as well.



When adjusted for population, Georgia is the 4th highest state or territory in the

# Incident Response Update

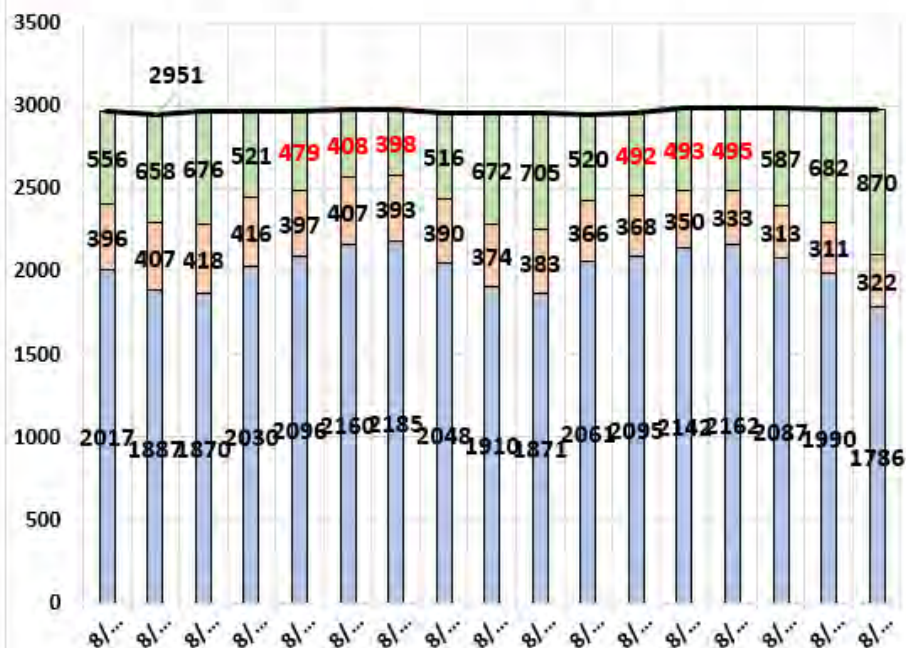


## 8-31-2020 Fulton County Bed Use & Availability

(448) **15% Open Beds or Less = Low Warning**

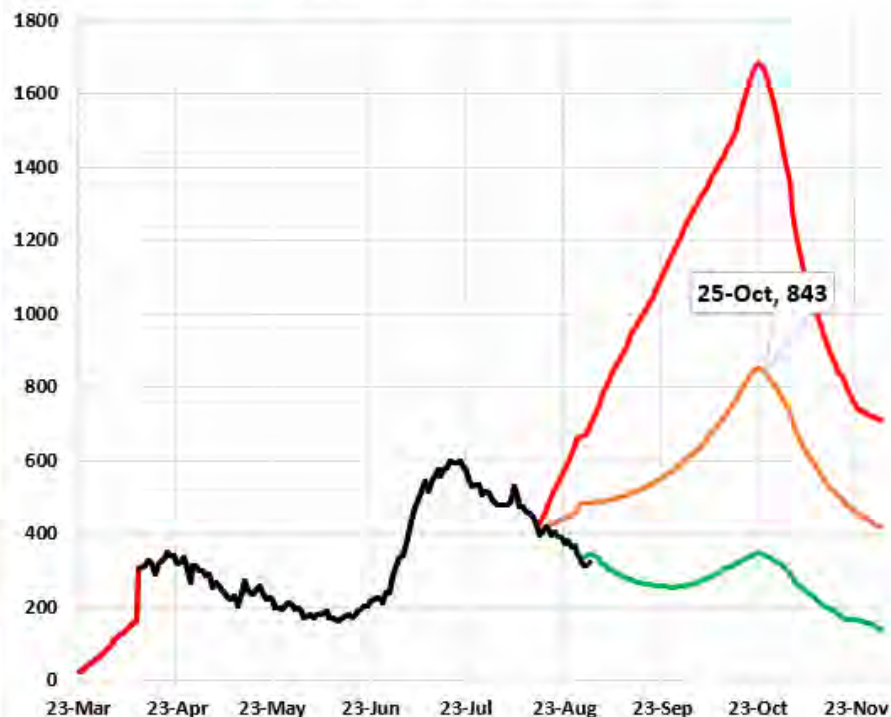
Today = 870 or 29.2 % / 769 Adult or 26.7 %

Actual Total Bed Availability    Actual COVID19 Beds  
Total Beds in Use non-COVID    Total Staffed Bed Capacity



## 8-31-2020 COVID-19 Bed Use Projection

COVID Bed Use Most Probable  
COVID Bed Use Best Case  
COVID Bed Use Worst Case  
Total Covid Beds



# Incident Response Update



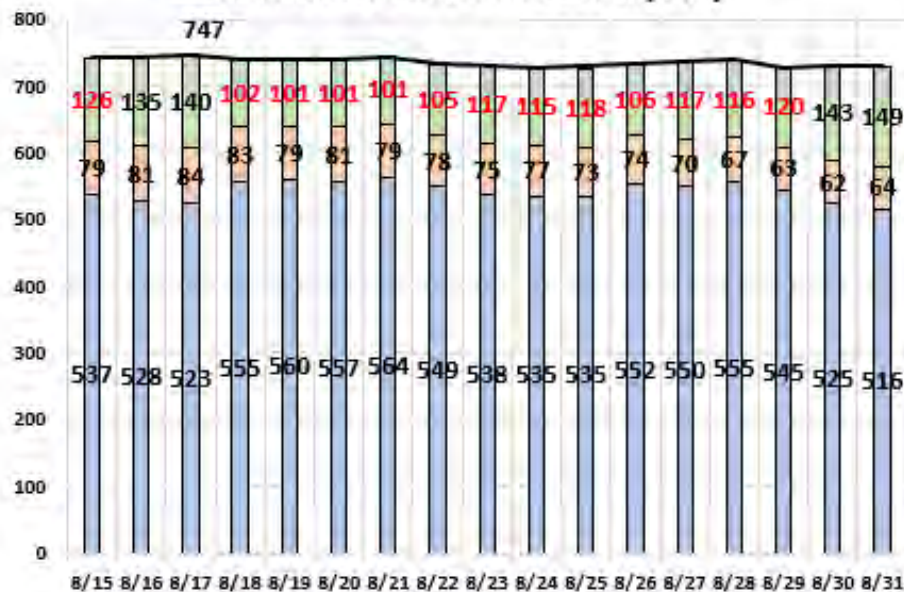
## 8-31-2020 Fulton County CCU Bed Use & Availability

