efile GRAPHIC print - DO NOT PROCESS As Filed Data -

# **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private

DLN: 93493317068317 OMB No 1545-0047

Open to Public

Department of the Treasury Internal Revenue Service

foundations)

▶ Do not enter social security numbers on this form as it may be made public ▶ Information about Form 990 and its instructions is at <a href="www.irs.gov/form990">www.irs.gov/form990</a>

Inspection

| <u>Λ</u> Ε                  | Or +L             | 0 2016 -          | alendar vear or tay year ba                                | ginning 01-01-2016 , and end  | ing 12 2:   | 1-2016                |                                |                   |                           |  |  |  |  |  |  |
|-----------------------------|-------------------|-------------------|--|---|-------------|-----------------------|--------------------------------|-------------------|---------------------------|--|--|--|--|--|--|
|                             |                   | pplicable         | C Name of organization                                     |   | y 12-3.     | r-7010                | D Employ                       | er ıdentıfı       | cation number             |  |  |  |  |  |  |
| □ Ad                        | dress             | change            | CHILDREN'S HEALTHCARE OF A                                 | ILANTA INC  |             |                       | 58-236                         | 7819              |                           |  |  |  |  |  |  |
|                             | me ch<br>tıal ret | -                 | % Tom Brems Doing business as                              |   |             |                       | -                              |                   |                           |  |  |  |  |  |  |
| Fin                         | ıal               | minated           |  |   | _           |                       | E Telephor                     | ne number         |                           |  |  |  |  |  |  |
|                             | •                 | d return          | Number and street (or P O box<br>1587 Northeast Expressway | if mail is not delivered to street address)                         | Room/su     | ite                   | ·                              | 85-7944           |                           |  |  |  |  |  |  |
| □Ар                         | plication         | on pending        | City or town, state or province,                           | country, and ZIP or foreign postal code                             |             |                       | (101) /                        | 03 7311           | _                         |  |  |  |  |  |  |
|                             |                   |                   | Atlanta, GA 30329  |   |             |                       | <b>G</b> Gross re              | ceipts \$ 1,      | 341,444,377               |  |  |  |  |  |  |
|                             |                   |                   | <b>F</b> Name and address of prin<br>Donna Hyland          | cipal officer   |             | H(a) Is th            | ıs a group re                  | turn for          |                           |  |  |  |  |  |  |
|                             |                   |                   | 1600 Tullie Circle   |   |             |                       | rdinates?<br>all subordinat    | es:               | ☐Yes ☑No                  |  |  |  |  |  |  |
| I Ta:                       | x-exer            | mpt status        | Atlanta, GA 30329  |   |             | inclu                 | ded?                           |                   | Yes No                    |  |  |  |  |  |  |
| 1 \A/                       | oheit             | -01 - 14/14/      | ▼ 501(c)(3)  | ◀ (insert no )  | <b>5</b> 27 |                       | o," attach a l<br>ip exemption | •                 | •                         |  |  |  |  |  |  |
|                             | CDSIC             | .c.p ww           | w choa org   |   |             |                       | ,, p                           |                   |                           |  |  |  |  |  |  |
| <b>K</b> Forr               | n of or           | rganızatıon       | ☑ Corporation ☐ Trust ☐                                    | Association D Other >   |             | <b>L</b> Year of form | nation 1997                    | <b>M</b> State of | of legal domicile GA      |  |  |  |  |  |  |
| Pa                          | rt T              | Sum               | mary   |   |             |                       |                                |                   |                           |  |  |  |  |  |  |
| - С                         |                   | _                 | scribe the organization's missic                           | n or most significant activities                                    |             |                       |                                |                   |                           |  |  |  |  |  |  |
| e Ce                        | ]                 | TO MAKE           | KIDS BETTER TODAY AND HEA                                  | LTHIER TOMORROW   |             |                       |                                |                   |                           |  |  |  |  |  |  |
| Ean                         | -                 |                   |  |   |             |                       |                                |                   |                           |  |  |  |  |  |  |
| Governance                  | -                 |                   |  |   |             |                       |                                |                   |                           |  |  |  |  |  |  |
| Ġ<br>S                      |                   |                   |  | discontinued its operations or dispring body (Part VI, line 1a)     |             |                       | % of its net a<br>•            | ssets<br>3        | 24                        |  |  |  |  |  |  |
|                             | 4                 | Number o          | of independent voting member                               | s of the governing body (Part VI, li                                | ne 1b) .    |                       |                                | 4                 | 16                        |  |  |  |  |  |  |
| Activities &                | 5                 | Total nun         | mber of individuals employed in                            | ber of individuals employed in calendar year 2016 (Part V, line 2a) |             |                       |                                |                   |                           |  |  |  |  |  |  |
| cti∧                        | l                 |                   | mber of volunteers (estimate if                            | •   | 6           | 18                    |                                |                   |                           |  |  |  |  |  |  |
| ⋖                           | l                 |                   |  | Part VIII, column (C), line 12                                      |             |                       | •                              | 7a                | 1,874,701                 |  |  |  |  |  |  |
|                             | D                 | Net unrei         | lated business taxable income                              | from Form 990-T, line 34  |             | <br>D                 | rior Year                      | 7b  <br>          | Current Year              |  |  |  |  |  |  |
| Ravenue                     | 8                 | Contribut         | tions and grants (Part VIII, line                          | :1h)  |             |                       | 76,:                           |                   | 3,069                     |  |  |  |  |  |  |
|                             | l                 |                   | service revenue (Part VIII, line                           | •   |             |                       | 1,721,                         | _                 | 1,917,386                 |  |  |  |  |  |  |
| 3 A č                       | 10                | Investme          | ent income (Part VIII, column (                            | A), lines 3, 4, and 7d )  |             | 125,710,9             | 972                            | 31,604,848        |                           |  |  |  |  |  |  |
| _                           | 11                | Other rev         | venue (Part VIII, column (A), li                           | nes 5, 6d, 8c, 9c, 10c, and 11e)                                    |             |                       | 0                              | 48,812            |                           |  |  |  |  |  |  |
|                             | _                 |                   |  | must equal Part VIII, column (A),                                   |             | 127,509,0             |                                | 33,574,115        |                           |  |  |  |  |  |  |
|                             | l                 |                   | , ,  | X, column (A), lines 1–3)...<br>K, column (A), line 4).....         | •           |                       |                                | 0                 | 0                         |  |  |  |  |  |  |
| S                           | l                 |                   |  | e benefits (Part IX, column (A), line                               | s 5-10)     |                       | 10,962,                        |                   |                           |  |  |  |  |  |  |
| Expenses                    | l                 | •                 | onal fundraising fees (Part IX, o                          | ,                             |             |                       |                                | 0                 |                           |  |  |  |  |  |  |
| e d                         | ь                 | Total fundr       | raising expenses (Part IX, column (I                       | D), line 25) ▶626,610   |             |                       |                                |                   |                           |  |  |  |  |  |  |
| ū                           | 17                | Other exp         | penses (Part IX, column (A), lıı                           | nes 11a-11d, 11f-24e)   | •           |                       | 13,759,                        | 136               | 10,029,272                |  |  |  |  |  |  |
|                             | l                 |                   | •  | equal Part IX, column (A), line 25)                                 |             |                       | 24,721,                        |                   | 21,371,969                |  |  |  |  |  |  |
| _ (0                        | 19                | Revenue           | less expenses Subtract line 1                              | 3 from line 12  | • •         | Poginnun              | 102,787,0<br>g of Current Y    |                   | 12,202,146<br>End of Year |  |  |  |  |  |  |
| Net Assets or Fund Balances |                   |                   |  |   |             | beginning             | y or current f                 |                   | LING OF TEAT              |  |  |  |  |  |  |
| SS &                        | 20                | Total ass         | ets (Part X, line 16)                                      |   |             |                       | 3,920,226,0                    | 067               | 4,238,784,829             |  |  |  |  |  |  |
| E E                         | l                 |                   | ollities (Part X, line 26)                                 |   |             |                       | 2,796,510,4                    |                   | 2,962,769,404             |  |  |  |  |  |  |
| ∠u.<br>Pai                  |                   |                   | ts or fund balances Subtract li                            | ne 21 from line 20  | •           |                       | 1,123,715,0                    | 653               | 1,276,015,425             |  |  |  |  |  |  |
|                             |                   |                   | ature Block<br>erjury, I declare that I have ex            | camined this return, including accor                                | mpanying    | schedules ar          | nd statements                  | s, and to         | the best of my            |  |  |  |  |  |  |
| know<br>any k               |                   |                   | ef, it is true, correct, and comp                          | lete Declaration of preparer (other                                 | than offic  | er) is based          | on all inform                  | ation of w        | hich preparer has         |  |  |  |  |  |  |
| <u>,</u>                    |                   |                   |  |   |             |                       |                                |                   |                           |  |  |  |  |  |  |
| c:                          |                   | Signati           | ure of officer   |   |             |                       | 17-11-09<br>ite                |                   |                           |  |  |  |  |  |  |
| Sign<br>Here                |                   | Puth F            | owler CFO  |   |             |                       |                                |                   |                           |  |  |  |  |  |  |
|                             |                   |                   | or print name and title                                    |   |             |                       |                                |                   |                           |  |  |  |  |  |  |
|                             |                   |                   | Print/Type preparer's name<br>AERRIAL M ORR                | Preparer's signature<br>AERRIAL M ORR                               | D           | ate Ch                |                                | PTIN<br>P01598400 |                           |  |  |  |  |  |  |
| Paid                        |                   | -                 |  |   |             | se                    | lf-employed                    | . 51555700        |                           |  |  |  |  |  |  |
| Pre                         |                   | ₹¹ ├ <sub>ट</sub> | Firm's name  |   |             | _                     | rm's EIN >                     | 874-8300          |                           |  |  |  |  |  |  |
| Use                         | Un                | ııy 📋             | ATLANTA, GA 303  |   |             | ["                    | (101)                          |                   |                           |  |  |  |  |  |  |
| Mav t                       | he IR             | S discuss         | -  | shown above? (see instructions) .                                   |             |                       |                                | <b>√</b> ∨        | es 🗆 No                   |  |  |  |  |  |  |
|                             |                   |                   | duction Act Notice, see the                                | <u> </u>  | -           | Cat No                | 11282Y                         |                   | Form <b>990</b> (2016)    |  |  |  |  |  |  |

| Form        | 990 (2016)             |                          |                  |                           |  | Page <b>2</b>          |
|-------------|------------------------|--------------------------|------------------|---------------------------|--|------------------------|
| Par         | t IIII Statement       | of Program Service       | e Accomplis      | hments                    |  |                        |
|             | Check If Sche          | edule O contains a respo | onse or note to  | any line in this Part III |  | 🗹                      |
| 1           | Briefly describe the o | organization's mission   |                  |                           |  |                        |
| <u>TO M</u> | IAKE KIDS BETTER TO    | DAY AND HEALTHIER T      | OMORROW          |                           |  |                        |
|             |                        |                          |                  |                           |  |                        |
|             |                        |                          |                  |                           |  |                        |
| 2           | -                      |                          |                  | vices during the year wh  |  |                        |
|             | the prior Form 990 o   | or 990-EZ?               |                  |                           |  | ☐ Yes ☑ No             |
|             | •                      | ese new services on Sch  |                  |                           |  |                        |
| 3           | <del>-</del>           | <del>-</del> :           | _                | changes in how it condu   | cts, any program   |                        |
|             |                        |                          |                  |                           |  | 🗌 Yes 🗹 No             |
|             | If "Yes," describe the | ese changes on Schedu    | le O             |                           |  |                        |
| 4           | Section 501(c)(3) an   |                          | ons are required | to report the amount of   | argest program services, as measu<br>grants and allocations to others, t |                        |
| 4a          | (Code                  | ) (Expenses \$           | 1,826,211        | ıncludıng grants of \$    | ) (Revenue \$  | 1,917,386 )            |
|             | See Additional Data    |                          |                  |                           |  |                        |
|             |                        |                          |                  |                           |  |                        |
| 4b          | (Code                  | ) (Expenses \$           |                  | including grants of \$    | ) (Revenue \$  | )                      |
|             | -                      |                          |                  |                           |  | -                      |
|             |                        |                          |                  |                           |  |                        |
|             |                        |                          |                  |                           |  |                        |
|             |                        |                          |                  |                           |  |                        |
|             |                        |                          |                  |                           |  |                        |
|             |                        |                          |                  |                           |  |                        |
|             |                        |                          |                  |                           |  |                        |
|             |                        |                          |                  |                           |  |                        |
|             |                        |                          |                  |                           |  |                        |
| 4c          | (Code                  | ) (Expenses \$           |                  | ıncludıng grants of \$    | ) (Revenue \$  | )                      |
|             |                        |                          |                  |                           |  |                        |
|             |                        |                          |                  |                           |  |                        |
|             |                        |                          |                  |                           |  |                        |
|             |                        |                          |                  |                           |  |                        |
|             |                        |                          |                  |                           |  |                        |
|             |                        |                          |                  |                           |  |                        |
|             |                        |                          |                  |                           |  |                        |
|             |                        |                          |                  |                           |  |                        |
|             |                        |                          |                  |                           |  |                        |
| 4d          | Other program servi    | ces (Describe in Schedi  | ule O)           |                           |  |                        |
|             | (Expenses \$           | `                        | uding grants of  | \$                        | ) (Revenue \$  | )                      |
| 4e          | Total program ser      | vice expenses ►          | 1,826,2          | 11                        |  |                        |
|             |                        | •                        | •                |                           |  | Form <b>990</b> (2016) |

or X as applicable

Section 501(c)(3) organizations.

Page 3

No

Νo

Νo

Nο

No

No

Nο

Nο

Nο

Nο

No

Nο

Nο

Νo

Nο

No

Nο

Form **990** (2016)

**Checklist of Required Schedules** Yes 1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Yes 1 Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? . . . 2 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates 3 

Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year?

Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right

Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation

Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments,

c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its

d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported

Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D. Part X 🕏

Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses

the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 🛸

If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 🕏

Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to

Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,

Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII,

Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"

b Was the organization included in consolidated, independent audited financial statements for the tax year?

Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E

14a Did the organization maintain an office, employees, or agents outside of the United States? . . .

column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions) . . . .

**b** Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments

valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV . . . . . . . . . . . . . Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any

b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total

permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 🕏 . . . . . . . If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX,

5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,

Did the organization receive or hold a conservation easement, including easements to preserve open space,

the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II 🛸 . . . Did the organization maintain collections of works of art, historical treasures, or other similar assets?

assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 💆 . . . . . . . . . .

to provide advice on the distribution or investment of amounts in such funds or accounts?

a Did the organization report an amount for land, buildings, and equipment in Part X, line 10?

12a Did the organization obtain separate, independent audited financial statements for the tax year? 

foreign organization? If "Yes," complete Schedule F, Parts II and IV . . . . . .

or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV . . .

assessments, or similar amounts as defined in Revenue Procedure 98-19?

Yes

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11d

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11f

12a

12b

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14a

14b

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Yes

Yes

Yes

Yes

Yes

Yes

Yes

Yes

| Form | 990 (2016)  |     | Page <b>4</b> |
|------|---|-----|---------------|
| Par  | t IV Checklist of Required Schedules (continued)  |     |               |
|      |   | Yes | No            |
| 20a  | Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H   |     | No            |
| b    | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?  |     |               |
| 21   | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II   |     | No            |
| 22   | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III   |     | No            |
| 23   | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J                          | Yes |               |
| 24a  | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K If "No," go to line 25a | Yes |               |
| b    | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? 24b   |     | No            |
| С    | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?  |     | No            |
| d    | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? 24d   |     | No            |
| 25a  | Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.  Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes,"   |     | No            |

b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and

that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?

a A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L,

Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets?

35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?

former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons?

Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial

b A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part

c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an

Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation

Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections

Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and

b If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity

Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related

Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that

Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 197 Note.

Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I .

within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 . . . . \*\*

is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI 🛸

contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member

instructions for applicable filing thresholds, conditions, and exceptions)

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25a

25b

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35a

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Yes

Yes

Yes

Yes

Yes

Form 990 (2016)

No

Nο

Νo

Nο

Νo

Nο

Νo

No

Nο

Nο

No

Νo

| orm | 990 (2016)   |          |     | Page     |
|-----|--|----------|-----|----------|
| Par | t V Statements Regarding Other IRS Filings and Tax Compliance  |          |     |          |
|     | Check if Schedule O contains a response or note to any line in this Part V   | <u> </u> |     |          |
|     |  |          | Yes | No       |
|     | Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable 1a 2,305   |          |     |          |
|     | Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable  10  11   | <u> </u> |     |          |
| С   | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?   | 1c       | Yes |          |
| 2a  | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by  |          |     |          |
|     | this return  | 2b       | Yes |          |
| b   | If at least one is reported on line 2a, did the organization file all required federal employment tax returns?  Note.If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)   | 20       | 165 |          |
| За  | Did the organization have unrelated business gross income of \$1,000 or more during the year?  | 3a       | Yes |          |
| b   | If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O  | 3b       | Yes |          |
| 4a  | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?   | 4a       |     | No       |
| b   | If "Yes," enter the name of the foreign country  See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)  |          |     | NO       |
| F-  | Was the avancement of a market has a market at the control of the decrease of the control of the |          |     | N.a.     |
|     | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?   | 5a       |     | No<br>No |
| D   | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?   | 5b       |     | INO      |
| С   | If "Yes," to line 5a or 5b, did the organization file Form 8886-T?   | 5c       |     |          |
| 6a  | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?  | 6a       |     | No       |
| b   | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?  | 6b       |     |          |
| 7   | Organizations that may receive deductible contributions under section 170(c).  |          |     |          |
| а   | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?  | 7a       |     | No       |
| b   | If "Yes," did the organization notify the donor of the value of the goods or services provided?  | 7b       |     |          |
| С   | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?   | 7c       |     | No       |
| d   | If "Yes," indicate the number of Forms 8282 filed during the year  |          |     |          |
| e   | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?  | 7e       |     | No       |
| f   | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?   | 7f       |     | No       |
| g   | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?   | 7g       |     |          |
| h   | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?   | 7h       |     |          |
| 8   | <b>Sponsoring organizations maintaining donor advised funds.</b> Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?   | 8        |     |          |
| 9a  | Did the sponsoring organization make any taxable distributions under section 4966?   | 9a       |     |          |
|     | Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?  | 9b       |     |          |
|     | Section 501(c)(7) organizations. Enter   |          |     |          |
|     | Initiation fees and capital contributions included on Part VIII, line 12   10a   |          |     |          |
|     | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b  | 1        |     |          |
|     | Section 501(c)(12) organizations. Enter  | 1        |     |          |
|     | Gross income from members or shareholders  |          |     |          |
| b   | Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )   |          |     |          |
| 2a  | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?   | 12a      |     |          |
| b   | If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b  |          |     |          |
| 3   | Section 501(c)(29) qualified nonprofit health insurance issuers.   |          |     |          |
|     | Is the organization licensed to issue qualified health plans in more than one state? <b>Note.</b> See the instructions for additional information the organization must report on Schedule O   | 13a      |     |          |
|     | Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans  |          |     |          |
| С   | Enter the amount of reserves on hand   | ]        |     |          |
| 4a  | Did the organization receive any payments for indoor tanning services during the tax year?   | 14a      |     | No       |
|     | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O  | 14b      |     |          |