(110) **15%** CCU Open Beds or Less = **Low**

**Warning**

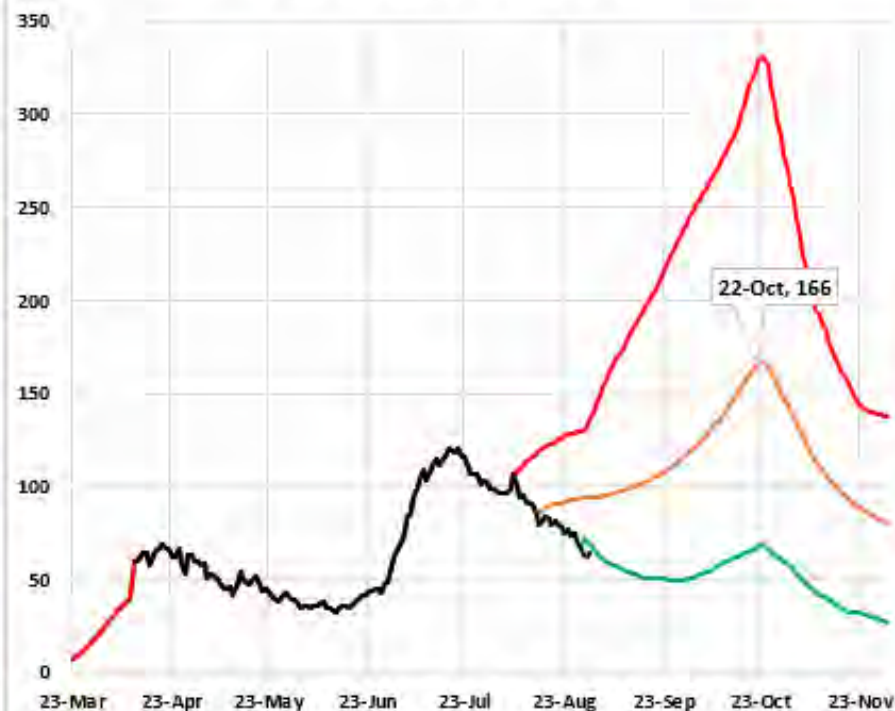
**Today = 149 or 20.4 % / 120 Adult or 17.1 %**

- Actual Total Critical Care Bed Availability
- \*Actual COVID19 Critical Care Beds
- Total Critical Care Beds in Use non-COVID
- Total Staffed Critical Care Bed Capacity



## 8-31-2020 COVID-19 CCU Bed Use Projection


- COVID CCU Bed Use Most Probable
- COVID CCU Bed Use Best Case
- COVID CCU Bed Use Worst Case
- \*Actual COVID19 CCU Beds