| Form | 990 (2016)   |            |     | Page <b>6</b> |
|------|--|------------|-----|---------------|
| Par  | 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O See instructions   | ·          |     |               |
| Se   | Check if Schedule O contains a response or note to any line in this Part VI  |            |     | <b>✓</b>      |
| 1a   | Enter the number of voting members of the governing body at the end of the tax year 1a 24  |            | Yes | No            |
|      | If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O   |            |     |               |
| b    | Enter the number of voting members included in line 1a, above, who are independent  1b 16  |            |     |               |
| 2    | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?  | 2          |     | No            |
| 3    | Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? .  | 3          |     | No            |
| 4    | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?   | 4          |     | No            |
| 5    | Did the organization become aware during the year of a significant diversion of the organization's assets? .   | 5          |     | No            |
| 6    | Did the organization have members or stockholders?   | 6          |     | No            |
| 7a   | Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?   | 7a         |     | No            |
| b    | Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?  | <b>7</b> b |     | No            |
| 8    | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following   |            |     |               |
| а    | The governing body?  | 8a         | Yes |               |
| b    | Each committee with authority to act on behalf of the governing body?  | 8b         | Yes |               |
| 9    | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O   | 9          |     | No            |
| Se   | ction B. Policies (This Section B requests information about policies not required by the Internal Revenue   | e Code     | e.) |               |
|      |  |            | Yes | No            |
| 10a  | Did the organization have local chapters, branches, or affiliates?   | 10a        |     | No            |
| b    | If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?   | 10b        |     |               |
| 11a  | Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  | 11a        | Yes |               |
| b    | Describe in Schedule O the process, if any, used by the organization to review this Form 990   |            |     |               |
|      | Did the organization have a written conflict of interest policy? If "No," go to line 13  | 12a        | Yes |               |
| b    | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  | 12b        | Yes |               |
| С    | Did the organization regularly and consistently monitor and enforce compliance with the policy? <i>If "Yes," describe in Schedule O how this was done</i>  | 12c        | Yes |               |
| 13   | Did the organization have a written whistleblower policy?  | 13         | Yes |               |
| 14   | Did the organization have a written document retention and destruction policy?   | 14         | Yes |               |
| 15   | Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?   |            |     |               |
| а    | The organization's CEO, Executive Director, or top management official   | 15a        | Yes |               |
| b    | Other officers or key employees of the organization  | 15b        | Yes |               |
|      | If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)   |            |     |               |
| 16a  | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  | 16a        | Yes |               |
| b    | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? | _          |     |               |
|      |  | 16b        | Yes |               |
| Se   | ction C. Disclosure  List the States with which a copy of this Form 990 is required to be filed▶   |            |     |               |
|      | GA   |            |     |               |
| 18   | Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply   |            |     | ·             |
|      | Own website Another's website Upon request Other (explain in Schedule O)   |            |     |               |
| 19   | Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year   |            |     |               |
| 20   | State the name, address, and telephone number of the person who possesses the organization's books and records<br>Tom Brems 1587 Northeast Expressway Atlanta, GA 30329 (404) 785-7944   |            | -   | - (2015)      |

| orm 990 (2  | 2016)  | Page <b>7</b> |
|-------------|--|---------------|
| Part VII    | Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors               |               |
|             | Check if Schedule O contains a response or note to any line in this Part VII   |               |
| Section     | A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees   |               |
| La Complete | e this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's | tax           |

year • List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid

• List all of the organization's current key employees, if any See instructions for definition of "key employee" • List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee)

who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(B)

(A)

• List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations

• List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

(C)

(D)

Name and Title Average Position (do not check more Reportable Reportable Estimated hours per than one box, unless person compensation compensation amount of other week (list is both an officer and a from the from related compensation any hours director/trustee) organization (Worganizations from the for related 2/1099-MISC) (W- 2/1099organization and Highest compensated employee Individual trustee or director Former organizations MISC) related Institutional Trustee below dotted employee organizations line) See Additional Data Table

(F)

(E)

Form 990 (2016) Page 8 Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) Part VII (C) (D) (B) (E) (F)

| Name and Title   | Average<br>hours per<br>week (list<br>any hours       | than c                            | ne b                  | ox, u<br>n off | t che<br>unles<br>ficer<br>ruste | and a                        | on     | Reportable compensation from the organization (W- | Reportable compensation from related organizations (W- | Estimated amount of other compensation from the |
|--|---|-----------------------------------|-----------------------|----------------|----------------------------------|------------------------------|--------|---|--|---|
|  | for related<br>organizations<br>below dotted<br>line) | Individual trustee<br>or director | Institutional Trust⊬ë | Officer        | Key employee                     | Highest compensated employee | Former | 2/1099-MISC)                                      | 2/1099-MISC)   | organization and<br>related<br>organizations    |
| See Additional Data Table  |   |                                   |                       |                |                                  |                              |        |   |  |   |
|  |   |                                   |                       |                |                                  |                              |        |   |  |   |
| ,  |   |                                   |                       |                |                                  |                              |        |   |  |   |
|  |   |                                   |                       |                |                                  |                              |        |   |  |   |
|  |   |                                   |                       |                |                                  |                              |        |   |  |   |
|  |   |                                   |                       |                |                                  |                              |        |   |  |   |
|  |   |                                   |                       |                |                                  |                              |        |   |  |   |
|  |   |                                   |                       |                |                                  |                              |        |   |  |   |
|  |   |                                   |                       |                |                                  |                              |        |   |  |   |
|  |   |                                   |                       |                |                                  |                              |        |   |  |   |
| c Total from continuation sheets to P  | •   | nΑ.                               |                       |                |                                  | <b>*</b>                     |        |   |  |   |
| d Total (add lines 1b and 1c)  |   |                                   |                       | -              |                                  | <b>&gt;</b>                  |        | 7,101,873   | 2,629,794  | 1,250,731                                       |
| Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ► 23 |   |                                   |                       |                |                                  |                              |        |   |  |   |

Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on 3 line 1a? If "Yes," complete Schedule J for such individual . 4

Section B. Independent Contractors

compensation from the organization ▶ 4

individual .

CAMBRIDGE ASSOCIATES LLC,

3232 RIDGEWOOD ROAD NW ATLANTA, GA 30327

PRICEWATERHOUSE COOPERS LLC,

PO BOX 83232 CHICAGO, IL 606910232 KING SPALDING LLP,

PO BOX 116133 ATLANTA, GA 303686133 ALBERT G MOORE JR LLC,

PO BOX 932011 ATLANTA, GA 311932011

5

1

For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such

services rendered to the organization? If "Yes," complete Schedule J for such person .

(A)

Name and business address

Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for

from the organization Report compensation for the calendar year ending with or within the organization's tax year

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation

(B)

Description of services

INVESTMENT MGMT SVCS

INVESTMENT MGMT SVCS

CONSULTING SERVICES

LEGAL SERVICES

3

4

5

Yes Yes

Yes

(C)

No Nο

Compensation

989,142

687,524

185,545

101,000

Form 990 (2016)

| Part  |                                | I Statement of                                  | Revenue        |          |             |               |             |               |                                |                   |   | rage <b>3</b>   |
|---|--------------------------------|---|----------------|----------|-------------|---------------|-------------|---------------|--------------------------------|-------------------|---|---|
|   |                                | Check if Schedul                                |                | a respo  | onse or r   | note to any   | / line in t | hıs Part VIII | ι                              |                   |   | 🗆   |
|   |                                |   |                |          |             |               | (           | A)<br>revenue | (B)<br>Relate<br>exem<br>funct | d or<br>apt<br>on | (C)<br>Unrelated<br>business<br>revenue | ( <b>D</b> ) Revenue excluded from tax under sections |
|   | 1a                             | Federated campaign                              | ns             | 1a       |             |               |             |               | rever                          | ue                |   | 512-514   |
| ons, Gifts, Grants<br>Similar Amounts                     |                                | <b>b</b> Membership dues                        |                | 1b       |             |               |             |               |                                |                   |   |   |
| iral<br>10u   |                                | c Fundraising events                            |                | 1c       |             | 0             |             |               |                                |                   |   |   |
| s. G<br>An  |                                | d Related organizatio                           |                | 1d       |             | 3,069         |             |               |                                |                   |   |   |
| Siffe   |                                | e Government grants (co                         |                | 1e       |             |               |             |               |                                |                   |   |   |
| Contributions, Gifts, Grants<br>and Other Similar Amounts |                                | F All other contributions,                      |                | _ re     |             |               |             |               |                                |                   |   |   |
| tion<br>r S   | '                              | and similar amounts nabove                      | ot included    | 1f       |             |               |             |               |                                |                   |   |   |
| tributio<br>Other   | ١,                             | Noncash contribution                            | ons included   |          |             |               |             |               |                                |                   |   |   |
| a di  | 1                              |   | ons meradea    | 0        |             |               |             |               |                                |                   |   |   |
| Contand   | h                              | Total.Add lines 1a-1                            | lf             |          |             | <b>•</b>      |             | 3,069         |                                |                   |   |   |
| <u> 1</u>   |                                |   |                |          |             | Busines       | s Code      |               |                                |                   |   |   |
| Service Revenue   | 2a                             | Management Service Fe                           | es             |          |             |               | 561110      | 1,9           | 17,386                         | 1,917,3           | 36                                      | 0 0   |
| á   | ь                              |   |                | _        |             |               |             |               |                                |                   |   |   |
| AC e  | c                              |   |                | _        |             |               |             |               |                                |                   |   |   |
| Ser   | d                              |   |                |          |             |               |             |               |                                |                   |   |   |
| u   | е                              |   |                |          |             |               |             |               |                                |                   |   |   |
| Program   | f                              | All other program se                            | rvice revenue  | 2        |             | 1             | 917,386     |               | I                              |                   | l                                       |   |
| Ğ   | g.                             | <b>Total.</b> Add lines 2a-2f                   | f              |          | <b>&gt;</b> |               | J17,300     |               |                                |                   |   |   |
|   |                                | Investment income (ii<br>similar amounts) .     |                |          | nterest,    | and other     |             | 47,931,84     | 2                              |                   | 1,874,701                               | 46,057,141  |
|   |                                | Income from investme                            |                |          | ond proc    | eeds <b>i</b> | <b>-</b>    |               | 0                              |                   |   |   |
|   |                                | Royalties                                       |                | -        |             |               | •           | (             | D                              |                   |   |   |
|   |                                |   | (ı) Rea        | ıl       | (II) I      | Personal      |             |               |                                |                   |   |   |
|   | 6a                             | Gross rents                                     |                |          |             |               |             |               |                                |                   |   |   |
|   | b                              | Less rental expenses                            |                |          |             |               | +           |               |                                |                   |   |   |
|   |                                |   |                |          |             |               | _           |               |                                |                   |   |   |
|   | С                              | Rental income or (loss)                         |                | 0        |             |               | 0           |               |                                |                   |   |   |
|   | d                              | Net rental income o                             | r (loss)       |          |             | . •           | ┪           | (             | D                              |                   |   |   |
|   |                                |   | (ı) Securi     | ties     | (11)        | Other         |             |               |                                |                   |   |   |
|   | 7a                             | Gross amount<br>from sales of                   | 1 291 '        | 543,268  |             |               |             |               |                                |                   |   |   |
|   | assets other<br>than inventory |   | 1,231,         | 313,200  |             |               |             |               |                                |                   |   |   |
|   |                                | b Less cost or                                  |                |          |             |               | _           |               |                                |                   |   |   |
|   | D                              | other basis and<br>sales expenses               | 1,307,8        | 370,262  |             |               |             |               |                                |                   |   |   |
|   | c                              | Gain or (loss)                                  | -16,3          | 326,994  |             |               | ┪           |               |                                |                   |   |   |
|   | d                              | Net gain or (loss) .                            |                |          |             | <b>•</b>      | 7           | -16,326,994   | 4                              |                   |   | -16,326,994   |
| _   | 8a                             | Gross income from fi                            |                |          |             |               |             |               |                                |                   |   |   |
| Other Revenue   |                                | (not including \$<br>contributions reporte      | ed on line 1c) | of       |             |               |             |               |                                |                   |   |   |
| ĕ   |                                | See Part IV, line 18                            |                |          |             |               |             |               |                                |                   |   |   |
| Ä   |                                | Less direct expense                             |                | b        | <u>.</u>    |               |             |               |                                |                   |   |   |
| her   |                                | : Net income or (loss)                          |                |          | ents .      | • •           | 7           | •             | 0                              |                   |   |   |
| ŏ   | эа                             | Gross income from g<br>See Part IV, line 19     |                | ies      |             |               |             |               |                                |                   |   |   |
|   |                                |   |                | а        |             |               |             |               |                                |                   |   |   |
|   |                                | Less direct expense                             |                | b        |             |               |             | ,             |                                |                   |   |   |
|   |                                | : Net income or (loss)<br>Gross sales of invent |                | activit  | ies .       | • •           | 1           |               | 0                              |                   |   |   |
|   | 106                            | returns and allowand                            | ces            |          |             |               |             |               |                                |                   |   |   |
|   |                                |   |                | а        |             |               |             |               |                                |                   |   |   |
|   | b                              | Less cost of goods s                            | sold           | b        |             | (             |             | ,             |                                |                   |   |   |
|   | С                              | Net income or (loss) Miscellaneous              |                | f invent |             | ess Code      |             |               | D                              |                   |   |   |
|   | 11                             | aOTHER REVENUE                                  | Revenue        |          | Busiii      | 90009         | 99          | 48,81         | 2                              | 0                 | 0                                       | 48,812  |
|   |                                | OTTLK KEVENOL                                   |                |          |             |               |             | ,             |                                |                   |   | ,   |
|   | b                              | <u>,                                      </u>  |                |          |             |               |             |               |                                |                   |   |   |
|   | U                              | •   |                |          |             |               |             |               |                                |                   |   |   |
|   | c                              |   |                |          |             |               |             |               | 1                              |                   |   |   |
|   | ·                              | •   |                |          |             |               |             |               |                                |                   |   |   |
|   |                                | All other revenue .                             |                |          |             |               | -           |               | 1                              |                   |   |   |
|   |                                | Total. Add lines 11a                            |                | _        |             | •             |             |               | 1                              |                   |   |   |
|   |                                | : Total: Add IIIIes 11a                         |                | •        | •           | •             |             | 48,81         | 2                              |                   |   |   |
|   | 12                             | . rotarrevenue. 566                             | THEM ACCOUNTS  | • •      | • •         | • •           |             | 33,574,11     | 5                              | 1,917,386         | 1,874,701                               |   |
|   |                                |   |                |          |             |               |             |               |                                |                   |   | Form <b>990</b> (2016)                                |

| For | m 990 (2016)  |                      |                      |                    | Page <b>10</b>      |
|-----|---|----------------------|----------------------|--------------------|---------------------|
|     | art IX Statement of Functional Expenses tion 501(c)(3) and 501(c)(4) organizations must complete all co   | lumns All other orga | inizations must comp | lete column (A)    |                     |
| sec | Check if Schedule O contains a response or note to any  | -                    | ·                    | . ,                | П                   |
|     | not include amounts reported on lines 6b,   | (A)                  | (B) Program service  | (C) Management and | (D)                 |
|     | 8b, 9b, and 10b of Part VIII.   | Total expenses       | expenses<br>0        | general expenses   | Fundraisingexpenses |
| _   | Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21   |                      | Ŭ                    |                    |                     |
| 2   | Grants and other assistance to domestic individuals See Part IV, line 22  | 0                    | 0                    |                    |                     |
| 3   | Grants and other assistance to foreign organizations, foreign<br>governments, and foreign individuals See Part IV, line 15<br>and 16  | 0                    | 0                    |                    |                     |
| 4   | Benefits paid to or for members   | 0                    | 0                    |                    |                     |
| 5   | Compensation of current officers, directors, trustees, and key employees  | 6,813,536            | 0                    | 6,186,926          | 626,610             |
| 6   | Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)   | 0                    | 0                    | 0                  | 0                   |
| 7   | Other salaries and wages  | 2,420,361            | 0                    | 2,420,361          | 0                   |
| 8   | Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions)   | 0                    | 0                    | 0                  | 0                   |
| 9   | Other employee benefits   | 2,108,800            | 0                    | 2,108,800          | 0                   |
| 10  | Payroll taxes   | 0                    | 0                    | 0                  | 0                   |
| 11  | Fees for services (non-employees)   |                      |                      |                    |                     |
| ;   | a Management  | 0                    | 0                    | 0                  | 0                   |
|     | b Legal   | 404,713              | 0                    | 404,713            | 0                   |
|     | c Accounting  | 0                    | 0                    | 0                  | 0                   |
|     | d Lobbying  | 0                    | 0                    | 0                  | 0                   |
|     | e Professional fundraising services See Part IV, line 17  | 0                    |                      |                    | 0                   |
|     | f Investment management fees  | 5,602,846            | 0                    | 5,602,846          | 0                   |
|     | g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)  | 547,771              | 0                    | 547,771            | 0                   |
|     | Advertising and promotion   | 15,745               | 0                    | 15,745             | 0                   |
|     | Office expenses   | 30,399               | 0                    | 30,399             | 0                   |
|     | Information technology  | 67,816               | 0                    | 67,816             | 0                   |
|     | Royalties   | 0                    | 0                    | 0                  | 0                   |
| 16  | Occupancy   | 19,618               | 0                    | 19,618             | 0                   |
|     | Travel  | 45,254               | 0                    | 45,254             | 0                   |
|     | Payments of travel or entertainment expenses for any federal, state, or local public officials  | 0                    | 0                    | 0                  | 0                   |
|     | Conferences, conventions, and meetings  | 70,382               | 0                    | 70,382             | 0                   |
|     | Interest  | 0                    | 0                    | 0                  | 0                   |
|     | Payments to affiliates  | 0                    | 0                    | •                  | 0                   |
|     | Depreciation, depletion, and amortization   | 1,877,302            | 1,558,161            | 319,141            | 0                   |
|     | Insurance   | U                    | U                    | U                  | 0                   |
| 24  | Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O ) |                      |                      |                    |                     |
|     | a PURCHASED SVCS NON-MED  | 665,789              | 0                    | 665,789            | 0                   |
|     | b INCOME TAXES  | 333,567              |                      | 333,567            | 0                   |
|     | c PURCHASED SVCS MED  | 268,050              | 268,050              |                    |                     |
|     | d OTHER EXPENSES  | 80,020               |                      | 80,020             |                     |
|     | e All other expenses  |                      |                      |                    |                     |

21,371,969

1,826,211

18,919,148

626,610

Form **990** (2016)

25 Total functional expenses. Add lines 1 through 24e

26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation

Check here ▶ ☐ If following SOP 98-2 (ASC 958-720)

|     |   | · ·  | (A)<br>Beginning of year |   | (B)<br>End of year |
|-----|---|--|--------------------------|---|--------------------|
|     | 1 | Cash-non-interest-bearing  | 0                        | 1 | 0                  |
|     | 2 | Savings and temporary cash investments   | 749,344,717              | 2 | 451,051,938        |
|     | 3 | Pledges and grants receivable, net   | 0                        | 3 | 0                  |
|     | 4 | Accounts receivable, net   | 7,224                    | 4 | 0                  |
|     | 5 | Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L   | 0                        | 5 | 0                  |
| ,,  | 6 | Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L | 0                        | 6 | 0                  |
| ets | 7 | Notes and loans receivable, net  | 0                        | 7 | 0                  |
| SS  | 8 | Inventories for sale or use  | 0                        | 8 | 0                  |
| 4   | 9 | Prepaid expenses and deferred charges  | 12,729                   | 9 | 2,974,151          |

| 4 | 9   | Prepaid expenses and deferred charges   |               |            | 12,729        | 9   | 2,974,151   |
|---|-----|---|---------------|------------|---------------|-----|-------------|
|   | 10a | Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D | 10a           | 23,953,842 |               |     |             |
|   | b   | Less accumulated depreciation   | <b>10</b> b   | 18,952,182 | 6,320,385     | 10c | 5,001,660   |
|   | 11  | Investments—publicly traded securities .  | 2,308,539,206 | 11         | 2,593,104,150 |     |             |
|   | 12  | Investments—other securities See Part IV, line                                    | 404,918,482   | 12         | 751,097,014   |     |             |
|   | 13  | Investments—program-related See Part IV, line                                     | e 11 .        |            | 0             | 13  | 0           |
|   | 14  | Intangible assets   |               |            | 0             | 14  | 0           |
|   | 15  | Other assets See Part IV, line 11   |               |            | 451,083,324   | 15  | 435,555,916 |
|   | 16  | Total assets.Add lines 1 through 15 (must equ                                     | 3,920,226,067 | 16         | 4,238,784,829 |     |             |
|   | 17  | Accounts payable and accrued expenses   |               |            | 22,757,732    | 17  | 4,408,022   |
|   | 18  | Grants payable  |               |            | 0             | 18  | 0           |

0

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427,174,406

2.531.186.976

2,962,769,404

1.276.011.554

1,276,015,425

4.238.784.829 Form **990** (2016)

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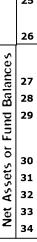
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1,123,715,653

3,920,226,067

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19

20

21

23

24

Liabilities 22 Deferred revenue .

Tax-exempt bond liabilities . . . . . .

persons Complete Part II of Schedule L .

and other liabilities not included on lines 17-24)

complete lines 27 through 29, and lines 33 and 34.

Organizations that do not follow SFAS 117 (ASC 958), check here > and complete lines 30 through 34.

Capital stock or trust principal, or current funds . . . .

Paid-in or capital surplus, or land, building or equipment fund . . .

Retained earnings, endowment, accumulated income, or other funds

Total liabilities. Add lines 17 through 25 .

Complete Part X of Schedule D

Temporarily restricted net assets

Permanently restricted net assets

Total net assets or fund balances

Total liabilities and net assets/fund balances

Unrestricted net assets

Escrow or custodial account liability Complete Part IV of Schedule D

Secured mortgages and notes payable to unrelated third parties

Unsecured notes and loans payable to unrelated third parties .

Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified

Other liabilities (including federal income tax, payables to related third parties,

Organizations that follow SFAS 117 (ASC 958), check here ightharpoonup and

Form 990 (2016)

| 8   | Prior period adjustments   | 8           |  |     | 0  |  |  |
|-----|--|-------------|--|-----|----|--|--|
| 9   | Other changes in net assets or fund balances (explain in Schedule O)   | -29,994,597 |  |     |    |  |  |
| 10  | Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B)) 10 |             |  |     |    |  |  |
| Par | Financial Statements and Reporting   |             |  |     |    |  |  |
|     | Check if Schedule O contains a response or note to any line in this Part XII                                     |             |  |     |    |  |  |
|     |  |             |  | Yes | No |  |  |
| 1   | Accounting method used to prepare the Form 990   |             |  |     |    |  |  |

If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis,

If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required

c If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?

audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

☐ Both consolidated and separate basis

☐ Both consolidated and separate basis

2b

2c

3а

3b

Yes

Yes

No

Form 990 (2016)

Separate basis

consolidated basis, or both

Audit Act and OMB Circular A-133?

Separate basis

Consolidated basis

b Were the organization's financial statements audited by an independent accountant?

Consolidated basis

#### Additional Data

Software ID:

Software Version:

EIN: 58-2367819

Name: CHILDREN'S HEALTHCARE OF ATLANTA INC

Form 990 (2016)

#### Form 990, Part III, Line 4a:

CHILDREN'S HEALTHCARE OF ATLANTA, INC (CHILDRENS) SERVES AS THE CORPORATE PARENT OF, AND IS AN INTEGRAL PART OF, THE EXEMPT HEALTHCARE SYSTEM WHOSE PROGRAM SERVICE ACCOMPLISHMENTS ARE DESCRIBED BELOW CHILDREN'S SERVES METRO ATLANTA, THE ENTIRE STATE OF GEORGIA AND THE UNITED STATES CHILDRENS IS THE LARGEST PEDIATRIC PROVIDER IN THE STATE CARING FOR CHILDREN FROM ALL 159 GEORGIA COUNTIES IN 2016 CHILDREN'S, ONE OF THE LEADING PEDIATRIC HEALTHCARE SYSTEMS IN THE COUNTRY, IS A NOT-FOR-PROFIT ORGANIZATION THAT BENEFITS FROM THE GENEROUS PHILANTHROPIC AND VOLUNTEER SUPPORT OF OUR COMMUNITY OPERATING THREE HOSPITALS (EGLESTON, HUGHES SPALDING AND SCOTTISH RITE), MARCUS AUTISM CENTER AND 27 NEIGHBORHOOD LOCATIONS (INCLUDING SEVEN URGENT CARE CENTERS) WITH MORE THAN ONE MILLION PATIENT VISITS ANNUALLY, CHILDREN'S IS RECOGNIZED FOR EXCELLENCE IN CANCER, CARDIAC AND ORTHOPAEDICS AND OFFERS ACCESS TO MORE THAN 60 PEDIATRIC SPECIALTIES CHILDREN'S IS RANKED ONE OF THE TOP PEDIATRIC HOSPITALS NATIONWIDE BY U.S. NEWS & WORLD REPORT AND ALSO HAS BEEN NAMED ONE OF THE "100 BEST COMPANIES TO WORK FOR" BY FORTUNE MAGAZINE THE MISSION VISION, VALUES AND EMPLOYEE PROMISE OF CHILDREN'S WERE CREATED THROUGH AN IN-DEPTH PROCESS INVOLVING EMPLOYEES, PHYSICIANS, VOLUNTEERS AND BOARD MEMBERS IN 2016, THE THREE HOSPITALS OPERATED BY CHILDREN'S HEALTHCARE OF ATLANTA, INC PROVIDED 575 LICENSED BEDS AND MANAGED 1,008,830 PATIENT VISITS, 391,277 UNIQUE PATIENTS, 27,836 HOSPITAL discharges, 161,475 INPATIENT DAYS, 973,482 OUTPATIENT VISITS, 42,781 SURGICAL PROCEDURES (INPATIENT AND OUTPATIENT), 236,595 EMERGENCY DEPARTMENT VISITS, 154,091 URGENT CARE CENTER VISITS AND 42,331 PRIMARY CARE VISITS CHILDRENS ALSO MANAGED 81,047 CALLS FROM PARENTS ACROSS GEORGIA TO THE CHILDRENS NURSE ADVICE LINE CHILDREN'S IS ALSO THE LARGEST PEDIATRIC MEDICAID PROVIDER IN THE STATE OF GEORGIA, SERVING NEARLY 9 OUT OF 10 PEDIATRIC INPATIENT MEDICAID CASES IN ATLANTA AND NEARLY 6 OUT OF 10 CASES STATEWIDE CHILDREN'S IS COMMITTED TO PROVIDING MEDICALLY NEEDED HEALTHCARE TO THE CHILDREN OF GEORGIA STATEWIDE, 45% OF GEORGIA'S CHILDREN ARE ENROLLED IN MEDICAID OR PEACHCARE AND 8% ARE UNINSURED NEARLY 58% OF CHILDRENS SERVICES ARE PROVIDED TO CHILDREN ON MEDICAID IN 2016, CHILDRENS PROVIDED \$132 4 MILLION OF CARE FOR WHICH IT DID NOT GET PAID IN ADDITION, CHILDRENS INVESTS IN PEDIATRIC RESEARCH, TEACHING AND CHILD WELLNESS AND PREVENTIVE CARE INITIATIVES. FOR WHICH CHILDRENS ALSO DOES NOT GET PAID THE TOTAL COMMUNITY BENEFIT PROVIDED BY CHILDRENS IN 2016 WAS \$205 5 MILLION CHILDREN'S SERVES AS THE PEDIATRIC PHYSICIAN TEACHING SITE FOR EMORY UNIVERSITY SCHOOL OF MEDICINE AND MOREHOUSE SCHOOL OF MEDICINE CHILDREN'S TAKES THE LEAD IN TRAINING THE PEDIATRICIANS OF TOMORROW AND INCREASED ITS TRAINING TO 97 RESIDENTS AND 117 FELLOWS IN 2016 NEW PHYSICIANS ARE ENCOURAGED TO PARTICIPATE IN OUR FELLOWSHIP PROGRAMS, WHICH ARE AVAILABLE IN A VARIETY OF SPECIALTIES CHILDREN'S ALSO TRAINS OTHER PEDIATRIC HEALTHCARE PROFESSIONALS, INCLUDING NURSES, EMERGENCY MEDICAL TECHNICIANS, PARAMEDICS AND PSYCHOSOCIAL EXPERTS CHILDREN'S OFFERS A WIDE VARIETY OF TRAINING OPPORTUNITIES TO OTHER PROFESSIONALS WHO WORK WITH CHILDREN, INCLUDING PROGRAMS FOR LAW ENFORCEMENT AGENCIES, SCHOOL NURSES, COACHES AND TEACHERS CHILDREN'S BELIEVES THAT TODAY'S MEDICAL DISCOVERIES COULD SAVE THE LIFE OF A CHILD TOMORROW RESEARCH IS A CORNERSTONE OF THE CHILDREN'S HEALTHCARE OF ATLANTA MISSION CHILDRENS IS COMMITTED TO ADVANCEMENTS IN PEDIATRIC MEDICINE AND FINDING ANSWERS TO PERPLEXING MEDICAL CONDITIONS, WORKING WITH PARTNERS SUCH AS EMORY UNIVERSITY SCHOOL OF MEDICINE, GEORGIA INSTITUTE OF TECHNOLOGY, MOREHOUSE SCHOOL OF MEDICINE AND THE CDC IN 2016, CHILDRENS HAD MORE THAN 5.800 PATIENTS PARTICIPATING IN CLINICAL TRIALS AND RECRUITED SIX NEW INVESTIGATORS FROM ACROSS THE U.S. CHILDRENS HAS AN ONGOING COMMITMENT TO OUR RESEARCH PARTNERSHIP WITH GEORGIA TECH, LEADING TO THE ESTABLISHMENT OF THE CHILDRENS PEDIATRIC TECHNOLOGY CENTER (PEDTECH), WHICH IS RECOGNIZED WITHIN THE NEW ENGINEERED BIOSYSTEMS BUILDING (EBB) AND IN OTHER GEORGIA TECH CAMPUS FACILITIES WHERE JOINT RESEARCH IS TAKING PLACE. AMONG OTHER THINGS, CHILDRENS HAS NUMEROUS RESEARCH SUCCESS STORIES IN INFECTIOUS DISEASES, DRUG DISCOVERY, NEWBORN MEDICINE, SICKLE CELL DISEASE, ONCOLOGY, TRANSPLANT MEDICINE, DEVICE DEVELOPMENT AND AUTISM CHILDRENS KEY PRIORITY RESEARCH CENTERS ARE THE AFLAC CANCER AND BLOOD DISORDERS CENTER, ATLANTIC PEDIATRIC DEVICE CONSORTIUM, CENTER FOR CHILDHOOD INFECTIONS AND VACCINES, CENTER FOR CLINICAL AND TRANSLATIONAL RESEARCH, CENTER FOR CYSTIC FIBROSIS AND AIRWAYS DISEASE RESEARCH, CENTER FOR DRUG DISCOVERY, CENTER FOR PEDIATRIC INNOVATION, CENTER FOR PEDIATRIC NANOMEDICINE, CENTER FOR TRANSFORMING PEDIATRIC HEALTHCARE DELIVERY, CENTER FOR TRANSPLANTATION AND IMMUNE-MEDIATED DISORDERS, CHILDRENS CENTER FOR NEUROSCIENCES RESEARCH, CHILDRENS HEART RESEARCH AND OUTCOMES CENTER, CLINICAL OUTCOMES RESEARCH & PUBLIC HEALTH, AND MARCUS AUTISM CENTER OUR STEPHANIE V BLANK CENTER FOR SAFE AND HEALTHY CHILDREN WORKS WITH LAW ENFORCEMENT, THE DIVISION OF FAMILY AND CHILDREN SERVICES (DFCS) AND CHILD ADVOCACY AGENCIES TO IDENTIFY, TREAT AND PREVENT CHILD ABUSE AND NEGLECT IN 2016, THROUGH THE CENTER, CHILDRENS TRAINED MORE THAN 10,000 PROFESSIONALS ABOUT HOW TO RECOGNIZE, REPORT AND PREVENT CHILD ABUSE THOSE TRAINED INCLUDED MEDICAL PERSONNEL, LAW ENFORCEMENT, CHILD ADVOCATES, SCHOOL STAFF, SOCIAL WORKERS AND MENTAL HEALTH PRACTITIONERS IN 2016 CHILDRENS CONTINUED ITS STRONG4LIFE CHILDHOOD OBESITY MOVEMENT TO COMBAT THE CHILDHOOD OBESITY EPIDEMIC IN GEORGIA IN 2016 STRONG4LIFE TRAINED 200 HEALTHCARE PROVIDERS ON PATIENT-CENTERED COUNSELING TECHNIQUES AND WORKED WITH 600 SCHOOLS CHILDRENS SERVES AS THE LEAD AGENCY FOR SAFE KIDS GEORGIA. A STATEWIDE NETWORK FOR PREVENTING UNINTENTIONAL INJURIES AMONG CHILDREN THESE TYPES OF INJURIES ARE THE NO 1 CAUSE OF DEATH FOR CHILDREN FROM BIRTH TO AGE 19 IN 2016, SAFE KIDS GEORGIA-THROUGH ITS 33 LOCAL COALITIONS ACROSS 65 COUNTIES-PROVIDED EDUCATION TO MORE THAN 360,000 CHILDREN, CAREGIVERS AND PROFESSIONALS SAFE KIDS GEORGIA DISTRIBUTED MORE THAN 24,000 SAFETY DEVICES TO RESIDENTS THROUGHOUT THE STATE, INCLUDING CAR AND BOOSTER SEATS, BIKE HELMETS, SMOKE AND CARBON MONOXIDE DETECTORS, GUN LOCKS AND PERSONAL FLOTATION DEVICES THROUGH THE CONDUCT OF THESE ACTIVITIES, CHILDREN'S HEALTHCARE OF ATLANTA, INC. SEEKS TO MAKE KIDS BETTER TODAY AND HEALTHIER TOMORROW

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless hours per compensation compensation amount of other person is both an officer week (list from the from related compensation any hours and a director/trustee) organization organizations from the for related (W-2/1099-(W-2/1099organization and Highest compensate Former Individual trustee or director Institutional organizations MISC) MISC) related below dotted organizations employee line) Trustee

| ELIZABETH BLAKE                | 1 0 | X   |  |     |  | 0   | 0       |  |
|--------------------------------|-----|-----|--|-----|--|-----|---------|--|
| INDIVIDUAL TRUSTEE             | 0 0 |     |  |     |  |     | Ů       |  |
| CEDRIC MILLER MD               | 1 0 |     |  |     |  |     |         |  |
| INDIV TRUSTEE/CHIEF OF ER SVCS | 0 0 | Х   |  |     |  | O   | 126,132 |  |
| THOMAS NOONAN                  | 1 0 |     |  |     |  |     |         |  |
|                                |     | l x |  | l 1 |  | l n | ا ا     |  |

|                                |     | X |  |  | 0 | 126,132 |  |
|--------------------------------|-----|---|--|--|---|---------|--|
| INDIV TRUSTEE/CHIEF OF ER SVCS | 0 0 |   |  |  |   | ŕ       |  |
| THOMAS NOONAN                  | 1 0 |   |  |  |   |         |  |
|                                |     | X |  |  | 0 | 0       |  |
| INDIVIDUAL TRUSTEE             | 0 0 |   |  |  |   |         |  |
| STEVE CAHILLANE                | 1 0 |   |  |  |   |         |  |
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INDIVIDUAL TRUSTEE

JONATHAN GOLDMAN

INDIVIDUAL TRUSTEE

INDIVIDUAL TRUSTEE

CHARLES OGBURN

DAVID RATCLIFFE

INDIVIDUAL TRUSTEE

INDIVIDUAL TRUSTEE

CHIEF OPERATING OFFICER

BERNIE DIXON

PAT FRIAS

| 111011113 1100111111 |     | l x |  |  | n | 0 | ١ |
|----------------------|-----|-----|--|--|---|---|---|
| INDIVIDUAL TRUSTEE   | 0 0 | , , |  |  | , | , | , |
| STEVE CAHILLANE      | 1 0 |     |  |  | 0 | 0 |   |
| INDIVIDUAL TRUSTEE   | 0 0 | _ ^ |  |  | 0 | 0 | C |
| STEPHANIE BLANK      | 1 0 | L u |  |  |   |   |   |

Compensated Employees, and Independent Contractors (D) (E) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated hours per than one box, unless compensation compensation amount of other person is both an officer week (list from the from related compensation any hours and a director/trustee) organization organizations from the for related (W-2/1099-(W-2/1099organization and individual or directo Highest compensatemplovee Former Institutio organizations MISC) MISC) related below dotted organizations employee line)

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

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609,701

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131,022

27,435

|          |     | l trustee<br>or | nal Trustee |  |
|----------|-----|-----------------|-------------|--|
| LAN DAHL | 1 0 | ×               |             |  |

INDIVIDUAL TRUSTEE

INDIVIDUAL TRUSTEE

INDIVIDUAL TRUSTEE

INDIVIDUAL TRUSTEE

INDIVIDUAL TRUSTEE

PRESIDENT & CEO - CHOA

MICHELLE JARRARD

KEITH MASON

EDDIE MEYERS

JEFF SEAMAN

DONNA HYLAND

DANIEL SALINAS

**ERNEST GREER** 

PAUL BOWERS

INDIV TRUSTEE/CMO

INDIVIDUAL TRUSTEE

INDIVIDUAL TRUSTEE

STEPHANIE JERNIGAN MD

INDIVIDUAL TRUSTEE/Med DIR

Compensated Employees, and Independent Contractors (C) (E) (D) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated hours per than one box, unless compensation amount of other compensation person is both an officer week (list from the from related compensation any hours and a director/trustee) organization organizations from the for related (W-2/1099-(W-2/1099-Highest compen organization and Office Former Individual truste or director Key employee Institutional organizations MISC) MISC) related below dotted organizations line)