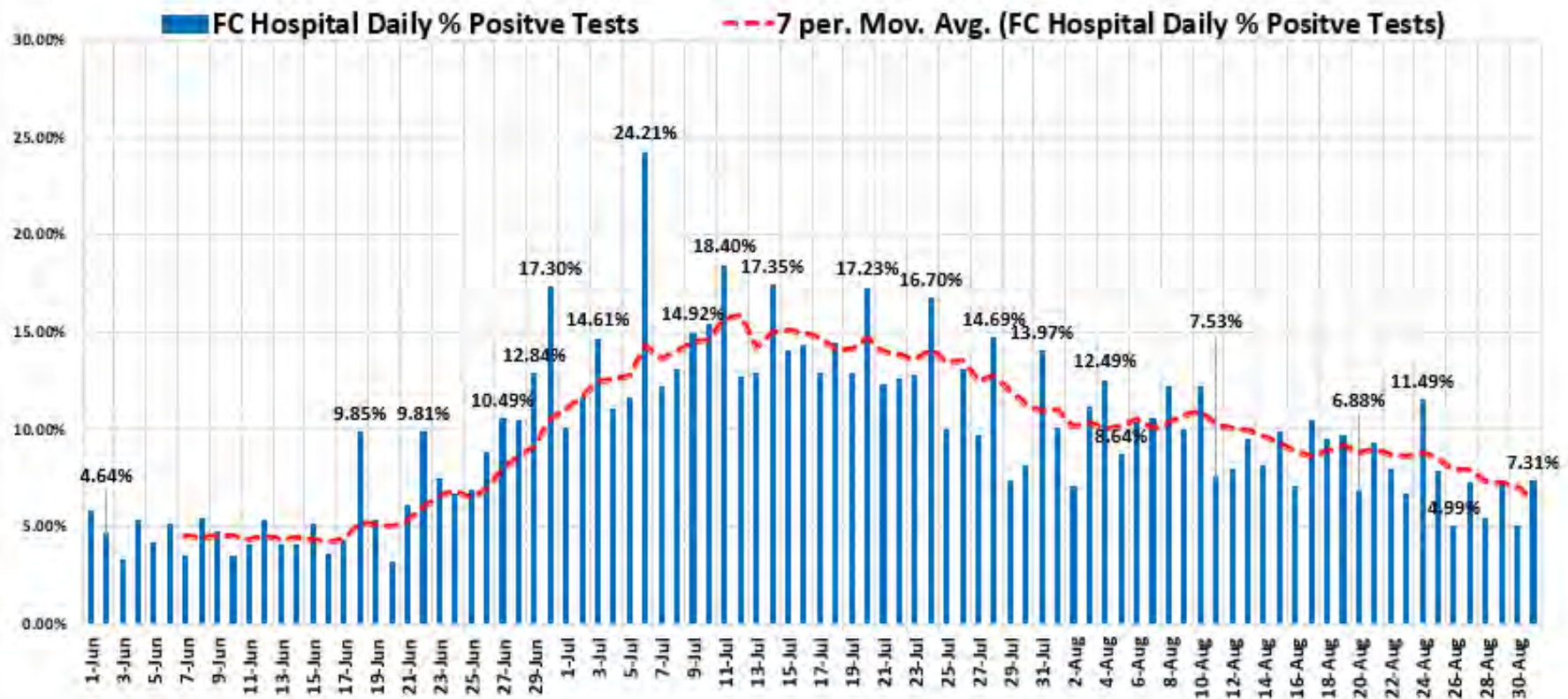
# Incident Response Update



## 8-31-2020 Fulton County Hospital COVID-19 % Positive

7-Day Trend = 6.40% 

State 7-Day Trend = 9.8% 



# Incident Response Update



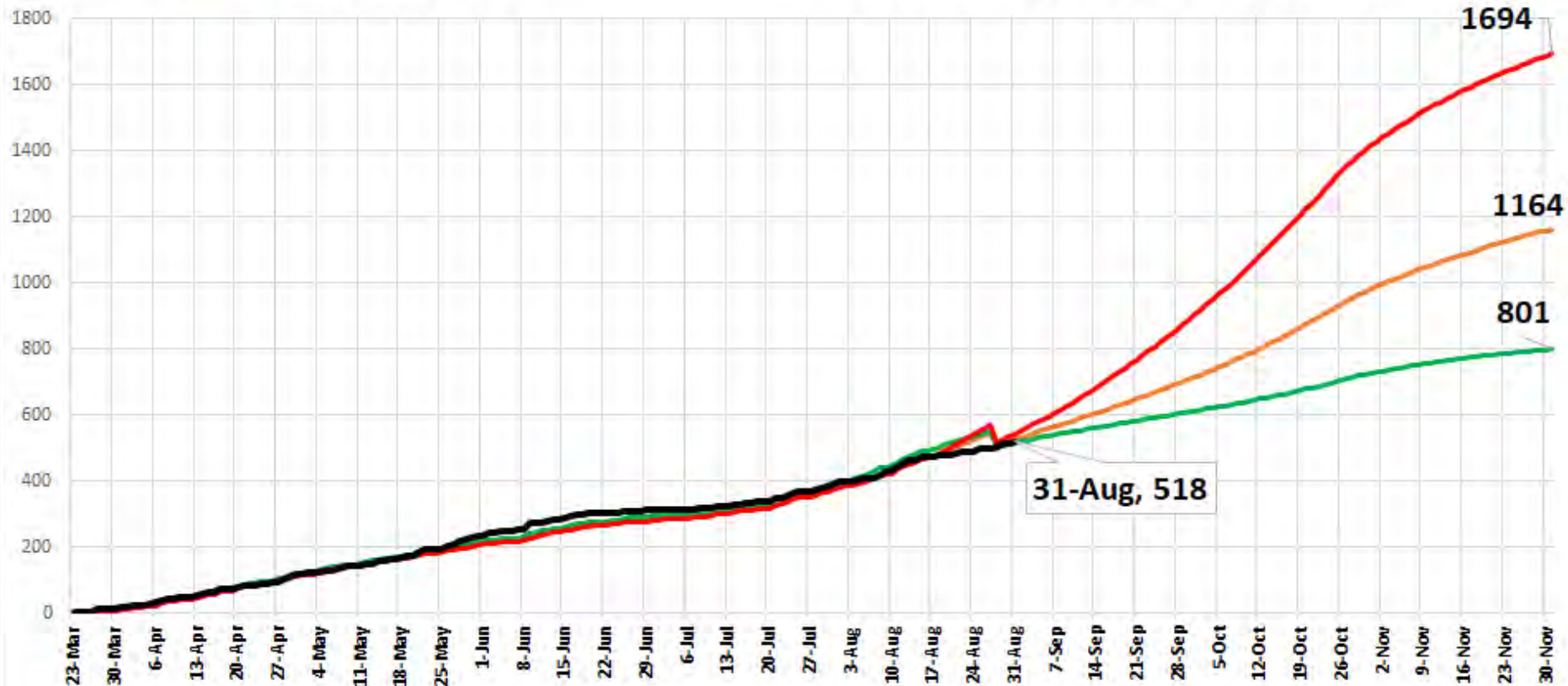
## 08-31-2020 Fulton County COVID-19 Death Projection

Deaths Most Probable

Deaths Best Case

Deaths Worst Case

Fulton County Daily Cumulative Deaths



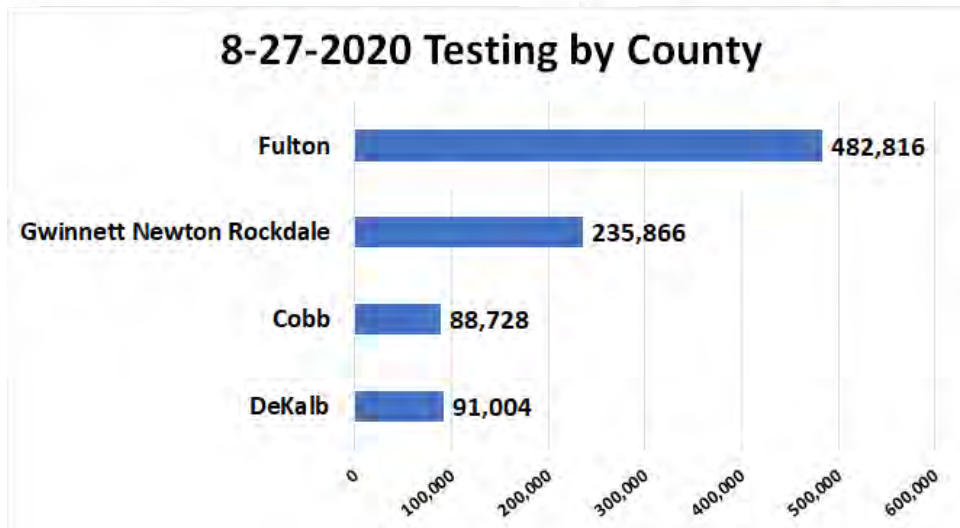
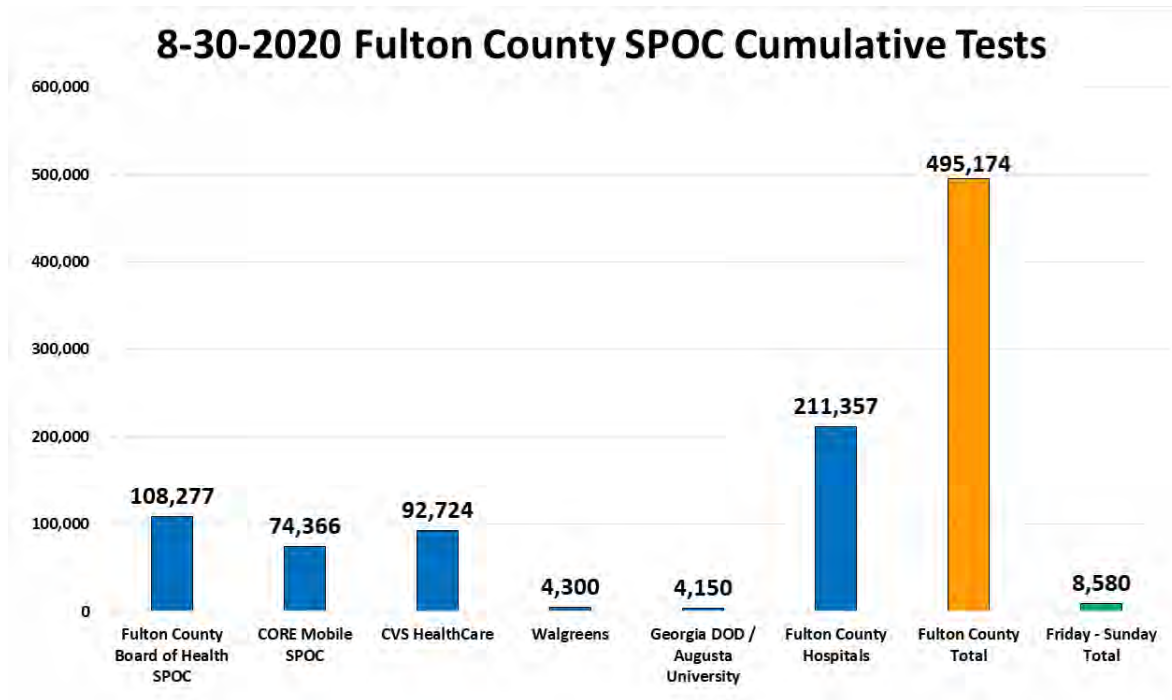
# Incident Response Update