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

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|--------------------|-----|------|----------------|--|-------|---|---|--|
| JOHN DYER          | 1 0 | ×    |                |  |       | 0 | 0 |  |
| INDIVIDUAL TRUSTEE | 0 0 | ''   |                |  |       |   |   |  |
| EDWIN SMITH MD     | 1 0 | ×    |                |  |       | 0 | 0 |  |
| INDIVIDUAL TRUSTEE | 0 0 | l '' |                |  |       |   | , |  |
| CAROL TOME         | 1 0 | v    |                |  |       | 0 | 0 |  |

|                                | 0.0  |   |  |  |   |        |  |
|--------------------------------|------|---|--|--|---|--------|--|
| CAROL TOME                     | 1 0  | × |  |  | 0 | 0      |  |
| INDIVIDUAL TRUSTEE             | 0 0  | * |  |  | , | 3      |  |
| JOSEPH WILLIAMS MD             | 1 0  | v |  |  | 0 | 29,850 |  |
| INDIV TRUSTEE/Medical Director | 0 0  | ^ |  |  |   | 29,030 |  |
| BUTU FOUR FO                   | 40 O |   |  |  |   |        |  |

| INDIVIDUAL TRUSTEE             | 0.0  | * |   |   |   |   |   | l o        | U      |         |
|--------------------------------|------|---|---|---|---|---|---|------------|--------|---------|
| JOSEPH WILLIAMS MD             | 1 0  | v |   |   |   |   |   | 0          | 29,850 |         |
| INDIV TRUSTEE/Medical Director | 0 0  | ^ |   |   |   |   |   | 0          | 29,830 |         |
| RUTH FOWLER                    | 40 0 |   |   | × |   |   |   | 685,478    | 0      | 140,    |
|                                | i    | ı | ı |   | 1 | ı | 1 | 1 000, 170 | 1      | 1 - 10, |

|                                | 0.0  |   | 1 1 | l I | I | I |         |        |         |
|--------------------------------|------|---|-----|-----|---|---|---------|--------|---------|
| JOSEPH WILLIAMS MD             | 1 0  | х |     |     |   |   | 0       | 29,850 | 0       |
| INDIV TRUSTEE/Medical Director | 0 0  |   |     |     |   |   |         | ·      |         |
| RUTH FOWLER                    | 40 0 |   |     |     |   |   | 685,478 | 0      | 140 100 |
| SVP FINANCE/CFO/TREASURER      | 10 0 |   |     | ^   |   |   | 685,478 | 0      | 140,190 |

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492,441

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LESLIE JONES

ALAN GASIOREK

LINDA MATZIGKEIT

ALLANA CUMMINGS

RONALD FRIESON

CHIEF ADMIN OFFICER

SVP GENERAL COUNSEL/SECRETARY

CHIEF INVESTMENT OFFICER

CHIEF INFORMATION OFFICER

PRES FOUNDATION & EXT AFFAIRS

Compensated Employees, and Independent Contractors (D) (E) Name and Title Average Position (do not check more Reportable Reportable hours per than one box, unless amount of other compensation compensation week (list person is both an officer from the from related any hours and a director/trustee) organization organizations for related (W-2/1099-(W-2/1099organization and 옥필 organizations MISC) MISC)

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Estimated

compensation

from the

related

368,092

421,526

20,327

13,835

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

|                  | below dotted<br>line) | Irwdual trustee<br>director | stitutional Trustee | ন <u>্</u> | y employee | phest compensated | mer |         |   | organizations |
|------------------|-----------------------|-----------------------------|---------------------|------------|------------|-------------------|-----|---------|---|---------------|
| MARK WULKAN      | 50 0                  |                             |                     |            |            |                   |     |         | _ |               |
| SURGEON IN CHIEF | 0 0                   |                             |                     |            |            | ×                 |     | 565,538 | 0 | 13,85         |
|                  | 10.0                  |                             |                     |            |            |                   |     |         |   |               |

|                              |      | व<br>व |  | ्या स्त् |         |         |        |
|------------------------------|------|--------|--|----------|---------|---------|--------|
| MARK WULKAN                  | 50 0 |        |  | _        | 565,538 | 0       | 13,850 |
| SURGEON IN CHIEF             | 0 0  |        |  | ^        | 303,336 | Į ,     | 13,830 |
| ROBERT C WILDE               | 10 0 |        |  | _        | 0       | 424,575 | 30.001 |
| CHIEF TRANSFORMATION OFFICER | 40 0 |        |  | ^        | ٥       | 424,373 | 28,081 |
| DAVID TATUM                  | 10 0 |        |  | ,,       |         | 207.456 | 27.560 |
| CHIEF PUBLIC POLICY OFFICER  | 40.0 |        |  |          | 0       | 387,156 | 27,560 |

| ROBERT C WILDE               | 10 0  |  |  | × | 0       | 424.575  | 28,081   |
|------------------------------|-------|--|--|---|---------|--|----------|
| CHIEF TRANSFORMATION OFFICER | 40 0  |  |  |   |         | ,,,,   |          |
| DAVID TATUM                  | 10 0  |  |  |   |         |  |          |
| CHIEF PUBLIC POLICY OFFICER  | 40.0  |  |  | × | 0       | 387,156  | 27,560   |
| CHIEF TODEED TOLER OF TEEK   | 40 0  |  |  |   |         |  | <u> </u> |
| JAMES FORTENBERRY            | 40 0  |  |  |   |         |  |          |
| PEDIATRICIAN IN CHIEF        | ••••• |  |  | X | 388,329 | 0  | 26,442   |
| PEDIATRICIAN IN CHIEF        | 10 0  |  |  |   |         |  | <u> </u> |
|                              | 40.0  |  |  |   |         | , and the second |          |

| CHIEF PUBLIC POLICY OFFICER | 40 0 |  |  | ^   |         | 387,136 | 27,560 |
|-----------------------------|------|--|--|-----|---------|---------|--------|
| JAMES FORTENBERRY           | 40 0 |  |  | v   | 388,329 | 0       | 26,442 |
| PEDIATRICIAN IN CHIEF       | 10 0 |  |  | _ ^ | 300,329 |         | 20,442 |
| USHA SATHIAN                | 40 0 |  |  | х   | 405,478 | 0       | 11,935 |

| JAMES FORTENBERRY            | 40 0 |  | ×   | 388,329 | 0 |  |
|------------------------------|------|--|-----|---------|---|--|
| PEDIATRICIAN IN CHIEF        | 10 0 |  | ^   | 300,323 |   |  |
| USHA SATHIAN                 | 40 0 |  | \ \ | 405,478 | 0 |  |
| CHIEF OF AMBULATORY SERVICES | 10 0 |  | ^   | 405,478 | ľ |  |

| , TIES TO TENDERAL           |      |  |  | Ιx | 388,329 | 0 |  |
|------------------------------|------|--|--|----|---------|---|--|
| PEDIATRICIAN IN CHIEF        | 10 0 |  |  |    | 332,323 |   |  |
| USHA SATHIAN                 | 40 0 |  |  |    |         |   |  |
|                              |      |  |  | Ιx | 405,478 | 0 |  |
| CHIEF OF AMBULATORY SERVICES | 10 0 |  |  |    | ,       |   |  |

| USHA SATHIAN                 | 40 0 |  |  | l <sub>x</sub> | 405,478 | 0       | 11.935 |
|------------------------------|------|--|--|----------------|---------|---------|--------|
| CHIEF OF AMBULATORY SERVICES | 10 0 |  |  |                | ,       |         | ,      |
| EUGENE HAYES                 | 10 0 |  |  |                |         | 204.554 | 17.520 |

|                                | 10 0 |  |  |  |   |   |         | 1      |
|--------------------------------|------|--|--|--|---|---|---------|--------|
| EUGENE HAYES                   | 10 0 |  |  |  |   |   |         |        |
|                                |      |  |  |  | x | 0 | 294,554 | 17,529 |
| FOUNDATION PRES/SR DEVLP ADVSR | 40.0 |  |  |  |   |   | •       | 1      |

Х

| UGENE HAYES                   |      | l . |  |  | х | 0 | 294,554 |  |
|-------------------------------|------|-----|--|--|---|---|---------|--|
| OUNDATION PRES/SR DEVLP ADVSR | 40 0 |     |  |  |   |   | ·       |  |
| IDV OUR MEVED                 | 10.0 |     |  |  |   |   |         |  |

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VP FINANCE

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FORMER IND TRUSTEE/MEDICAL DR

| efil   | e GRA        | APHIC prii                 | nt - DO NO1                     | PROCESS                                    | As Filed Data -  |  |   | DLN: 9   | 3493317068317                                   |
|--------|--------------|----------------------------|---------------------------------|--|--|--|---|--|---|
| SCI    | HED          | ULE A                      |                                 | Public (                                   | Charity Statu  | e and Dub                                | dic Sunn                                | ort  | OMB No 1545-0047                                |
|        | m 990        |                            | Com                             | plete if the or                            | วกสกเ <b>y อเลเน</b><br>ganization is a sect<br>4947(a)(1) nonexe                          | ion <b>501</b> (c)(3) o                  | rganization o                           |  | 2016  |
| Depart | ment of      | the Treasury               | ▶ Info                          | rmation abou                               | Attach to Form 9 t Schedule A (Form www.irs.go   |  |   | ıctions is at  | Open to Public<br>Inspection                    |
| Nam    | e of th      | ne organiza                | <b>tion</b><br>OF ATLANTA INC   |  |  |  |   | Employer identific   | ation number                                    |
|        |              | TEALTHCAIL C               | A A I DANTA INC                 |  |  |  |   | 58-2367819   |   |
|        | rt I         |                            |                                 |  | <b>is</b> (All organizations<br>it is (For lines 1 thro                                    |  |   | See instructions.  |   |
| 1      | n garnz      |                            | •                               |  | sociation of churches  | •  | •                                       | (A)(i)   |   |
| 2      |              | ·                          |                                 | ·  | L)(A)(ii). (Attach Sch   |  |   | (4)(1):  |   |
| 3      |              |                            |                                 |  | rice organization descr  | · ·                                      | • |  |   |
| 4      |              |                            | •                               | •  | _  |  |   | •  | ntor the beenital's                             |
| 7      | Ш            |                            | and state                       | ization operate                            | ed in conjunction with   | a nospital descrit                       | bea in <b>section</b>                   | 170(b)(1)(A)(iii). E   | nter the nospital s                             |
| 5      |              | (b)(1)(A)                  | (iv). (Complet                  | e Part II )                                | _  |  |   | ernmental unit descri  | bed in <b>section 170</b>                       |
| 6      |              | A federal, s               | state, or local o               | government or                              | governmental unit de   | scribed in <b>sectio</b>                 | n 170(b)(1)( <i>f</i>                   | ۱)(v).   |   |
| 7      |              | section 17                 | '0(b)(1)(A)(                    | <b>vi).</b> (Complete                      | Part II)   |  | -                                       | ınıt or from the gener   | al public described in                          |
| 8      |              | A communi                  | ty trust descri                 | bed in <b>section</b>                      | 170(b)(1)(A)(vi)   | Complete Part II                         | )                                       |  |   |
| 9      |              |                            |                                 |  | scribed in <b>170(b)(1)</b><br>ee instructions Enter t                                     |  |   | with a land-grant coll<br>college or university                          | ege or university or a                          |
| 10     |              | from activit               | ies related to<br>income and u  | its exempt fund<br>nrelated busine         | ctions—subject to cert   | aın exceptions, a                        | nd (2) no more                          | s, membership fees, a<br>than 331/3% of its su<br>sses acquired by the c | pport from gross                                |
| 11     | П            | =                          |                                 |  | exclusively to test for  | public safety Se                         | ee section 509                          | (a)(4).  |   |
| 12     | <b>✓</b>     | more public                | cly supported                   | organizations d                            | exclusively for the be<br>escribed in <b>section 5</b><br>the type of supporting           | <b>09(a)(1)</b> or <b>sec</b>            | tion 509(a)(2                           | s of, or to carry out th  ). See section 509(a  s 12e, 12f, and 12g      | e purposes of one or a)(3). Check the box       |
| а      |              | <b>Type I.</b> A so        | supporting org<br>n(s) the powe | anızatıon opera                            | ated, supervised, or co  | ontrolled by its su                      | ipported organi                         | zation(s), typically by of the supporting orga                           |   |
| b      | ✓            | <b>Type II.</b> A manageme | supporting or<br>nt of the supp | ganization supe                            | tion vested in the san   |  |   | organization(s), by ha<br>ge the supported orga                          |   |
| c      |              | Type III f                 | unctionally ir                  | n <b>tegrated.</b> A s                     |  |  |   | nd functionally integra  | ted with, its                                   |
| d      |              | Type III n<br>functionally | on-functiona<br>integrated T    | i <b>lly integrated</b><br>he organization | I. A supporting organi   | zation operated i<br>y a distribution r  | n connection wi                         | th its supported orgar<br>I an attentiveness req                         |   |
| e      | $\checkmark$ | Check this                 | box if the orga                 | nızatıon receiv                            | •  | ation from the IR                        | S that it is a Ty                       | pe I, Type II, Type II   | I functionally                                  |
| f      | Enter        | the number                 | of supported                    | organizations                              | - · · · · -  |  |   | _ 7  |   |
| g      |              |                            | _                               |  | pported organization(  |  |   |  |   |
| (I)N   | ame of       | f supported (              | organization                    | (ii)EIN                                    | (iii) Type of<br>organization<br>(described on lines<br>1- 10 above (see<br>instructions)) | (iv<br>Is the organiza<br>your governing | ition listed in                         | Amount of monetary support (see instructions)                            | (vi) Amount of other support (see instructions) |
|        |              |                            |                                 |  |  | Yes                                      | No                                      |  |   |
| See    | Addıtıc      | onal Data Tal              | ble                             |  |  |  |   |  |   |
| Ter    |              |                            |                                 |  |  |  |   |  |   |
| Tota   |              | work Podus                 | 7_<br>tion Act Noti             | co soo tha Tr                              | structions for   | Cat No 11285                             | F ,                                     | <br>Schedule A (Form 9   | <br>  |

| Sch         | nedule A (Form 990 or 990-EZ) 2016  |                      |                     |                     |                     |                    | Page <b>2</b>  |
|-------------|---|----------------------|---------------------|---------------------|---------------------|--------------------|----------------|
| P           | art II Support Schedule for   | Organizations        | Described in S      | ections 170(b       | )(1)(A)(iv) ar      | d 170(b)(1)(A      | (vi)           |
|             | (Complete only if you ch  | ecked the box o      | n line 5, 7, 8, o   | r 9 of Part I or i  | f the organization  | on failed to quali |                |
|             | III. If the organization fa   | ails to qualify un   | der the tests lis   | ted below, plea:    | se complete Par     | t III.)            |                |
|             | Section A. Public Support   |                      | T                   | ı                   |                     | 1                  |                |
|             | Calendar year<br>(or fiscal year beginning in) ▶                              | (a)2012              | <b>(b)</b> 2013     | (c)2014             | (d)2015             | <b>(e)</b> 2016    | (f)Total       |
| 1           | Gifts, grants, contributions, and   |                      |                     |                     |                     |                    |                |
| -           | membership fees received (Do not  |                      |                     |                     |                     |                    |                |
|             | include any "unusual grant ")   |                      |                     |                     |                     |                    |                |
| 2           | Tax revenues levied for the   |                      |                     |                     |                     |                    |                |
|             | organization's benefit and either paid to or expended on its behalf           |                      |                     |                     |                     |                    |                |
| 3           | The value of services or facilities   |                      |                     |                     |                     |                    |                |
| _           | furnished by a governmental unit to   |                      |                     |                     |                     |                    |                |
|             | the organization without charge   |                      |                     |                     |                     |                    |                |
| 4           | Total. Add lines 1 through 3  |                      |                     |                     |                     |                    |                |
| 5           | The portion of total contributions by each person (other than a               |                      |                     |                     |                     |                    |                |
|             | governmental unit or publicly   |                      |                     |                     |                     |                    |                |
|             | supported organization) included on   |                      |                     |                     |                     |                    |                |
|             | line 1 that exceeds 2% of the amount  |                      |                     |                     |                     |                    |                |
| _           | shown on line 11, column (f)  |                      |                     |                     |                     |                    |                |
| 6           | <b>Public support.</b> Subtract line 5 from line 4                            |                      |                     |                     |                     |                    |                |
|             | Section B. Total Support  | 1                    | •                   |                     | •                   | •                  |                |
|             | Calendar year   | (a)2012              | <b>(b)</b> 2013     | (c)2014             | (d)2015             | (e)2016            | (f)Total       |
| _           | (or fiscal year beginning in) ▶   | (4)2012              | (6)2013             | (6)2014             | (4)2013             | (0)2010            | (1)10tai       |
| 7           |   |                      |                     |                     |                     |                    |                |
| 8           | Gross income from interest, dividends, payments received on                   |                      |                     |                     |                     |                    |                |
|             | securities loans, rents, royalties and  |                      |                     |                     |                     |                    |                |
|             | income from similar sources   |                      |                     |                     |                     |                    |                |
| 9           |   |                      |                     |                     |                     |                    |                |
|             | activities, whether or not the  |                      |                     |                     |                     |                    |                |
| 10          | business is regularly carried on<br>Other income Do not include gain or       |                      |                     |                     |                     |                    |                |
| 10          | loss from the sale of capital assets  |                      |                     |                     |                     |                    |                |
|             | (Explain in Part VI )   |                      |                     |                     |                     |                    |                |
| 11          | <del>_</del> _  |                      |                     |                     |                     |                    |                |
| 4.5         | 10 Gross receipts from related activities,                                    | etc (see instruction | l<br>ns)            |                     |                     | 12                 |                |
|             |   |                      |                     |                     |                     |                    |                |
| 13          | First five years. If the Form 990 is fo                                       | =                    |                     |                     |                     | -                  | anization,     |
|             | check this box and stop here  |                      |                     |                     | <u> </u>            | <u> ▶ ∟</u>        |                |
|             | Section C. Computation of Public  | • •                  |                     | (6)                 |                     |                    |                |
|             | Public support percentage for 2016 (III                                       |                      |                     | column (f))         |                     | 14                 |                |
|             | Public support percentage for 2015 Sc   |                      |                     |                     |                     | 15                 |                |
| 16          | a <b>33 1/3% support test—2016.</b> If the                                    | e organization did r | not check the box   | on line 13, and lir | ne 14 is 33 1/3% o  | r more, check this |                |
|             | and <b>stop here.</b> The organization qual                                   |                      |                     |                     |                     |                    | ightharpoons   |
| b           | <b>33 1/3% support test—2015.</b> If th                                       | ie organization did  | not check a box of  | on line 13 or 16a,  | and line 15 is 33 i | /3% or more, chec  | k this         |
|             | box and <b>stop here.</b> The organization                                    |                      |                     |                     |                     |                    | ▶□             |
| <b>17</b> a | a 10%-facts-and-circumstances test  |                      |                     |                     |                     |                    |                |
|             | is 10% or more, and if the organization in Part VI how the organization meets |                      |                     |                     |                     |                    |                |
|             |   | the racts-and-cire   | cumstances test     | The organization    | quaimes as a pubi   | iciy supported     | . □            |
|             | organization  | rt_2015 If the       | raanization did === | t chack a hay as !  | mo 12 165 164       | or 17a and line    | ▶⊔             |
| b           | 10%-facts-and-circumstances tes<br>15 is 10% or more, and if the organization |                      |                     |                     |                     |                    |                |
|             | Explain in Part VI how the organization                                       |                      |                     |                     |                     |                    |                |
|             | supported organization  |                      |                     | -                   | •                   | •                  | ▶ □            |
| 18          | B 1 1 6 1 11 7611   | on did not check a   | box on line 13, 1   | 6a, 16b, 17a, or 1  | .7b, check this box | and see            | · <b>—</b>     |
|             | instructions  |                      | , -                 | . , ,               | ,                   |                    | ►□             |
|             |   |                      |                     |                     | Schodu              | le A (Form 990 o   | r 990-F7) 2016 |