## 8/31/20 Fulton County COVID-19 Scorecard

Metric	Description (measure)	Status	Notes
1) Testing (Demand & Capability)	Available appointments & capacity at stationary & mobile SPOC locations	Demand 3258 or 38.3 % ↑	Current capability is 8500 test a day 75 - 100 % = Green, 25 - 75 % = Yellow, 0 - 25 % = Red
2) Testing (Results)	Time to receive results	less than 48 hrs	0 - 48 = Green, 49 - 96 = Yellow, over 96 = Red
3) Cases (7-day average)	Total, that impacts Hospitals & contact tracing & eventually the death rate	152 ↓	0 - 75 a day = Green, 75 to 300 = Yellow, over 300 = Red
4) Cases (% positive of tests)	Tracking 7-day average with goal for managing contact tracing below 5 %	6.4 % ↓	0% - 5% = Green, 5.1% - 10% = Yellow, over 10% = Red
5) Hospitalization (COVID-19 census 7-day average)	Hospitals COVID-19 patients need to be below 200, or extra surge capacity is required	338 ↓	0 - 200 = Green, 201 - 400 = Yellow, over 400 = Red
6) Hospital Bed Availability	Pre COVID-19 Open Bed Availability averaged 22.5 %	29.2 % ↑	over 25% = Green, 15% - 25% = Yellow, Less 15% = Red
7) Hospital CCU Bed Availability	Pre COVID-19 Open CCU Bed Availability averaged 25 %	20.4 % ↑	over 25% = Green, 15% - 25% = Yellow, less 15% = Red
8) Hospital Vent Availability	Pre COVID-19 Open Vent Availability averaged 30 %	54.8% ↑	over 25% = Green, 15% - 25% = Yellow, less 15% = Red
9) COVID Deaths (7-day average)	More than 5 Deaths a day would put a strain on the morgue capacity	4.0 ↑	0 - 2.5 = Green, 2.6 - 5 = Yellow, over 5 = Red
10) Morgue Capacity	More than 100 would cause capacity issue at hospitals & morgue	70 ↓	0 - 60 = Green, 60 - 100 = Yellow, over 100 = Red
11) Contact Tracing	*In Development		

# Incident Response Update



# Incident Response Update

*PPE totals for 9-Month, All Caches*

PPE	Received	Order Placed	To Be Ordered	9 Month Supply
Gloves	36,374 Boxes	226,705 Boxes	None / All Ordered	\$2,353,198 (\$10.38 / Box)
N95	522,514	1,053,000	None / All Ordered	\$1,821,690 (\$1.73 / Mask)
Surgical Masks (Public)	2,052,000	Order Filled	None / All Received	\$1,292,760 (\$0.63 / Mask)
Surgical Masks (Employees)	2,744,900	Order Filled	None / All Received	\$1,729,287 (\$0.63 / Mask)
Hand Sanitizer	20,253 Gallons	27,240 Gallons	None / All Ordered	\$828,096 (\$30.40 / Gallon)
Desk Screens	900	Order Filled	None / All Received	\$96,579 (\$107.31 / Screen)
Thermal Scanners	92	Order Filled	None / All Received	\$307,500 (\$3,342.39 / Scanner)
Face Shields	232,986	245,050	None / All Ordered	\$529,308 (\$2.16 / Shield)
Gowns	291,800	Order Filled	None / All Received	\$1,289,756 (\$4.42 / Gown)
Sanitizing Wipes	27,288 Containers	60,000 Containers	None / All Ordered	\$535,800 (\$8.93 / Container)

RED - 50% or less

ORANGE - 50% to 75%

BLUE - 75% to 99%

GREEN - 100%



# **Fulton County Government Board of Health Update**



# Board of Health Update

- **COVID-19:**
  - Measures implemented in past weeks have resulted in marked improvement in appointment availability/scheduling and provision of results to clients.
  - Results turnaround time now usually 1-2 days and same day appointments are available.
  - Surge SPOC at the Atlanta Airport now extended until September 11<sup>th</sup>.
  - Multiple COVID-19 clusters have been associated with return to schools and universities. FCBOH currently working up five. Potential for community spread as infected students go home is great and has been reported in other health districts. Will be having joint call with Metro Health Directors, Commissioner Toomey and Superintendents on September 16<sup>th</sup>.
  - Various MOUs with City of Atlanta, Partners in Health, CORE are in process. Scope of covered activities is:
    - COVID testing
    - Case and Contact Investigation
    - Resource Coordination of social services to allow cases and contacts to maintain quarantine.
  - Several Campaigns launching:
    - Seasonal influenza vaccination
    - Mask-On
    - Initiative at SPOCs to facilitate contact tracing
- **BOH Operations:**
  - Clinics incrementally ramping up services.
  - Actively exploring ways to improve provision of primary care services to most underserved communities.