| Section A. Public Support   |                 |                   |                    |                   |                   |                |
|-----------------------------|-----------------|-------------------|--------------------|-------------------|-------------------|----------------|
| the organization fails to o | qualify under t | he tests listed b | pelow, please co   | mplete Part II.   | )                 |                |
| (Complete only if you ch    | ecked the box   | on line 10 of Pa  | art I or it the or | ganization railed | a to qualify unde | er Part II. If |

|  | the organization rans to  | 9   |  | ээлэл, рассо ос       |                    | /                              |                   |
|--|---|---|--|-----------------------|--------------------|--------------------------------|-------------------|
| Se   | ection A. Public Support  |   |  |                       |                    |                                |                   |
|  | Calendar year   | (a)2012   | <b>(b)</b> 2013  | (c)2014               | (d)2015            | (e)2016                        | (f)Total          |
| _  | (or fiscal year beginning in)   | . ,   |  | , ,                   |                    | , ,                            |                   |
| 1  | Gifts, grants, contributions, and membership fees received (Do not  |   |  |                       |                    |                                |                   |
|  | include any "unusual grants")   |   |  |                       |                    |                                |                   |
| 2  |   |   |  |                       |                    |                                |                   |
| _  | merchandise sold or services  |   |  |                       |                    |                                |                   |
|  | performed, or facilities furnished in   |   |  |                       |                    |                                |                   |
|  | any activity that is related to the   |   |  |                       |                    |                                |                   |
|  | organization's tax-exempt purpose   |   |  |                       |                    |                                |                   |
|  |   |   |  |                       |                    |                                |                   |
| 3  | Gross receipts from activities that are   |   |  |                       |                    |                                |                   |
|  | not an unrelated trade or business  |   |  |                       |                    |                                |                   |
|  | under section 513   |   |  |                       |                    |                                |                   |
| 4  | Tax revenues levied for the   |   |  |                       |                    |                                |                   |
|  | organization's benefit and either paid  |   |  |                       |                    |                                |                   |
| 5  | to or expended on its behalf The value of services or facilities  |   |  |                       |                    |                                |                   |
| 9  | furnished by a governmental unit to   |   |  |                       |                    |                                |                   |
|  | the organization without charge   |   |  |                       |                    |                                |                   |
| 6  | <b>Total.</b> Add lines 1 through 5   |   |  |                       |                    |                                |                   |
|  | Amounts included on lines 1, 2, and   |   |  |                       |                    |                                |                   |
|  | 3 received from disqualified persons  |   |  |                       |                    |                                |                   |
|  | · ' '   |   |  |                       |                    |                                |                   |
| b  | Amounts included on lines 2 and 3   |   |  |                       |                    |                                |                   |
|  | received from other than disqualified   |   |  |                       |                    |                                |                   |
|  | persons that exceed the greater of  |   |  |                       |                    |                                |                   |
|  | \$5,000 or 1% of the amount on line   |   |  |                       |                    |                                |                   |
|  | 13 for the year   |   |  |                       |                    |                                |                   |
|  | Add lines 7a and 7b   |   |  |                       |                    |                                |                   |
| 8  | <b>Public support.</b> (Subtract line 7c  |   |  |                       |                    |                                |                   |
| -  | from line 6 )   |   |  |                       |                    |                                |                   |
| -  | ection B. Total Support   |   |  |                       |                    |                                |                   |
|  |   |   |  |                       |                    |                                |                   |
|  | Calendar year   | (a)2012   | <b>(b)</b> 2013  | (c)2014               | (d)2015            | (e)2016                        | (f)Total          |
|  | Calendar year<br>(or fiscal year beginning in) ▶  | <b>(a)</b> 2012   | <b>(b)</b> 2013  | (c)2014               | (d)2015            | (e)2016                        | (f)Total          |
| 9  | Calendar year<br>(or fiscal year beginning in) ►<br>Amounts from line 6   | (a)2012   | <b>(b)</b> 2013  | (c)2014               | <b>(d)</b> 2015    | (e)2016                        | (f)Total          |
| 9  | Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest,   | <b>(a)</b> 2012   | <b>(b)</b> 2013  | (c)2014               | (d)2015            | (e)2016                        | (f)Total          |
| 9  | Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on   | (a)2012   | <b>(b)</b> 2013  | (c)2014               | (d)2015            | (e)2016                        | <b>(f)</b> Total  |
| 9  | Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and  | (a)2012   | <b>(b)</b> 2013  | (c)2014               | ( <b>d)</b> 2015   | (e)2016                        | <b>(f)</b> Total  |
| 9<br>L0a   | Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources  | (a)2012   | <b>(b)</b> 2013  | (c)2014               | ( <b>d)</b> 2015   | (e)2016                        | (f)Total          |
| 9  | Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income  | (a)2012   | <b>(b)</b> 2013  | (c)2014               | ( <b>d)</b> 2015   | (e)2016                        | (f)Total          |
| 9<br>L0a   | Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from  | (a)2012   | <b>(b)</b> 2013  | (c)2014               | ( <b>d)</b> 2015   | (e)2016                        | (f)Total          |
| 9<br>L0a   | Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income  | (a)2012   | <b>(b)</b> 2013  | (c)2014               | ( <b>d)</b> 2015   | (e)2016                        | (f)Total          |
| 9<br>LOa<br>b  | Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b  | (a)2012   | <b>(b)</b> 2013  | (c)2014               | ( <b>d)</b> 2015   | (e)2016                        | (f)Total          |
| 9<br>LOa<br>b  | Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business   | (a)2012   | <b>(b)</b> 2013  | (c)2014               | ( <b>d)</b> 2015   | (e)2016                        | (f)Total          |
| 9<br>LOa<br>b  | Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b,  | (a)2012   | <b>(b)</b> 2013  | (c)2014               | ( <b>d)</b> 2015   | (e)2016                        | (f)Total          |
| 9<br>LOa<br>b  | Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is   | (a)2012   | <b>(b)</b> 2013  | (c)2014               | ( <b>d)</b> 2015   | (e)2016                        | (f)Total          |
| 9<br>l0a<br>b<br>c<br>11   | Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on  | (a)2012   | <b>(b)</b> 2013  | (c)2014               | (d)2015            | (e)2016                        | (f)Total          |
| 9<br>LOa<br>b  | Calendar year (or fiscal year beginning in) ► Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalities and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or   | (a)2012   | <b>(b)</b> 2013  | (c)2014               | (d)2015            | (e)2016                        | (f)Total          |
| 9<br>l0a<br>b<br>c<br>11   | Calendar year  (or fiscal year beginning in) ►  Amounts from line 6  Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975  Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets   | (a)2012   | (b)2013  | (c)2014               | (d)2015            | (e)2016                        | (f)Total          |
| 9<br>l.Oa<br>b<br>c<br>11  | Calendar year  (or fiscal year beginning in) ►  Amounts from line 6  Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975  Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)  | (a)2012   | (b)2013  | (c)2014               | (d)2015            | (e)2016                        | (f)Total          |
| 9<br>l.Oa<br>b<br>c<br>11  | Calendar year  (or fiscal year beginning in) ►  Amounts from line 6  Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975  Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets   | (a)2012   | <b>(b)</b> 2013  | (c)2014               | (d)2015            | (e)2016                        | (f)Total          |
| 9<br>10a<br>b<br>c<br>111  | Calendar year  (or fiscal year beginning in) ►  Amounts from line 6  Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975  Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)  Total support. (Add lines 9, 10c,   |   |  |                       |                    |                                |                   |
| 9<br>10a<br>b<br>c<br>111  | Calendar year  (or fiscal year beginning in) ►  Amounts from line 6  Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975  Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)  Total support. (Add lines 9, 10c, 11, and 12)  First five years. If the Form 990 is fo  |   |  |                       |                    |                                | ganization,       |
| 9<br>10a<br>b<br>c<br>11<br>12   | Calendar year  (or fiscal year beginning in) ►  Amounts from line 6  Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975  Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)  Total support. (Add lines 9, 10c, 11, and 12)  First five years. If the Form 990 is fo check this box and stop here   | r the organization  | 's first, second, th   |                       |                    |                                |                   |
| 9<br>10a<br>b<br>c<br>11<br>12<br>13<br>14                               | Calendar year  (or fiscal year beginning in) ►  Amounts from line 6  Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975  Add lines 10a and 10b  Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)  Total support. (Add lines 9, 10c, 11, and 12)  First five years. If the Form 990 is fo check this box and stop here  | r the organization  | 's first, second, th   | nird, fourth, or fift |                    | ection 501(c)(3) or            | ganization,       |
| 9<br>10a<br>b<br>c<br>11<br>12<br>13<br>14<br><u>Se</u>                  | Calendar year  (or fiscal year beginning in) ►  Amounts from line 6  Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975  Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)  Total support. (Add lines 9, 10c, 11, and 12)  First five years. If the Form 990 is fo check this box and stop here  ection C. Computation of Public Section C. Computation C. Computation C. Computation C. Computation C. Computation C. Computation C. | r the organization <b>Support Perce</b> e 8, column (f) d   | 's first, second, the intage invided by line 13,   | nird, fourth, or fift |                    | ection 501(c)(3) or            | ganization,       |
| 9<br>10a<br>b<br>c<br>11<br>12<br>13<br>14<br>S6<br>15                   | Calendar year  (or fiscal year beginning in) ►  Amounts from line 6  Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975  Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)  Total support. (Add lines 9, 10c, 11, and 12)  First five years. If the Form 990 is fo check this box and stop here  ection C. Computation of Public S Public support percentage from 2015 S  | r the organization<br><b>Support Perce</b><br>e 8, column (f) d<br>chedule A, Part I  | 's first, second, the second of the second o | nird, fourth, or fift |                    | ection 501(c)(3) or            | ganization,       |
| 9.0a<br>b<br>c<br>11<br>12<br>13<br>14<br>S6                             | Calendar year  (or fiscal year beginning in) ►  Amounts from line 6  Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975  Add lines 10a and 10b  Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)  Total support. (Add lines 9, 10c, 11, and 12)  First five years. If the Form 990 is fo check this box and stop here ection C. Computation of Public section D. Computation of Investe  | r the organization  Support Perce e 8, column (f) d chedule A, Part I: nent Income  | 's first, second, the intage ivided by line 13, II, line 15  Percentage  | olumn (f))            | h tax year as a se | ection 501(c)(3) or            | ganization,       |
| 9<br>l0a<br>b<br>c<br>11<br>12<br>13<br>14<br>Se<br>15<br>16<br>Se       | Calendar year  (or fiscal year beginning in) ►  Amounts from line 6  Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975  Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)  Total support. (Add lines 9, 10c, 11, and 12)  First five years. If the Form 990 is fo check this box and stop here  ection C. Computation of Public S Public support percentage from 2015 S  | r the organization  Support Perce e 8, column (f) d chedule A, Part I: nent Income  | 's first, second, the intage ivided by line 13, II, line 15  Percentage  | olumn (f))            | h tax year as a se | ection 501(c)(3) or            | ganization,       |
| 9<br>l0a<br>b<br>c<br>11<br>12<br>13<br>14<br>Se<br>15<br>16<br>Se<br>17 | Calendar year  (or fiscal year beginning in) ►  Amounts from line 6  Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975  Add lines 10a and 10b  Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)  Total support. (Add lines 9, 10c, 11, and 12)  First five years. If the Form 990 is fo check this box and stop here ection C. Computation of Public section D. Computation of Investe  | r the organization  Support Perce e 8, column (f) d chedule A, Part I:  ment Income  6 (line 10c, colu                                    | 's first, second, the second of the second o | olumn (f))            | h tax year as a se | 15 16                          | ganization,       |
| 9<br>l0a<br>b<br>c<br>11<br>12<br>13<br>14<br>Se<br>15<br>16<br>Se<br>17 | Calendar year  (or fiscal year beginning in) ►  Amounts from line 6  Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975  Add lines 10a and 10b  Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)  Total support. (Add lines 9, 10c, 11, and 12)  First five years. If the Form 990 is fo check this box and stop here ection C. Computation of Public section Public support percentage for 2016 (lin Public support percentage from 2015 Section D. Computation of Investi Investment income percentage from 2015   | r the organization  Support Perce e 8, column (f) d chedule A, Part I:  ment Income .6 (line 10c, colui 015 Schedule A,                   | 's first, second, the second of the second o | column (f))           | h tax year as a se | 15 16 17 18                    | ganization,<br>▶□ |
| 9 l0a b c 11 12 13 14 Se 15 16 Se 17 18 19a                              | Calendar year  (or fiscal year beginning in) ►  Amounts from line 6  Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975  Add lines 10a and 10b  Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)  Total support. (Add lines 9, 10c, 11, and 12)  First five years. If the Form 990 is fo check this box and stop here ection C. Computation of Public section D. Computation of Investi Investment income percentage for 2015  | r the organization  Support Perce e 8, column (f) d chedule A, Part I: ment Income .6 (line 10c, colui 015 Schedule A, organization did r | 's first, second, the second of the second o | column (f))           | h tax year as a se | 15 16 17 18 133 1/3%, and line | ganization,<br>▶□ |

not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ightharpoons

ightharpoons

Part IV Supporting Organizations (Complete only if you checked a box on line 12 of Part I If you checked 12a of Part I, complete Sections A and B If you checked 12b of

Page 4

4b

4c

5a

5b

7

8

9a

9b

9с

10a

10b

Schedule A (Form 990 or 990-EZ) 2016

No

No

No

No

No

No

No

Schedule A (Form 990 or 990-EZ) 2016

Part I, complete Sections A and C If you checked 12c of Part I, complete Sections A, D, and E If you checked 12d of Part I, complete Sections A and D, and complete Part V ) Section A. All Supporting Organizations

|   |  |   | Yes | No |
|---|--|---|-----|----|
| 1 | Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in <b>Part VI</b> how the supported organizations are designated. If designated by class or purpose, |   |     |    |
|   | describe the designation If historic and continuing relationship, explain  | 1 | Yes |    |
|   |  |   | 1 - |    |

|   | If "No," describe in <b>Part VI</b> how the supported organizations are designated If designated by class or purpose,   | 1 |     |    |
|---|---|---|-----|----|
|   | describe the designation If historic and continuing relationship, explain   | 1 | Yes |    |
| 2 | Did the organization have any supported organization that does not have an IRS determination of status under section 509 (a)(1) or (2)? If "Yes," explain in <b>Part VI</b> how the organization determined that the supported organization was described |   |     |    |
|   | ın section 509(a)(1) or (2)   | 2 |     | No |
| _ | D 11  |   |     |    |

|    |   | 1  | Yes |    |
|----|---|----|-----|----|
| 2  | Did the organization have any supported organization that does not have an IRS determination of status under section 509 (a)(1) or (2)? If "Yes," explain in <b>Part VI</b> how the organization determined that the supported organization was described |    |     |    |
|    | ın section 509(a)(1) or (2)   | 2  |     | No |
| 3a | Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c)  |    |     |    |
|    | below   | 3a |     | No |
| b  | Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied  |    |     |    |

|    |  | 2  | No |
|----|--|----|----|
| 3а | Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c)   |    |    |
|    | below  | 3a | No |
| b  | Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in <b>Part VI</b> when and how the organization made the |    |    |
|    | determination  | 3b |    |
| С  | Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes?   |    |    |
|    | If "Yes." explain in <b>Part VI</b> what controls the organization put in place to ensure such use   |    |    |

|    | Below .  | 3a |  | No |  |  |
|----|--|----|--|----|--|--|
| b  | Old the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in <b>Part VI</b> when and how the organization made the |    |  |    |  |  |
|    | determination  | 3b |  |    |  |  |
| С  | Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes?   |    |  |    |  |  |
|    | If "Yes," explain in <b>Part VI</b> what controls the organization put in place to ensure such use   |    |  |    |  |  |
| 4a | Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you  |    |  |    |  |  |
|    | checked 12a or 12b ın Part I, answer (b) and (c) below   |    |  |    |  |  |
| b  | Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported  |    |  |    |  |  |

organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or

Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support

Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by

Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a

Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes,"

Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting

Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in

Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding

Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether

certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes,"

Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes,"

b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the

to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes

substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)

which the supporting organization also had an interest? If "Yes," provide detail in Part VI.

supervised by or in connection with its supported organizations

amendment to the organizing document)

complete Part I of Schedule L (Form 990 or 990-EZ)

the organization had excess business holdings)

organization had an interest? If "Yes," provide detail in Part VI.

organization's organizing document?

provide detail in Part VI.