# **Marketing Update**

## PURPOSE:

Increase testing awareness/adoption | Decrease risk behaviors

[www.fultoncountygga.gov/covid19testing](http://www.fultoncountygga.gov/covid19testing)

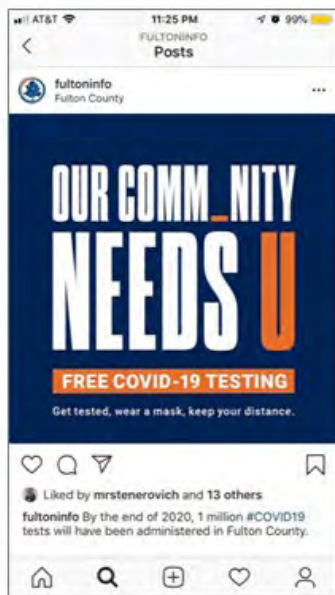
## KEY MESSAGES:

Free Testing | Social Distancing | Masks

## HOW:

Out-of-home | Digital / Social | Radio | TV  
131 Million Impressions





## MARTA Station Live Boards (11 Full Motion Screens)

**Flight:** 7/20 – 7/26

**Total Estimated Impressions:** 164,653 impressions  
(4-wk only, 1-wk not available)

**Investment:** \$1,650

## Digital OOH

Pool of 10 digital Bulletins and 10 digital posters to rotate in areas of high AA concentration in Fulton County.

**Flight:** 7/13/20 – 10/4/20

**Total Estimated Impressions:** 16.8MM

**Investment:** \$57,000

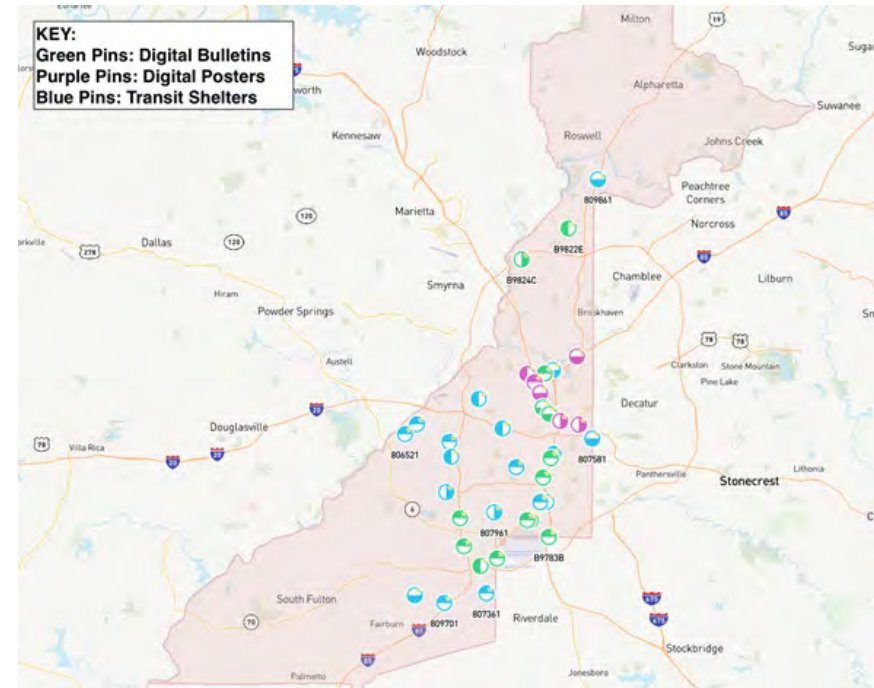
## Bus Shelters

Pool of 18 bus shelters in Fulton County

**Flight:** start date pending creative approval – 10/4

**Total Estimated Impressions:** 1.38MM

**Investment:** \$16,200







# QUESTIONS



# **Fulton County Government Reopening Plan**

# Reopening Update

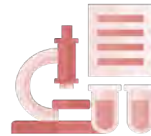
## Gating Criteria - Reopening Indicators

### CASES



Downward trajectory  
in the 7-day average  
of new positive tests  
within a 14-day period

### TESTING

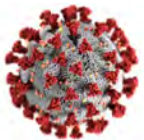


Ability to test 100% of  
county employees  
returning to work, &  
execute the BOH testing  
plan

### EQUIPMENT



PPE and supplies for all  
employees interacting  
with public, &  
temperature screen to  
enter Fulton facilities



*\*Satisfy Before Proceeding to Phased Comeback*

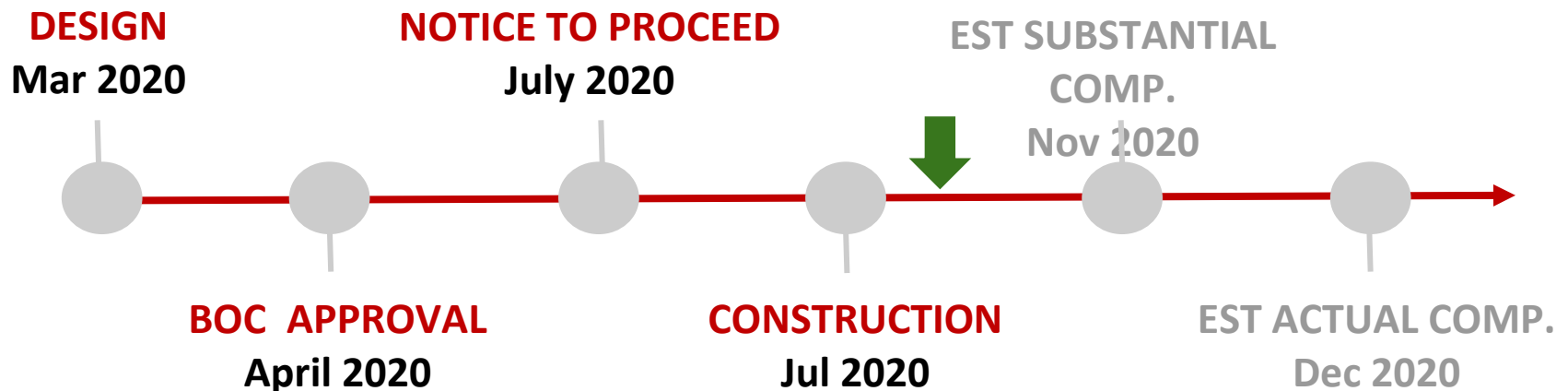
# Reopening Update

## SERVICE SPOTLIGHT - DREAM Capital



### Assembly Hall Renovation

**\$3.4M**



# Reopening Update

## SERVICE SPOTLIGHT - DREAM Capital



### Courthouse Exterior Stone Project

**\$19M**

**BOC APPROVAL**

Mar 2019

**DESIGN**

Dec 2019

EST SUBSTANTIAL  
COMP.