answer line 10b below

7

8

10a

| С | Substitutions only. Was the substitution the result of an event beyond the organization's control?   | 5c |    |
|---|--|----|----|
| 6 | Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing |    |    |
|   | organization's supported organizations? If "Yes," provide detail in <b>Part VI.</b>  | 6  | No |

| Pa | art IV Supporting Organizations (continued)   |          |         |     |  |  |  |  |
|----|---|----------|---------|-----|--|--|--|--|
|    | capporting organizations (continued)  |          | Yes     | No  |  |  |  |  |
| 11 | Has the organization accepted a gift or contribution from any of the following persons?   |          | 103     | 140 |  |  |  |  |
|    | A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the   |          |         |     |  |  |  |  |
| a  | governing body of a supported organization?   | 11a      |         | No  |  |  |  |  |
| b  | A family member of a person described in (a) above?   | 11b      |         | No  |  |  |  |  |
| С  | A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI  | 11c      |         | No  |  |  |  |  |
|    |   |          | l       |     |  |  |  |  |
| S  | Section B. Type I Supporting Organizations  |          |         |     |  |  |  |  |
|    |   |          | Yes     | No  |  |  |  |  |
| 1  | Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year. |          |         |     |  |  |  |  |
| •  |   | 1        |         |     |  |  |  |  |
| 2  | Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in <b>Part VI</b> how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting   |          |         |     |  |  |  |  |
|    | organization  | 2        |         |     |  |  |  |  |
| _  |   |          |         |     |  |  |  |  |
| 3  | Section C. Type II Supporting Organizations   |          | Vas     | No  |  |  |  |  |
| 1  | Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in <b>Part VI</b> how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s)  |          | Yes     | No  |  |  |  |  |
|    |   | -        | V       |     |  |  |  |  |
|    |   | 1        | Yes     |     |  |  |  |  |
| S  | Section D. All Type III Supporting Organizations  |          |         |     |  |  |  |  |
|    |   |          | Yes     | No  |  |  |  |  |
| 1  | Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?  | !        |         |     |  |  |  |  |
|    |   | 1        |         |     |  |  |  |  |
| 2  | Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (s) or (ii) serving on the governing body of a supported organization? If "No," explain in <b>Part VI</b> how the organization maintained a close and continuous working relationship with the supported organization(s)  |          |         |     |  |  |  |  |
|    |   | 2        |         |     |  |  |  |  |
| 3  | By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in <b>Part VI</b> the role the organization's supported organizations played in this regard  |          |         |     |  |  |  |  |
|    |   | 3        |         |     |  |  |  |  |
| S  | Section E. Type III Functionally-Integrated Supporting Organizations  |          |         |     |  |  |  |  |
| 1  | Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instruct   | ions)    |         |     |  |  |  |  |
|    | a  The organization satisfied the Activities Test Complete line 2 below   |          |         |     |  |  |  |  |
|    | b   |          |         |     |  |  |  |  |
|    | The organization supported a governmental entity Describe in <b>Part VI</b> how you supported a government entity (see  | . ınstru | ctions) |     |  |  |  |  |
| 2  | Activities Test Answer (a) and (b) below.   |          | Yes     | No  |  |  |  |  |
|    | a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in <b>Part VI identify those supported organizations and explain</b> how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities   |          |         |     |  |  |  |  |
|    | <b>b</b> Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the   |          |         |     |  |  |  |  |
|    | organization's supported organization(s) would have been engaged in? If "Yes," explain in <b>Part VI</b> the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement   | 2b       |         |     |  |  |  |  |
| 3  | Parent of Supported Organizations Answer (a) and (b) below.   |          |         |     |  |  |  |  |
|    | a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in Part VI.</i>   | 3a       |         |     |  |  |  |  |
|    | <b>b</b> Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its  |          |         |     |  |  |  |  |
|    | supported organizations? If "Yes," describe in Part VI. the role played by the organization in this regard  | 3b       |         |     |  |  |  |  |

| 5 | Depreciation and depletion   | 5          |                |                                |
|---|--|------------|----------------|--------------------------------|
| 6 | Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) | 6          |                |                                |
| 7 | Other expenses (see instructions)  | 7          |                |                                |
| 8 | Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)  | 8          |                |                                |
|   |  |            |                |                                |
|   | Section B - Minimum Asset Amount   |            | (A) Prior Year | (B) Current Year<br>(optional) |
| 1 | Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)   | 1          |                |                                |
| а | Average monthly value of securities  | 1a         |                |                                |
| b | Average monthly cash balances  | <b>1</b> b |                |                                |
| c | Fair market value of other non-exempt-use assets   | 1c         |                |                                |
| d | Total (add lines 1a, 1b, and 1c)   | 1d         |                |                                |
| e | <b>Discount</b> claimed for blockage or other factors (explain in detail in Part VI)   |            |                |                                |
| 2 | Acquisition indebtedness applicable to non-exempt use assets   | 2          |                |                                |
| 3 | Subtract line 2 from line 1d   | 3          |                |                                |
| 4 | Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)  | 4          |                |                                |
| 5 | Net value of non-exempt-use assets (subtract line 4 from line 3)   | 5          |                |                                |
| 6 | Multiply line 5 by 035   | 6          |                |                                |
| 7 | Recoveries of prior-year distributions   | 7          |                |                                |
| 8 | Minimum Asset Amount (add line 7 to line 6)  | 8          |                |                                |
|   |  |            |                |                                |
|   | Section C - Distributable Amount   |            |                | Current Year                   |
| 1 | Adjusted net income for prior year (from Section A, line 8, Column A)  | 1          |                |                                |

2 3

4

Schedule A (Form 990 or 990-FZ) 2016

Enter 85% of line 1

instructions)

Minimum asset amount for prior year (from Section B, line 8, Column A)

Schedule A (Form 990 or 990-EZ) (2016)

e Excess from 2016. . . .

| Schedule A ( | chedule A (Form 990 or 990-EZ) 2016   |  |       |  |  |  |  |
|--------------|---|--|-------|--|--|--|--|
| Part VI      | Provide the explan lines 1, 2, 3b, 3c, line 1; Part IV, Sec Section B, line 1e; | nformation.  nations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section ection D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, ; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete thi ional information. (See instructions). | on C, |  |  |  |  |
|              |   | Facts And Circumstances Test   |       |  |  |  |  |
|              |   |  |       |  |  |  |  |
| 990 Sched    | dule A, Supplemen   |  |       |  |  |  |  |
| Ret          | urn Reference   | Explanation  |       |  |  |  |  |

| 990 Schedule A, Supplemental Information |  |  |  |  |  |  |  |  |  |
|--|--|--|--|--|--|--|--|--|--|
| Return Reference                         | Explanation  |  |  |  |  |  |  |  |  |
| Schedule A, Part I                       | INFORMATION ABOUT SUPPORTED ORGANIZATIONS CHILDREN'S HEALTHCARE OF ATLANTA, INC SERVES AS THE CORPORATE PARENT OF A MULTI-HOSPITAL PEDIATRIC HEALTH SYSTEM AND SUPPORTS THE EXEMPT MEMBERS OF THE SYSTEM THROUGH OVERALL MANAGEMENT OF ADMINISTRATIVE FUNCTIONS SUCH AS FINAN  CE AND ACCOUNTING, STRATEGIC PLANNING, HUMAN RESOURCES, INVESTMENT MANAGEMENT AND RELATED FUNCTIONS MANY OF THESE COSTS ARE BORNE DIRECTLY BY THE PARENT RATHER THAN ALLOCATED TO T |  |  |  |  |  |  |  |  |

RECT SUPPORT OF THE SUPPORTED ORGANIZATIONS, TOTALED \$18,919,148

HE VARIOUS SUPPORTED ORGANIZATIONS FOR 2016, THE SALARY, BENEFIT, INVESTMENT MANAGEMENT A ND OTHER COSTS INCURRED DIRECTLY BY THE PARENT TO MANAGE THE SYSTEM, WHICH CONSTITUTE INDI

Schedule A (Form 990 or 990-F7) 2016

### **Additional Data**

Software ID:

**Software Version:** 

**EIN:** 58-2367819

Name: CHILDREN'S HEALTHCARE OF ATLANTA INC

| Form 990, Sch A, Part I, Line 12g - Provide the following information about the supported organization(s). |           |   |   |    |   |   |  |  |
|--|-----------|---|---|----|---|---|--|--|
| (i)Name of supported organization  | (ii)EIN   | (iii) Type of organization (described on lines 1- 9 above (see instructions)) | (iv) Is the organization listed in your governing document? |    | (v) Amount of monetary support (see instructions) | (vi) Amount of other support (see instructions) |  |  |
|  |           |   | Yes   | No |   |   |  |  |
| (A)<br>EGLESTON CHILDREN'S HOSPITAL AT<br>EMORY UNIVERSITY INC   | 580572412 | 3   | Yes   |    | 0   | 0   |  |  |
| (A)<br>EGLESTON CHILDREN'S HOSPITAL AT<br>EMORY UNIVERSITY INC   | 580572412 | 3   | Yes   |    | 0   | 0   |  |  |
| (A)<br>SCOTTISH RITE CHILDREN'S MEDICAL<br>CENTER INC  | 580572465 | 3   | Yes   |    | 0   | 0   |  |  |
| (A)<br>SCOTTISH RITE CHILDREN'S MEDICAL<br>CENTER INC  | 580572465 | 3   | Yes   |    | 0   | 0   |  |  |
| (B) EGLESTON AFFILIATED SERVICES INC   | 582147112 | 3   | Yes   |    | 0   | 0   |  |  |
| (B) EGLESTON AFFILIATED SERVICES INC   | 582147112 | 3   | Yes   |    | 0   | 0   |  |  |
| (C) EGLESTON PEDIATRIC GROUP INC   | 582201217 | 3   | Yes   |    | 0   | 0   |  |  |
| (C) EGLESTON PEDIATRIC GROUP INC   | 582201217 | 3   | Yes   |    | 0   | 0   |  |  |
| (D) HSOC INC   | 203962330 | 3   | Yes   |    | 0   | 0   |  |  |
| (D) HSOC INC   | 203962330 | 3   | Yes   |    | 0   | 0   |  |  |
| (E) MARCUS AUTISM CENTER INC   | 262809380 | 10  | Yes   |    | 0   | 0   |  |  |
| (E) MARCUS AUTISM CENTER INC   | 262809380 | 10  | Yes   |    | 0   | 0   |  |  |
| (F)<br>CHILDREN'S HEALTHCARE OF ATLANTA<br>FOUNDATION INC  | 581710601 | 7   | Yes   |    | 0   | 0   |  |  |
| (F)<br>CHILDREN'S HEALTHCARE OF ATLANTA<br>FOUNDATION INC  | 581710601 | 7   | Yes   |    | 0   | 0   |  |  |
|  |           |   |   |    |   |   |  |  |

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

## **Political Campaign and Lobbying Activities**

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ▶Complete if the organization is described below. ▶Attach to Form 990 or Form 990-EZ.

OMB No 1545-0047

DLN: 93493317068317

Open to Public

▶Information about Schedule C (Form 990 or 990-EZ) and its instructions is at

**SCHEDULE C** (Form 990 or 990-

|                                    | al Revenue Service   |  | <u>www.irs.gov/1</u>   | <u>rorm990</u> .                           |  |                  | Inspe  | ction  |
|------------------------------------|--|--|--|--|--|------------------|--|--|
| the                                | e organization ans<br>Section 501(c)(3) or<br>Section 501(c) (other                    | ganizations Cor<br>er than section 5   | n Form 990, Part IV, Line 3, or Form<br>inplete Parts I-A and B Do not complet<br>01(c)(3)) organizations Complete Par   | te Part I-C                                |  | _                | ctivities), the  | n  |
| the<br>• S<br>• S<br>f the<br>Pros | Section 501(c)(3) o<br>Section 501(c)(3) o<br>e organization ans<br>xy Tax) (see sepai | wered "Yes <sup>i</sup> " or<br>rganizations that<br>rganizations that<br>wered "Yes" or<br>rate instruction | n Form 990, Part IV, Line 4, or Form<br>thave filed Form 5768 (election under<br>thave NOT filed Form 5768 (election un<br>n Form 990, Part IV, Line 5 (Proxy Ta       | section 501(h)) Co<br>under section 501(h  | mplete Part II-A Do i<br>)) Complete Part II-B                       | not com<br>Do no | plete Part II-E<br>t complete Pa   | art II-A   |
| Nar                                | me of the organizat<br>LDREN'S HEALTHCARE  | ion  | adions complete rait in  |  | <b>Employe</b> i 58-23678  |                  | fication num   | ber  |
| Par                                | t I-A Complet  | te if the orga   | nization is exempt under secti   | on 501(c) or is                            |  |                  | ition.   |  |
| 1<br>2                             | Provide a descripi<br>Political expenditi  |  | ization's direct and indirect political ca   | ımpaıgn activities ir                      | Part IV  | \$               |  |  |
| 3                                  | Volunteer hours  |  |  |  |  |                  |  |  |
|                                    |  |  | nization is exempt under secti   |  |  |                  |  |  |
| 1<br>2                             |  | •  | ex incurred by the organization under s<br>ex incurred by organization managers  |  | ,  | <b>&gt;</b> \$   |  |  |
| 2<br>3                             |  | •  | tion 4955 tax, did it file Form 4720 for   |  | •  | Þ                |  | □ No   |
| 4a                                 | Was a correction   |  |  | , ca.                                      |  |                  | ☐ Yes<br>☐ Yes   | □ No   |
| b                                  | If "Yes," describe   | ın Part IV   |  |  |  |                  |  |  |
| Par                                | t I-C Complet  | te if the orga   | nization is exempt under secti   | on 501(c), exce                            | ept section 501(c  | :)(3).           |  |  |
| 1                                  |  |  | ed by the filing organization for section  | •  |  | \$               |  |  |
| 2                                  | Enter the amount function activities   |  | anızatıon's funds contributed to other   | organizations for se                       | ection 527 exempt  | \$               |  |  |
| 3                                  | Total exempt fund  | ction expenditure  | es Add lines 1 and 2 Enter here and o  | on Form 1120-POL,                          | line 17b ►   | \$               |  |  |
| 4                                  | Did the filing orga  | anızatıon file <b>Forı</b>   | n 1120-POL for this year?  |  |  |                  | ☐ Yes  | □ No   |
| 5                                  | organization mad<br>of political contrib   | e payments For<br>outions received   | employer identification number (EIN) of<br>each organization listed, enter the an<br>that were promptly and directly delive<br>see (PAC) If additional space is needed | nount paid from the<br>red to a separate p | filing organization's folitical organization, s                      | funds <i>A</i>   | the filing<br>Also enter the   | amount   |
|                                    | (a) Nam  | e  | (b) Address  | (c) EIN                                    | (d) Amount paid f<br>filing organization<br>funds If none, en<br>-0- | n's              | (e) Amount of contributions and prompt directly delived separate programments or an enter- | received<br>otly and<br>ered to a<br>political<br>If none, |
|                                    |  |  |  |  |  |                  |  |  |
| !                                  |  |  |  |  |  |                  |  |  |
| 3                                  |  |  |  |  |  |                  |  |  |
|                                    |  |  |  |  |  |                  |  |  |
| i                                  |  |  |  |  |  |                  |  |  |
| 5                                  |  |  |  |  |  |                  |  |  |

Schedule C (Form 990 or 990-EZ) 2016

Total lobbying expenditures

Grassroots ceiling amount (150% of line 2d, column (e))

Grassroots nontaxable amount

Grassroots lobbying expenditures

|       | dule C (Form 990 or 990-EZ) 2016        |  |  |  |  | Page <b>3</b> |
|-------|---|--|--|--|--|---------------|
| Pa    |   | panization is exempt under section 501(c)(3) and has NOT fi<br>in under section 501(h)).   | lea                                    |  |  |               |
|       |   | ugh 1: below, provide in Part IV a detailed description of the lobbying  | (a)                                    |  | (b)  |               |
| activ | •                                       | igh it below, provide in Part IV a detailed description of the lobbying  | Yes                                    | No                                       | Amou                                       | ınt           |
| 1     |   | nization attempt to influence foreign, national, state or local legislation, public opinion on a legislative matter or referendum, through the use of  |  |  |  |               |
| а     | Volunteers?                             |  |  | No                                       |  |               |
| b     | Paid staff or management (include       | compensation in expenses reported on lines 1c through 1i)?   | Yes                                    |  |  |               |
| С     | Media advertisements?                   |  |  | No                                       |  | 0             |
| d     | Mailings to members, legislators, o     | or the public?   |  | No                                       |  | 0             |
| е     | Publications, or published or broad     | cast statements?   |  | No                                       |  | 0             |
| f     | Grants to other organizations for lo    | obbying purposes?  |  | No                                       |  | 0             |
| g     | Direct contact with legislators, the    | r staffs, government officials, or a legislative body?   | Yes                                    |  |  | 373,560       |
| h     | Rallies, demonstrations, seminars,      | conventions, speeches, lectures, or any similar means?   |  | No                                       |  | 0             |
| i     | Other activities?                       |  |  | No                                       |  | 0             |
| j     | Total Add lines 1c through 1i           |  |  |  |  | 373,560       |
| 2a    |   | e organization to be not described in section 501(c)(3)?   |  | No                                       |  |               |
| b     | If "Yes," enter the amount of any t     |  |  |  |  |               |
| С     | '                                       | ax incurred by organization managers under section 4912  |  |  |  |               |
| d     |   | section 4912 tax, did it file Form 4720 for this year?   |  |  |  |               |
| Pai   |   | anization is exempt under section $501(c)(4)$ , section $501(c)$   | )(5), o                                | r secti                                  | on 501(                                    | c)            |
|       | (6).                                    |  |  |  | Yes  | No            |
| 1     | Were substantially all (90% or moi      | re) dues received nondeductible by members?  |  | Г  | 1  | 1             |
| 2     | ·                                       | house lobbying expenditures of \$2,000 or less?  |  |  | 2  | 1             |
| 3     | Did the organization agree to carry     | over lobbying and political expenditures from the prior year?  |  |  | 3  |               |
| Pai   | t IIII-B Complete if the org            | anization is exempt under section 501(c)(4), section 501(c   | )(5), o                                | r secti                                  | on 501(                                    | c)(6)         |
|       | and if either (a) BC<br>answered "Yes." | TH Part III-A, lines 1 and 2, are answered "No" OR (b) Part  | III-A                                  | , line 3                                 | , is                                       |               |
| 1     | Dues, assessments and similar am        | ounts from members   | 1                                      |  |  |               |
| 2     | •                                       | ying and political expenditures (do not include amounts of political   |  |  |  |               |
| а     | Current year                            |  | 2a                                     |  |  |               |
| b     | Carryover from last year                |  | 2b                                     |  |  |               |
| С     | Total                                   |  | 2c                                     |  |  |               |
| 3     | ,                                       | tion 6033(e)(1)(A) notices of nondeductible section 162(e) dues  | 3                                      |  |  |               |
| 4     |   | nt on line 2c exceeds the amount on line 3, what portion of the excess does<br>r to the reasonable estimate of nondeductible lobbying and political  |  |  |  |               |
| 5     |   | plitical expenditures (see instructions)   | 5                                      |  |  |               |
|       | art IV Supplemental Info                | <u> </u>   |  |  |  |               |
| Pro   | vide the descriptions required for Pa   | rt I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list) complete this part for any additional information  | Part II-                               | ·A, lines                                | 1 and 2 (s                                 | see           |
|       | Return Reference                        | Explanation  |  |  |  |               |
| DES   |   | DURING THE YEAR, CHILDREN'S HAS ATTEMPTED TO INFLUENCE NATIONAL  | STATE                                  | ORIOC                                    | ΔΙ   |               |
|       | VITIES L                                | JORING THE TEAR, CHILDREN'S HAS ATTEMPTED TO INFLUENCE NATIONAL LEGISLATION THROUGH THE USE OF 1 PAID STAFF AND MANAGEMENT - CAFFAIRS STAFF ENGAGES IN DIRECT CONTACT WITH STATE AND FEDERAL STATE AND FEDERAL GOVERNMENT OFFICIALS 2 DIRECT CONTACT WITH GOVERNMENT OFFICIALS, OR LEGISLATIVE BODY DURING THE YEAR MEMB GOVERNMENT AFFAIRS TEAM MADE DIRECT CONTACT WITH LEGISLATORS, | HILDRE<br>LEGISLA<br>LEGISLA<br>ERS OF | N'S GOV<br>TORS, A<br>TORS, T<br>THE CHI | ERNMENT<br>S WELL A<br>HEIR STA<br>LDREN'S | S             |

efile GRAPHIC print - DO NOT PROCESS SCHEDULE D

(Form 990)

As Filed Data -

DLN: 93493317068317

OMB No 1545-0047

### Supplemental Financial Statements

► Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990.