Q3 2021

**NOTICE TO PROCEED**

June 2019

**CONSTRUCTION**

June 2019

EST ACTUAL COMP.

Dec 2021

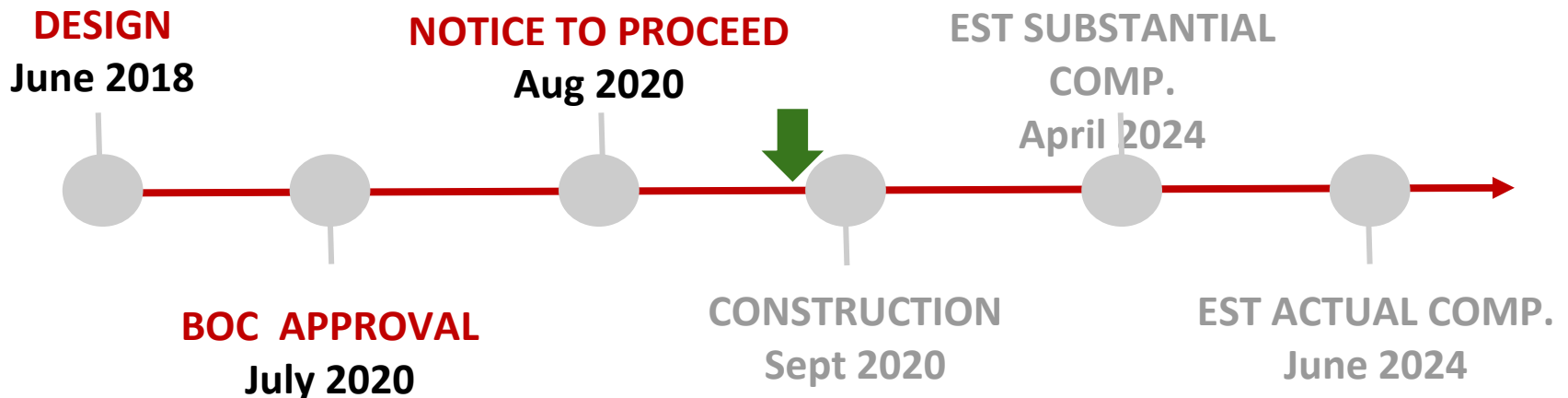
# Reopening Update

## SERVICE SPOTLIGHT - Public Works Capital



## Big Creek Expansion Project

**\$312M**





# QUESTIONS



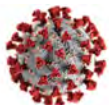
# **CAREs Act Fund Update**

# CAREs Fund Update

## Budget vs Commitments

*in millions \$*

		Estimated Budget	Allocated or Expensed	Unobligated	% Budget Used
Community Relief April 1 & June 3	Resident Support	\$ 9.2	\$ 9.2	\$ -	100%
	Homelessness	1.2	1.2	-	100%
	Economic Relief	10.7	10.7	-	100%
		21.1	21.1	-	100%
Health Response	Testing Plan	20.6	20.6	-	100%
	SPOC - Mobile Site Operations	3.5	3.5	-	100%
	BOH Response & Mental Health	0.1	0.1	-	100%
		24.2	24.2	-	100%
Operational Stability	General (PPE, Elections, Commu, Prof Serv., Other)	32.4	32.4	-	100%
	Cleaning Costs	5.2	5.2	-	100%
	Personnel - Hazard Pay, Overtime, Childcare	5.0	5.0	-	100%
	Health Care Costs & Unemployment	1.1	1.1	-	100%
		43.7	43.7	-	100%
Municipal Assistance	Reimbursable Costs	15.0	15.0	-	100%
Funding Available		\$ 104.0	\$ 104.0	\$ -	100%
Total Paid			\$ 35.1		



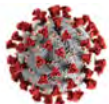
# CAREs Fund Update

## Changes to Budget and Commitments

### Budget Changes

<i>In Millions \$</i>	14-Aug	Change	28-Aug
Community Relief	\$ 21.1	-	\$ 21.1
Health Response	25.2	(1.0)	24.2
Operational Stability	49.3	(5.56)	43.7
Municipality Reserve	2.5	12.50	15
Second Wave	5.9	(5.90)	0.0
<b>Total</b>	<b>\$104.0</b>	<b>\$-</b>	<b>\$ 104.0</b>

### Commitment Changes



# CAREs Fund Update

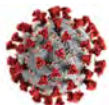
## POs Outstanding

PO	Comment	PO \$	Paid
Emergency Management Services International	EMA Consult+PO Increase	892,406.40	555,363.53
CRM SERVICES LLC	Cleaning Services/ Includes Jail	1,787,834.60	984,113.35
CONTAINER TECHNOLOGY INC	ME- Refrigerators	15,500.00	10,600.00
MJ Consulting and Services	Cleaning Services	74,684.08	73,658.08
Pilip Customs Inc	Ambulance Rental	109,200.00	76,410.00
VDS	Cleaning Services	277,908.21	17,011.13
626 Holdings LLC	ME - X Ray Machine	11,400.00	7,900.00
TSG Solutions Recovery Services LLC	Sanitizer + Surg Masks	1,599,515.85	1,365,763.85
BlueAlly	Laptops including Project Apollo	853,346.19	130,615.55
Dell Marketing Corp	Laptops Including Elections	599,175.00	5,675.00
ULINE, INC.	Warehouse Equipment	34,124.91	21,496.72
MP Acquisition LLC	ME- Tables	14,576.83	-
Fastenal	Masks + Gloves	1,884,337.40	1,075,577.40
D2G GROUP LLC	Printing	17,307.74	3,654.54
PTS SCREEN PRINTING	Printing	58,015.00	50,390.00
PEOPLES JANITORIAL SERVICES INC	Electro Sprayer	5,532.97	-
PRIME CONTRACTORS INC	Renovations Warehouse	12,803.84	-
HOME DEPOT	Cleaning Supplies	11,581.44	-
FULL CIRCLE RESTORATION & CONSTR	Cleaning	1,022,859.00	366,394.72
BELFOR USA	Cleaning	706,802.00	213,403.60
CHECKREIN CONSULTING, LLC	COVID Work Che	90,000.00	56,680.00
FARBER SPECIALTY VEHICLES INC	Mobile Testing Vehicles	310,666.00	-
Laird Plastics Inc	Plastic Guard Screens	100,967.20	37,168.00
HEALTH PLUS TRANS, LLC	Gowns and Gloves	1,106,851.13	774,886.13
DIVERSIFIED MAINTENANCE-RWS,LLC	Day Porters	203,658.56	-
CHI-ADA CORPORATION	Day Porters	287,280.00	-
A-ACTION JANITORIAL SERVICE INC	Day Porters	332,640.00	-
QUALITY CLEANING SERVICE	Day Porters	225,639.40	16,655.74
Olde Maid Janitorial Services	Day Porters	129,920.00	23,085.72
ABM Industry Groups, LLC	Day Porters	94,662.40	-
AMERICAN FACILITY SERVICE, INC.	Day Porters	76,540.80	16,222.50
MTI LIMO & SHUTTLE SERVICES, INC.	Shuttle	76,440.00	38,220.00
Integrated Facility Management, LLC	Sanitizer	307,810.24	-
New Fitzco LLC	Marketing Campaign	1,074,994.25	534,121.72

PO	Comment	PO \$	Paid
Bakotic Pathology Associates LLC	Testing	8,620,080.00	2,164,666.28
O & M Halyard Inc.	Gloves and Masks	1,925,887.50	278,279.00
Masters Telecom LLC	Warehouse Telecom	3,700.00	-
VERIZON WIRELESS SERVICES, LLC	Wireless Service Warehouse	2,288.00	-
Brooks Environmental Solutions	Waste Disposal	32,400.00	6,375.00
KRONOS, INC.	Touchless Time Tracking	278,324.00	-
ARK TEMPORARY STAFFING LLC	Temporary Staff	476,387.86	138,080.97
Execusource, LLC	Temporary Staff	130,416.00	88,644.47
The Black Cross, LLC	Marketing Campaign	240,005.75	143,396.67
DOMINION VOTING SYSTEMS, INC.	BMDs and License - Elections	1,553,181.00	-
CORPORATE TEMPS	Varehouse Temp Staff	107,000.00	5,302.64
BROWN ELECTRICAL SERVICES, LLC	911 Electrical Generator	13,894.00	-
CDW GOVERNMENT INC	IPADS Elections	208,525.00	-
Election Works Inc	Sneeze Guard + Tables	1,249,642.00	-
CLASSIC TENTS & EVENTS	BOH and Tax Comm Tents and C	283,650.40	49,585.90
COMFORT ZONE PORTABLES	Portapotties BOH	42,000.00	-
Watson Furniture Group, Inc.	Pelx-Glass	14,324.50	-
Faniah Felton	Sup Court - Backlock Pos.	10,824.00	-
Scott Michael Kaye	Sup Court - Backlock Pos.	10,824.00	-
HROBOWSKI-HOUSTON LAW	Sup Court - Backlock Pos.	10,824.00	-
Roslyn Grant Holcomb	Sup Court - Backlock Pos.	10,824.00	-
A&A ALL COUNTY MONITORING SERVICE	Ankle Monitoring	180,000.00	34,162.50
EAGLE ADVANTAGE SOLUTIONS INC	Police Background Review Equip	14,126.00	-
GCE SYSTEMS GROUP	ME Additional Electrical Work	17,613.18	-
KMAC Enterprises, Inc	EMA Vehicle Supplies / Repairs	2,713.00	-
PRESIDIO NETWORKED SOLUTIONS	Project Apollo	232,999.00	-
HAWK CONSTRUCTION COMPANY LLC	Project Apollo	132,600.00	-
GEORGIA CABLING AND ELECTRIC	Project Apollo	99,944.34	-
GOODWILL INDUSTRIES OF NORTH GA	Job Program	4,500,000.00	-
OUTFRONT MEDIA Inc	Job Training Media	49,499.99	-
Entercom Communications Corp	Job Training Media	10,000.00	-
iHeartMedia	Job Training Media	5,008.00	-
<b>Total Open POS</b>		<b>\$34,876,487</b>	<b>\$ 9,363,561</b>
<b>Total Closed POs</b>		<b>\$ 5,147,874</b>	<b>\$ 5,147,874</b>
<b>Total of Open and Close POs</b>		<b>\$40,024,361</b>	<b>\$14,511,434</b>

Based on Demand ■  
 On Delivery ■  
 Periodic Billing W/M ■  
 Const. in Process ■  
 PPE PO ■

**Note:** Detail of Closed/Fully Paid POs has been excluded from presentation



# CAREs Fund Update

## Placeholders, Commitments & Payments

Placeholders	Amount
Zoom and Communications	\$ 40,000
PPE (Inventory - Includes Public PPE)	7,521,834
Infrastructure Chairs , Water and Communicatiosn and Other	247,702
Warehouse Support Budget Balance	158,179
Inmate medical overflow services -	400,000
Testing Sites and Tax Assessor Printing and Signs	67,375
Testing Plan - Ongoing	8,369,941
McGuireWoods	154,680
<b>Total</b>	<b>\$ 16,959,710</b>

Commitments	Amount
Project Apollo Balance	\$ 111,726
Municipal Reimbursable Costs	15,000,000
Relief Package - Committed but not paid yet	2,855,229
Job Training - Part of Relief Package	435,492
Court Backlog - Superior and Magistrate Court	204,404
Logo Masks Elections PTS - MOU with County Attorney	13,500
Finance Scheduler VCITA	810
Postage - Elections	900,000
McGuireWoods	45,321
Testing Site Cones	9,125
Warehouse Supplies	7,191
Core - Professional Services for testing	3,050,000
UV Air Filters	10,000
COVID Related Costs Health Insurance	1,125,000
Parking Costs BOH	36,000
Vehicles Cleaning	1,050
IT Investments Virtual Support Machines and Professional Services	1,229,523
Elections Response COVID - Call Center, Pollworker Incentive	852,822
Sheriff UVC Light	498,386
<b>Total</b>	<b>\$ 26,385,578</b>

PO to be Set or Waiting for Charges to Post ☐

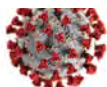
Wires and Other Disbursements	Paid
Relief Package - Paid	Relief Funding \$ 13,226,771
Hazard Pay	March through June 19 4,666,833
PPE First Shipment - Mask	PPE 580,000
PPE Second Shipment - Mask and Gloves	PPE 549,143
TSG - Solutions	PPE - Sanitizers 130,688
CGCC - Canada - Masks	PPE - Masks 119,000
Key Tracer Systems, Inc.	Facial Scan Temp 83,300
Ankle Monitors	Ankle Monitors 1,740
Pcard Items - and Other	Misc 231,506
Hospitality - 911	Hospitality 19,886
McGuireWoods	Legal Services 50,882
IT PC Refresh -	COVID Portion 568,357
Fire Overtime	Overtime 1,246
BOH Support	HIV Aids Support 51,000
Emergency Management	AFCEMA - Positions 350,000
<b>Total</b>	<b>\$ 20,630,352</b>

**Total Paid \$ 35,141,786**

Wires, Checks and Pcard

**Total Budget \$ 104,000,000**

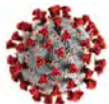
PO + Placeholders +  
Commitments +  
Payments



# CAREs Fund Update

## Community Relief Package

		Budget	Committed	Balance	Paid
Phase 1	<b>Resident Support</b>				
	Meals for Seniors	\$ 1,500,000	\$ 1,500,000	\$ -	\$ 1,319,678
	Other Assistance /Seniors and Residents 2	1,782,000	1,782,000		1,782,000
	<b>Homelessness</b>				
	Isolation/ Quarantine	400,000	400,000		400,000
	Testing	200,000	200,000		200,000
	<b>Economic Relief</b>				
	Food Insecurity and Economic Assistance	2,700,000	2,700,000		2,673,493
	Small Business Relief Assistance Loans	1,500,000	1,500,000		1,500,000
Phase 1 Total		8,082,000	8,082,000		7,875,171
Phase 2	<b>Resident Support:</b>				
	Meals For Seniors	2,000,000	2,000,000		2,000,000
	Other Assistance /Seniors and Residents	3,900,000	3,900,000		2,850,000
	<b>Homelessness:</b>				
	Support Services	600,000	600,000		501,600
	<b>Economic Development</b>				
	Job Training	5,000,000	5,000,000		
	Small Business Assistance	1,500,000	1,500,000		
Phase 2 Total		13,000,000	13,000,000	-	5,351,600
Total		\$ 21,082,000	\$ 21,082,000	\$ -	\$ 13,226,771

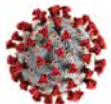


# CAREs Fund Update

## Municipal Reimbursement: First Submission Status

1	Municipalities submitted reimbursement package	Complete	
2	Finance reviewed initial reimbursement package	Complete	
3	Finance requested additional support	Complete	
4	Finance reviewed additional information	Partial	*
5	Finance compiled total eligible CAREs costs	Complete	
6	First payment to municipalities	September 4	

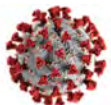
\* Municipalities are still preparing additional support documentation to provide to Fulton County



# CAREs Fund Update

## Municipal Reimbursement: Mayor's Meeting August 28, 2020

Mayor's Request	County's Response
Transparency	Publish Cares Act Fund use and distribution on open government platform Attempt to obtain recipient/service level data from non-profits and BOH Provide Periodic Updates
Coordination	Plan monthly and/or quarterly mayor meetings on COVID Response, Transit, Water & Sewer Continued inclusion of cities in weekly Incident Command Coordination and stakeholder call with AFCEMA Add City Managers to the twice a week Area Command Coordination call with AFCEMA
Limitations on Spending	The County will continue to rely on advice from counsel regarding eligibility/defensibility of costs and seek indemnification from cities
Additional Resources	100% of funds are allocated Discussion of funding request in BOC Executive Session





# **2020 and 2021 Budget Update**

# 2020 Budget Outlook

## Multiyear View

<i>In Millions \$</i>	Act. 2018	Act. 2019	Proj. 2020
Revenue	\$ 844	\$ 723	\$ 669
Expense	642	694	721
Diff	202	29	(52)
Beg. FB	\$ (27)	\$ 176	\$ 205
End. FB	\$ 176	\$ 205	\$ 153

## FY20 Expenses

Adop. Budget	\$782M
Spending Controls	-\$49M
Proj. Underruns	-\$12M
Proj. Expenses	\$721M

# FY21 Budget Scenarios



# FY21 Budget Footprint

## 2021 Budget Structure

*In Millions \$*

<b>Est. 2021 Budget (Scenario 1)</b>	<b>\$ 738</b>
<b>Base Budget</b>	<b>711</b>
Available to Allocate	27

## \$711 Million Base Budget Includes

- 1 All Recurring Filled Positions
- 2 All Recurring Operating Budget
- 3 FCURA 1,2,3
- 4 Capital Set Aside (\$5.4M)
- 5 IT Cyber and Infra. New Recurring (Est. \$3.5M)
- 6 New Grady Debt Service (Clinic)
- 7 Pension Increase
- 8 Health Care Increase
- 9 NaphCare
- 10 Elections Set Aside (\$3M)

# \$27 Million to Allocate

## Items “Not” Included in Base Budget

*In Millions \$*

Description	Estimate	Personnel	Operational
Vacant Positions	\$ 15.0	\$ 15.0	
ICS and Chambers Pay Plan	\$ 10.0	10.0	
Pay for Performance	\$ 10.0	10.0	
Educational Incentive	\$ 0.5	0.5	
Virtual Environment and Infrastructure	\$ 10.0		10.0
2020 Non- recurring enhancements	\$ 8.4 <b>A</b>		8.4
Emergency Response / Risk Mitigation	\$ 15.0 <b>B</b>		15.0
	\$ 68.9	\$ 35.5	\$ 33.4

**A** See list in the appendix section

**B** This is a place holder. Estimate is being developed

# FY21 Tentative Budget Schedule

<i><b>Date</b></i>		
<b>2020</b>	Sept. 2	Budget Footprint Presentation to BOC
	Sept. 4	Open Budget Systems
	Sept. 25	Close Budget System
	Sep 28 - Nov. 13	Development of Proposed Budget
	Nov. 13	Submission of Proposed Budget
	Nov.18	Presentation of Proposed Budget
	Dec. 2	Budget Workshop / Review with BOC
	Dec. 16	Required Public Hearing
<b>2021</b>	First or Second Meeting in Jan.	Adoption of the Budget



# QUESTIONS