Open to Public Department of the Treasury Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990. Inspection Internal Revenue Service Name of the organization **Employer identification number** CHILDREN'S HEALTHCARE OF ATLANTA INC 58-2367819 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6. (a) Donor advised funds (b)Funds and other accounts 1 Total number at end of year 2 Aggregate value of contributions to (during 3 Aggregate value of grants from (during year) Aggregate value at end of year 5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? ☐ No Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or education) Preservation of an historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space 2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Held at the End of the Year Total number of conservation easements 2a Total acreage restricted by conservation easements 2b Number of conservation easements on a certified historic structure included in (a) 2c c Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register 3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year > Number of states where property subject to conservation easement is located > 5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year 6 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(II)? □ No In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items

- - If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

  - (i) Revenue included on Form 990, Part VIII, line 1
- If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items
- Revenue included on Form 990, Part VIII, line 1

- Assets included in Form 990, Part X

(ii) Assets included in Form 990, Part X

2

Schedule D (Form 990) 2016

Cat No 52283D

| Par    | t III           | Organizations Maintainin   | g Collections of                      | of Art, His    | torical T                   | reas   | ures, or Other       | Similar Asset     | S (continued)          |
|--------|-----------------|--|---------------------------------------|----------------|-----------------------------|--------|----------------------|-------------------|------------------------|
| 3      |                 | the organization's acquisition, ac<br>(check all that apply)               | cession, and other                    | records, ch    | eck any of                  | the fo | ollowing that are a  | significant use o | f its collection       |
| а      |                 | Public exhibition  |                                       |                | d                           | Loar   | n or exchange prog   | rams              |                        |
| b      |                 | Scholarly research   |                                       |                | e 🗌                         | Othe   | er                   |                   |                        |
| c      |                 | Preservation for future generation   | ns                                    |                |                             |        |                      |                   |                        |
| 4      | Provi<br>Part ) | de a description of the organizatio<br>XIII                                | n's collections and                   | explain how    | w they furt                 | her th | e organization's ex  | empt purpose ır   | 1                      |
| 5      |                 | ng the year, did the organization s<br>is to be sold to raise funds rather |                                       |                |                             |        |                      |                   | Yes 🗆 No               |
| Pa     | rt IV           | Escrow and Custodial Art<br>Complete if the organization<br>X, line 21.    |                                       | " on Form      | 990, Part                   | IV,    | ine 9, or reporte    | d an amount o     | on Form 990, Part      |
| 1a     |                 | e organization an agent, trustee, o<br>ded on Form 990, Part X?            | ustodian or other                     | ıntermediar    | y for contri                | bution | ns or other assets r |                   | Yes 🗆 No               |
| ь      | If "Y∈          | es," explain the arrangement in Pa   | art XIII and comple                   | ete the follow | wing table                  |        |                      | Amou              | ınt                    |
| С      | Begir           | nning balance  |                                       |                |                             |        | 1c                   |                   |                        |
| d      | Addıt           | ions during the year   |                                       |                |                             |        | 1d                   |                   |                        |
| е      | Dıstrı          | butions during the year  |                                       |                |                             |        | 1e                   |                   |                        |
| f      | Endır           | ng balance   |                                       |                |                             |        | 1f                   |                   |                        |
| 2a     | Dıd tl          | he organization include an amoun   | t on Form 990, Pai                    | t X, line 21,  | , for escrov                | v or c | ustodial account lia | bility?           | Yes 🗌 No               |
| b      | If "Y∈          | es," explain the arrangement in Pa   | rt XIII Check here                    | e if the expla | anation has                 | s beer | n provided in Part > |                   |                        |
| Pa     | rt V            | Endowment Funds. Comp  | lete if the organ                     | ızatıon ans    | swered "Y                   | es" o  | n Form 990, Par      | t IV, line 10.    |                        |
|        |                 |  | (a)Currer                             |                | <b>(b)</b> Prior yea        | -      |                      | (d)Three years ba |                        |
| 1a     | Beginn          | ning of year balance   |                                       | ,633,493       | 220,710                     |        | 210,535,667          | 185,825,2         |                        |
|        |                 | outions  | <u> </u>                              | ,142,676       | 17,482                      |        | 6,812,434            | 5,688,4           |                        |
|        |                 | vestment earnings, gains, and loss   | ses 12                                | ,857,834       | -1,26                       | 1,031  | 10,120,916           | 25,092,0          | 17,421,296             |
|        |                 | or scholarships  |                                       |                |                             |        | 0                    |                   |                        |
| е      |                 | expenditures for facilities<br>ograms                                      | 8                                     | ,512,856       | 8,92                        | 3,039  | 6,710,282            | 5,747,0           | 4,984,580              |
| f      | Admını          | strative expenses  |                                       | 384,321        | 37!                         | 5,438  | 48,367               | 323,0             | 021 344,490            |
| g      | End of          | year balance   | . 248                                 | ,736,826       | 227,633                     | 3,493  | 220,710,368          | 210,535,6         | 185,825,230            |
| 2<br>a |                 | de the estimated percentage of th  | •                                     | l balance (lii | ne 1g, colu                 | mn (a  | a)) held as          |                   |                        |
| b      |                 | anent endowment ► 0 %  |                                       |                |                             |        |                      |                   |                        |
|        |                 | porarily restricted endowment >  | 91 380 %                              |                |                             |        |                      |                   |                        |
| С      |                 | percentages on lines 2a, 2b, and 2   |                                       | <b>1</b> %     |                             |        |                      |                   |                        |
| 3а     | Are tl          | here endowment funds not in the nization by                                | •                                     |                | that are h                  | eld ar | nd administered for  | the               | Yes No                 |
|        | -               | nrelated organizations   |                                       |                |                             |        |                      |                   | 3a(i) No               |
|        |                 | elated organizations   |                                       |                |                             |        |                      |                   | 3a(ii) No              |
| b      | If "Y∈          | es" on 3a(II), are the related orgar                                       | nizations listed as r                 | equired on     | Schedule R                  | . ?    |                      |                   | 3b                     |
| 4      | Desci           | ribe in Part XIII the intended uses  | of the organizatio                    | n's endowm     | ent funds                   |        |                      |                   |                        |
| Pa     | rt VI           | Land, Buildings, and Equ   |                                       |                |                             |        |                      |                   |                        |
|        | D               | Complete if the organization   | n answered 'Yes'<br>st or other basis |                | 990, Part<br>other basis (c | _      | ne 11a. See Forr     |                   | line 10. (d)Book value |
|        | Descri          |  | nvestment)                            | (b)Cost or c   | other basis (c              | otner) | (C)Accumulated di    | epreciation       | (d)Book value          |
|        | Land            |  |                                       |                |                             |        |                      |                   | 0                      |
|        | Buildin         | · —  |                                       |                | •                           | 93,287 | +                    | 7,737,457         | 3,555,830              |
|        |                 | nold improvements  |                                       |                |                             | 53,311 | +                    | 36,667            | 16,644                 |
| d      | Equipn          | nent   |                                       |                |                             | 61,297 |                      | 3,308,019         | 953,278                |
| _ e    | Other           |  | must squal Form 0                     |                | 8,3                         | 45,947 | ']                   | 7,870,039         | 475,908                |

| Part VII            | <b>Investments—Other Securities.</b> Complete if the See Form 990, Part X, line 12.                       | ne organ        | nization ansv | vered 'Yes' on Fo  | orm 990, P                   | art IV, line 11b.               |
|---------------------|---|-----------------|---------------|--------------------|------------------------------|---------------------------------|
|                     | (a) Description of security or category (including name of security)                                      | <b>(b)</b> B    | ook value     |                    | c)Method of<br>or end-of-yea | valuation<br>ar market value    |
| (1)Financial        | derivatives   |                 |               |                    |                              |                                 |
| (3)Other            | ATIVE INVESTMENTS   |                 | 751,097,014   |                    | F                            |                                 |
| (A) ALTERNA<br>(A)  | ATTAC TUACCOLLICATOR  |                 | 731,097,014   |                    |                              |                                 |
| (B)                 |   |                 |               |                    |                              |                                 |
| (C)                 |   |                 |               |                    |                              |                                 |
| (D)                 |   |                 |               |                    |                              |                                 |
| (E)                 |   |                 |               |                    |                              |                                 |
| (F)                 |   |                 |               |                    |                              |                                 |
| (G)                 |   |                 |               |                    |                              |                                 |
| (H)                 |   |                 |               |                    |                              |                                 |
| Total. (Colum       | n (b) must equal Form 990, Part X, col (B) line 12 )  |                 | 751,097,014   |                    |                              |                                 |
| Part VIII           | Investments—Program Related. Complete if  |                 |               | swered 'Yes' on    | Form 990,                    | Part IV, line 11c.              |
|                     | See Form 990, Part X, line 13.  (a) Description of investment   | (b              | ) Book value  |                    | ) Method of                  |                                 |
| (1)                 |   |                 |               | Cost o             | r end-of-yea                 | ar market value                 |
| (2)                 |   |                 |               |                    |                              |                                 |
| (3)                 |   |                 |               |                    |                              |                                 |
| (4)                 |   |                 |               |                    |                              |                                 |
| (5)                 |   |                 |               |                    |                              |                                 |
| (6)                 |   |                 |               |                    |                              |                                 |
| (7)                 |   |                 |               |                    |                              |                                 |
| (8)                 |   |                 |               |                    |                              |                                 |
| (9)                 |   |                 |               |                    |                              |                                 |
|                     | (1) (2) (5) (6) (7) (7) (7)   |                 |               |                    |                              |                                 |
| Part IX             | n (b) must equal Form 990, Part X, col (B) line 13 )  Other Assets. Complete if the organization answered | ►<br>I 'Yes' on | Form 990, Pa  | rt IV, line 11d Se | e Form 990,                  | Part X, line 15                 |
| (1) CAPITAL         | (a) Description IZED BOND INTEREST COST   |                 |               |                    |                              | <b>(b)</b> Book value 5,265,815 |
| (2) DEFERR          | ED BOND ISSUANCE COST  REC FROM EGLESTON  |                 |               |                    |                              | 196,669<br>318,826,617          |
| (4) IC BOND         | REC FROM SCOTTISH RITE  |                 |               |                    |                              | 111,266,815                     |
| (4)                 |   |                 |               |                    |                              |                                 |
| (5)<br>             |   |                 |               |                    |                              |                                 |
| (6)                 |   |                 |               |                    |                              |                                 |
| (7)                 |   |                 |               |                    |                              |                                 |
| (8)                 |   |                 |               |                    |                              |                                 |
| (9)                 |   |                 |               |                    |                              |                                 |
| Total. (Colu        | mn (b) must equal Form 990, Part X, col (B) line 15 )  Other Liabilities. Complete if the organization a  | neworo/         | d 'Yos' on Fo |                    | . ▶                          | 435,555,916                     |
|                     | See Form 990, Part X, line 25.  | iiiswei et      |               |                    | , illie IIe C                | , III.                          |
| 1.<br>(1) Federal : | (a) Description of liability  ncome taxes   |                 | (0) 8         | ook value          |                              |                                 |
|                     |   |                 |               | 0                  |                              |                                 |
| INTERCOMP           | ANY PAYABLES TO GROUP   |                 |               | 2,440,833,077      |                              |                                 |
| SWAP VALU           | ATION LIABILITY   |                 |               | 90,283,699         |                              |                                 |
| LOVELL RED          | DIN PENSION FUND  |                 |               | 70,200             |                              |                                 |
| (4)                 |   |                 |               |                    |                              |                                 |
| (5)                 |   |                 |               |                    |                              |                                 |
| (6)                 |   |                 |               |                    |                              |                                 |
| (7)                 |   |                 |               |                    |                              |                                 |
| (8)                 |   |                 |               |                    |                              |                                 |
| (9)                 |   |                 |               |                    |                              |                                 |
| Total. (Colum       | n (b) must equal Form 990, Part X, col (B) line 25 )  | 1               | <u> </u>      | 2,531,186,976      |                              |                                 |
| 2 Linkslike 6       | or uncortain tay positions. In Bart VIII, provide the toyt of   | C +   C +       |               |                    |                              |                                 |

1

2

b

c

d

е

3

4

5

1

2

b

d

3

4

а

b

C 5

Part XIII

Part XII

Other losses .

Schedule D (Form 990) 2016

Page 4

### Investmen Other (Des Add lines 4

Donated services and use of facilities .

Prior year adjustments . . . .

Other (Describe in Part XIII ) .

Add lines 2a through 2d .

Add lines 4a and 4b .

Return Reference

See Additional Data Table

Subtract line 2e from line 1 .

Add lines 2a through 2d . . .

Subtract line 2e from line 1 .

Donated services and use of facilities .

Recoveries of prior year grants . . . Other (Describe in Part XIII ) . .

| Amounts included on Form 990, Part VIII, line 12, but not on line ${f 1}$                    |                               |
|--|-------------------------------|
| Investment expenses not included on Form 990, Part VIII, line 7b .                           | 4a                            |
| Other (Describe in Part XIII )   | 4b                            |
| Add lines <b>4a</b> and <b>4b</b>  |                               |
| Total revenue Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I, line 12 ) |                               |
| t XII Reconciliation of Expenses per Audited Financia  | al Statements With Expe       |
| Complete if the organization answered 'Ye  | es' on Form 990, Part IV, lir |

Total expenses and losses per audited financial statements . Amounts included on line 1 but not on Form 990, Part IX, line 25

Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b . . .

Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18) . . . . . . . .

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b,

Other (Describe in Part XIII ) . . . . .

**Supplemental Information** 

Amounts included on line 1 but not on Form 990, Part VIII, line 12

Net unrealized gains (losses) on investments . . .

Total revenue, gains, and other support per audited financial statements . . . . . .

|          | •     | •   | •  | •  |
|----------|-------|-----|----|----|
|          | 4a    |     |    |    |
|          | 4b    |     |    |    |
|          |       |     |    |    |
| ine 12 ) |       |     |    |    |
| inancia  | al St | ate | em | eı |

2a

2b

2c

2d

4b

Explanation

| 4c                      |            |
|-------------------------|------------|
| 5                       |            |
| i <b>ses p</b><br>e 12a | ) <b>(</b> |
| 1                       |            |
|                         |            |

4c

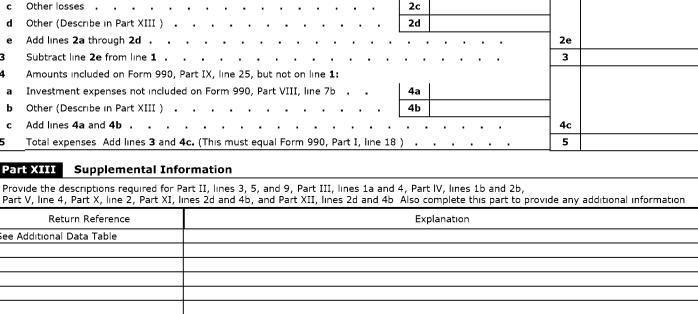
2e

3

| <b>es per Ro</b><br>12a. |  |  |
|--------------------------|--|--|
| 1                        |  |  |
|                          |  |  |
|                          |  |  |
|                          |  |  |
|                          |  |  |
|                          |  |  |
| 2e                       |  |  |
| 3                        |  |  |
|                          |  |  |

|   |   |   |   | _ |
|---|---|---|---|---|
|   |   |   |   |   |
|   |   |   |   |   |
|   |   |   |   |   |
| _ | _ | _ | _ | _ |
|   |   |   |   | _ |
|   |   |   |   |   |

Schedule D (Form 990) 2015



2a

2b

2c

2d

Reconciliation of Revenue per Audited Financial Statements With Revenue per Return Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

eturn.

| Page <b>5</b> | Schedule D (Form 990) 2015 |                              |
|---------------|----------------------------|------------------------------|
|               | ation (continued)          | Part XIII Supplemental Infor |
|               | Explanation                | Return Reference             |
|               |                            |                              |
|               |                            |                              |
|               |                            |                              |
|               |                            |                              |
|               |                            |                              |
|               |                            |                              |
|               |                            |                              |
|               |                            |                              |

Schedule D (Form 990) 2016

#### **Additional Data**

Software ID: Software Version:

**EIN:** 58-2367819

Name: CHILDREN'S HEALTHCARE OF ATLANTA INC

Explanation

Supplemental Information

Return Reference

| Return Reference                                  | Explanation   |
|---|---|
| DESCRIPTION ON INTENDED USE<br>OF ENDOWMENT FUNDS | SCHEDULE D, PART V, LINE 4 INCOME FROM THE ENDOWMENT FUNDS IS USED TO SUPPORT THE EXEMPT P URPOSES OF THE ORGANIZATIONS IN THE CHILDREN'S HEALTHCARE OF ATLANTA SYSTEM, INCLUDING THE PROVISION OF CHARITY CARE DESCRIPTION OF ALTERNATIVE INVESTMENTS PART VII, OTHER SECURIT IES "Alternative" investments primarily represent investments in partnerships and limited liability corporations. These investments in non-marketable securities (thus without readily determinable fair values) are carried on an equity accounting basis. DESCRIPTION OF OTH ER ASSETS PART IX, OTHER ASSETS THE INTERCOMPANY RECEIVABLE BALANCE INCLUDES THE FILING OR GANIZATIONS ALLOCATION OF THE TAX-EXEMPT BOND LIABILITIES TO AFFILIATED ENTITIES THAT ARE PART OF THE HEALTH SYSTEMS OBLIGATED GROUP. RESPECTIVE SHARES ARE REPORTED ON THE FORM 990 FOR THE CHOA GROUP. DESCRIPTION OF OTHER LIABILITIES THAT X, OTHER LIABILITIES THE INTERCOMPANY LIABILITY BALANCE REPRESENTS THE NET OF BALANCES DUE TO AND FROM THE AFFILIATED ENTITIES WITHIN THE CHOA HEALTHCARE SYSTEM SOME AMOUNTS RESULT FROM TIMING DIFFERENCES OF ACTUAL CASH TRANSACTIONS THAT MAY BE CLEARED IN A FUTURE PERIOD, WHEREAS OTHER BALANCES MAY RESULT FROM TRANSACTIONS MANAGED BY ONE ENTITY ON BEHALF OF ANOTHER WHERE THERE IS NO EXPECTATION OF FUTURE SETTLEMENT (E.G. CHOA IS THE COMMON PAYMASTER FOR ALL SYSTEM ENTITIES, BUT THE CORRESPONDING EXPENSE FOR THESE DISBURSEMENTS IS RECOGNIZED AT THE RESPECTIVE ENTITY WHERE THE COST WAS INCURRED) FOR THOSE INTERCOMPANY BALANCES THAT HAVE ACCUMULATED SINC  E INCEPTION, THERE IS AN OFFSETTING RECEIVABLE OR PAYABLE ON ANOTHER AFFILIATES FINANCIALS, SUCH THAT THESE BALANCES ARE PROPERLY ELIMINATED WHEN CHILDRENS FINANCIALS ARE PRESENTED ON A CONSOLIDATED BASIS |

| Supplemental Information |  |
|--------------------------|--|
| Return Reference         | Explanation  |
| ,                        | SCHEDULE D, PART X, LINE 2 CHILDREN'S HEALTHCARE OF ATLANTA FOLLOWS THE PROVISIONS OF ASC 740 (FIN 48), WHICH ADDRESSES LIABILITY FOR UNCERTAIN TAX POSITIONS NO RELATED DISCLOSURE S HAVE BEEN NECESSARY IN CHOA'S AUDITED FINANCIAL STATEMENTS FOR FISCAL YEARS 2016 AND 201 5 |

| efile GRAPHIC print -                               | DO NOT PROCESS                          | As Filed Data        | -  | DLN  | : 93493317068317   |
|---|---|----------------------|--|--|--|
| SCHEDULE F<br>(Form 990)                            | Statement of                            | Activities (         | Outside the Un   | ited States  | OMB No 1545-0047   |
| (1 0.1 000)   | ► Compl                                 | _                    | on answered "Yes" to Form  | 990,   | 2016   |
|   | <b>►</b> A                              |                      | 14b, 15, or 16.<br>See separate instructions.  |  | Open to Public   |
| Department of the Treasury Internal Revenue Service | ▶ Information about Sch                 | edule F (Form 990)   | and its instructions is at wi  | vw.irs.gov/form990.  | Inspection   |
| Name of the organization<br>CHILDREN'S HEALTHCARE O | E ATLANTA INC                           |                      |  | Employer ide   | ntification number   |
| CHILDREN 5 HEALTHCARE O                             | F ATLANTA INC                           |                      |  | 58-2367819   |  |
|   | ormation on Activition of IV, line 14b. | es Outside the l     | Jnited States. Comple  | ete if the organization a  | answered "Yes" to  |
| _   | •                                       |                      | substantiate the amount  | _  |  |
| •   |   | the grants or assis  | stance, and the selection  | ı criteria used  |  |
| to award the grants                                 |   |                      |  |  | ✓ Yes □ No   |
| 2 For grantmakers. I outside the United St          |   | rganization's proce  | dures for monitoring the   | use of its grants and ot   | her assistance   |
| 3 Activites per Region (                            | The following Part I, line              | 3 table can be duplı | cated if additional space is   | needed )   |  |
| (a) Region  | <b>(b)</b> Number offices in the region |                      | (d) Activities conducted in<br>region (by type) (e g ,<br>fundraising, program<br>services, investments, grants<br>to recipients located in the<br>region) | (e) If activity listed in (d) is a program service, describe specific type of service(s) in region | (f) Total expenditures<br>for and investments<br>in region |
| ( 1) See Add'l Data                                 |   |                      | -  |  |  |
| ( 2)  |   |                      |  |  |  |
| (3)   |   |                      |  |  |  |
| (4)   |   |                      |  |  |  |
| ( 5)  |   |                      |  |  |  |
| 3a Sub-total b Total from continuation Part I       | sheets to                               |                      |  |  | 1,376,102,842  |
| c Totals (add lines 3a ar                           |   | and for Form 000     | C-1  | No 50082W Schedu   | 1,376,102,842<br>ule F (Form 990) 2016                     |

(3)

(4) (5) (6)

(7) (8) (9) (10) (11) (12)

(13) (14) (15) (16)

(17) (18) Page 3

Schedule F (Form 990) 2016

Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16. Part III Part III can be duplicated if additional space is needed. (c) Number of (d) Amount of (e) Manner of cash (f) Amount of (h) Method of (a) Type of grant or assistance (b) Region (a) Description

| (a) Type of grant of assistance | (D) Region | recipients | cash grant | disbursement | non-cash<br>assistance | of non-cash<br>assistance | valuation<br>(book, FMV,<br>appraisal, other) |
|---------------------------------|------------|------------|------------|--------------|------------------------|---------------------------|---|
| (1)                             |            |            |            |              |                        |                           |   |
| ( 2)                            | •          |            |            |              |                        |                           |   |

|      | · | - | assistance | assistance | (book, FMV,<br>appraisal, other) |
|------|---|---|------------|------------|----------------------------------|
| (1)  |   |   |            |            |                                  |
| ( 2) |   |   |            |            |                                  |

| Sche | dule F (Form 990) 2016  |              | Page <b>4</b> |
|------|---|--------------|---------------|
| Par  | t IV Foreign Forms  |              |               |
| 1    | Was the organization a U S transferor of property to a foreign corporation during the tax year? If "Yes,"the organization may be required to file Form 926, Return by a U S Transferor of Property to a Foreign Corporation (see Instructions for Form 926)   | <b>☑</b> Yes | □No           |
| 2    | Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A) |              |               |
|      | Instructions for Forms 5520 and 5520 Pry  | ☐ Yes        | <b>✓</b> No   |
| 3    | Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign  |              |               |
|      | Corporations (see Instructions for Form 5471)   | <b>✓</b> Yes | □No           |
| 4    | Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)                               | <b>✓</b> Yes | □No           |
| 5    | Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships (see Instructions for Form 8865)  |              |               |
|      |   | <b>✓</b> Yes | □No           |
| 6    | Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the   |              |               |
|      | organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713)  | ☐ Yes        | <b>☑</b> No   |

| scriedule F (Form 9    | edule F (Form 990) 2016 Page <b>5</b>  |  |  |  |  |  |  |
|------------------------|--|--|--|--|--|--|--|
| Provid<br>amou<br>meth | emental Information  the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; its of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting d); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide ditional information (see instructions). |  |  |  |  |  |  |
| any a                  | dictorial information (see instructions).  |  |  |  |  |  |  |
| Return Reference       |  |  |  |  |  |  |  |

#### **Additional Data**

Carıbbean

Greenland)

Europe (Including Iceland and

### Software ID: Software Version:

**EIN:** 58-2367819

Name: CHILDREN'S HEALTHCARE OF ATLANTA INC

367,987,074

Form 990 Schedule F Part I - Activities Outside The United States

| (a) Region                                 | (b) Number of offices in the region | (c) Number of<br>employees or<br>agents in<br>region | (d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region) | (e) If activity listed in (d) is a program service, describe specific type of service(s) in region | (f) Total expenditures<br>for region |
|--|-------------------------------------|--|--|--|--------------------------------------|
| Russia and the Newly<br>Independent States |                                     |  | Investments  |  | 4,337,722                            |
| Central America and the                    |                                     |  | Investments  |  | 70,219,552                           |

Investments

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i e , is a program service, for region fundraising, program describe specific type of agents in region services, grants to service(s) in region region recipients located in the region) 6.624.244 South America Investments Middle East and North Africa Investments 1,192,789 North America Investments 596,586,026

Form 990 Schedule F Part I - Activities Outside The United States (a) Region (b) Number of (c) Number of (d) Activities conducted (e) If activity listed in (d) (f) Total expenditures offices in the employees or in region (by type) (i e , is a program service, for region describe specific type of agents in fundraising, program region service(s) in region services, grants to region recipients located in the region) Fast Asia and the Pacific 327.975.731 lInvestments Sub-Saharan Africa Investments 1,179,704

## Schedule J

(Form 990)

**Compensation Information** 

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.
 ► Attach to Form 990.
 Information about Schedule J (Form 990) and its instructions is at <a href="www.irs.gov/form990">www.irs.gov/form990</a>.

**DLN: 93493317068317**OMB No 1545-0047

2015

Open to Public Inspection

Department of the Treasury Internal Revenue Service

CHILDREN'S HEALTHCARE OF ATLANTA INC

Service

Name of the organization

Employer identification number
58-2367819

| Рa | rt I Questions Regarding Compensation   | on          |  |            |     |    |
|----|---|-------------|--|------------|-----|----|
|    |   |             |  |            | Yes | No |
| La | Check the appropriate box(es) if the organization pr<br>990, Part VII, Section A, line 1a Complete Part I   |             |  |            |     |    |
|    | First-class or charter travel   | Г           | Housing allowance or residence for personal use                        |            |     |    |
|    | ┌ Travel for companions   | Г           | Payments for business use of personal residence                        |            |     |    |
|    | Tax idemnification and gross-up payments  | Г           | Health or social club dues or initiation fees                          |            |     |    |
|    | □ Discretionary spending account  | Γ           | Personal services (e g , maid, chauffeur, chef)                        |            |     |    |
| b  | If any of the boxes in line 1a are checked, did the reimbursement or provision of all of the expenses   |             |  | 1b         | Yes |    |
| 2  | Did the organization require substantiation prior to directors, trustees, officers, including the CEO/Ex  |             |  | 2          | Yes |    |
| 3  | Indicate which, if any, of the following the filing org<br>organization's CEO/Executive Director Check all<br>used by a related organization to establish compe | that apply  |  |            |     |    |
|    | Compensation committee  | Ľ.          | • •  |            |     |    |
|    | ☐ Independent compensation consultant   | Ľ           | Compensation survey or study   |            |     |    |
|    | Form 990 of other organizations   | Ľ           | Approval by the board or compensation committee                        |            |     |    |
| ŀ  | During the year, did any person listed on Form 990 or a related organization  | ), Part VI  | I, Section A, line $1 	ext{a}$ with respect to the filing organization |            |     |    |
| а  | Receive a severance payment or change-of-control  | ol paymen   | t?   | 4a         |     | Νo |
| b  | Participate in, or receive payment from, a supplem  | ental non   | qualified retirement plan?   | 4b         | Yes |    |
| c  | Participate in, or receive payment from, an equity-   | based co    | mpensation arrangement?  | 4c         |     | Νo |
|    | If "Yes" to any of lines 4a-c, list the persons and p   | provide th  | e applicable amounts for each item in Part III                         |            |     |    |
|    | Only 501(c)(3), 501(c)(4), and 501(c)(29) organiz   | ations mu   | ust complete lines 5-9.  |            |     |    |
| 5  | For persons listed on Form 990, Part VII, Section compensation contingent on the revenues of  |             | -  |            |     |    |
| а  | The organization?   |             |  | 5a         |     | No |
| b  | Any related organization?   |             |  | 5b         |     | Νo |
|    | If "Yes," on line 5a or 5b, describe in Part III  |             |  |            |     |    |
| 5  | For persons listed on Form 990, Part VII, Section compensation contingent on the net earnings of  | A, line 1a  | a, did the organization pay or accrue any                              |            |     |    |
| а  | The organization?   |             |  | <b>6</b> a |     | No |
| b  | Any related organization?   |             |  | 6b         |     | No |
|    | If "Yes," on line 6a or 6b, describe in Part III  |             |  |            |     |    |
| ,  | For persons listed on Form 990, Part VII, Section payments not described in lines 5 and 6? If "Yes,"  |             |  | 7          |     | No |
| 3  | Were any amounts reported on Form 990, Part VII   | , paid or a | accured pursuant to a contract that was                                |            |     |    |
|    | ·   | ın Regula   | tions section 53 4958-4(a)(3)? If "Yes," describe                      |            |     |    |
|    | ın Part III   |             |  | 8          |     | No |
| )  | If "Yes" on line 8, did the organization also follow t<br>section 53 4958-6(c)?   | the rebutt  | able presumption procedure described in Regulations                    | 9          |     |    |

| Schedule J (Form 990) 2015  |                          |   |   |                                |                        |                      | Page Z   |
|---|--------------------------|---|---|--------------------------------|------------------------|----------------------|--|
| Part III Officers, Directors  | , Trustees, Key Er       | nployees, and Hig                         | hest Compensate                           | <b>ed Employees.</b> Use       | duplicate copies if    | additional space is  | needed.  |
| For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII  Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual |                          |   |   |                                |                        |                      |  |
| (A) Name and Title  | (B) Breakdown of         | f W-2 and/or 1099-MIS                     | SC compensation                           | (C) Retirement and             | ( <b>D)</b> Nontaxable | (E) Total of columns | <b>(F)</b> Compensation in                             |
|   | Base<br>(1) compensation | (ii)<br>Bonus & incentive<br>compensation | (iii)<br>Other reportable<br>compensation | other deferred<br>compensation | benefits               | (B)(ı)-(D)           | column(B) reported<br>as deferred on prior<br>Form 990 |

Cahadula 1 (Farm 000) 201 F

See Additional Data Table

| Schedule 3 (1 01111 330) 2013            | rage 3  |  |  |  |
|--|---|--|--|--|
| art III Supplemental Information         |   |  |  |  |
| Provide the information, explanation, or | descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information |  |  |  |
| Return Reference                         | Evaluation  |  |  |  |

Schedule J (Form 990) 2015

Schedule 1 (Form 990) 2015

Additional Data

Software Version: **EIN:** 58-2367819

Software ID:

Name: CHILDREN'S HEALTHCARE OF ATLANTA INC.

TO THE CEO GIVEN THE BUSINESS PURPOSE ASSOCIATED WITH SUCH FLIGHTS

Part III, Supplemental Information Return Reference

SUPPLEMENTAL INFORMATION

Explanation FORM 990. SCHEDULE J. PART I. LINE 1A PURSUANT TO THE ORGANIZATION'S TRAVEL AND REIMBURSEMENT POLICY. THE CEO IS ENTITLED ITO TRAVEL FIRST CLASS OR BUSINESS CLASS ON FLIGHTS LONGER THAN TWO HOURS TO ENABLE THE CEO TO GET WORK DONE MORE

EFFICIENTLY AND EFFECTIVELY ON LONGER FLIGHTS HOWEVER. THE CEO MUST GIVE STRONG CONSIDERATION TO THE FINANCIAL IMPLICATIONS OF TRAVELING FIRST OR BUSINESS CLASS CHOA DOES NOT TREAT THE PAYMENTS FOR FIRST CLASS TRAVEL AS TAXABLE

| Part III, Supplemental Information |   |  |  |  |
|------------------------------------|---|--|--|--|
| Return Reference                   | Explanation   |  |  |  |
| SCHEDULE J, PART I, LINE 4B        | IN 2012, THE COMPENSATION AND BENEFITS COMMITTEE ELECTED TO OFFER AN ADDITIONAL RETIREMENT PLAN TO CERTAIN EXECUTIVES THE BOARD APPROVED THIS RECOMMENDATION IN EARLY 2013 BELOW ARE THE PARTICIPANTS AND THE TOTAL AMOUNT CONTRIBUTED TO THE PLAN FOR EACH DURING 2016 DONNA HYLAND \$346,530 37 PAT FRIAS \$141,103 29 RUTH FOWLER \$118,922 19 LINDA MATZIGKEIT \$104,502 28 DANIEL SALINAS \$106,546 07 RON FRIESON \$ 37,822 54 ALLANA CUMMINGS \$ 51,099 94 |  |  |  |

| Part 111, Supplemental Info | rmation  |
|-----------------------------|--|
| Return Reference            | Explanation  |
|                             | EXECUTIVES ARE ELIGIBLE FOR AN ANNUAL INCENTIVE, WHICH INCLUDES A MEASUREMENT FOR ACHIEVEMENT OF BUDGETED OPERATING MARGIN THESE INCENTIVES ARE CALCULATED AS A CERTAIN PERCENTAGE OF THE EXECUTIVES |

BASE COMPENSATION APPROVED BY THE COMPENSATION AND BENEFITS COMMITTEE

Doub III Complemental Information

| i di t 111/ Suppiementai 1mo | IIIuuivii   |
|------------------------------|---|
| Return Reference             | Explanation   |
|                              | EMPLOYEES OF CHILDREN'S HEALTHCARE OF ATLANTA, INC HAVE THE OPTION TO PARTICIPATE IN THE 403 (B) PLAN OFFERED BY THE ORGANIZATION CHILDREN'S PROVIDES AN ANNUAL DISCRETIONARY CONTRIBUTION TO A 401 (A) |
|                              | RETIREMENT PLAN FOR EMPLOYEES WHO WORK AT LEAST 1,000 HOURS IN THE CALENDAR YEAR AND ARE EMPLOYED ON  |

Part III. Supplemental Information

RETIREMENT PLAN FOR EMPLOYEES WHO WORK AT LEAST 1,000 HOURS IN THE CALENDAR YEAR AND ARE EMPLOYED ON 12/31/2016 ALL INDIVIDUALS ARE EMPLOYEES OF CHILDREN'S HEALTHCARE OF ATLANTA, INC. (THE "PARENT" EIN 58-2367819) WITH CHILDREN'S HEALTHCARE OF ATLANTA GROUP RETURN (THE "GROUP" exemption number 5857) ACTING AS THE COMMON PAYROLL AGENT FOR THE PARENT AND ALL ENTITIES WITHIN THE GROUP

### Form 990, Schedule J. Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

| Form 990, Schedule J, P                            | art II      |              |  |                            | Highest Compens                                | sated Employees                |  |  |
|--|-------------|--------------|--|----------------------------|--|--------------------------------|--|--|
| <b>(A)</b> Name and Title                          |             | (i)<br>Base  | W-2 and/or 1099-MIS<br>(ii)<br>Bonus & | (iii)<br>O ther            | (C) Retirement and other deferred compensation | <b>(D)</b> Nontaxable benefits | <b>(E)</b> Total of columns (B)(I)-(D) | (F) Compensation in<br>column (B)<br>reported as deferred<br>on prior Form 990 |
|  |             | Compensation | incentive<br>compensation              | reportable<br>compensation |  |                                |  | on phor rothi 330  |
| 1PAT FRIAS<br>CHIEF OPERATING OFFICER              | (1)         | 598,673      | 189,305                                | 16,061                     | 141,103  | 21,298                         | 966,440                                | 0  |
|  | (11)        | 0            | 0                                      | 0                          | 0  | -<br>0                         |  | 0  |
| 1DONNA HYLAND<br>PRESIDENT & CEO - CHOA            | (1)         | 1,019,655    | 352,520                                | 39,693                     | 346,530  | 18,798                         | 1,777,196                              | 0  |
|  | (11)        | 0            | 0                                      | 0                          | 0  | -                              |  | 0  |
| 2RUTH FOWLER<br>SVP                                | (1)         | 505,380      | 158,070                                | 22,028                     | 118,922  | 21,268                         | 825,668                                | 0  |
| FINANCE/CFO/TREASURER                              | (11)        | 0            | 0                                      | 0                          | 0  |                                |  | 0  |
| 3LESLIE JONES                                      | (1)         | 385,543      | 100,760                                | 6,138                      | 0  | 35,192                         | 527,633                                | 0  |
| SVP GENERAL<br>COUNSEL/SECRETARY                   | (11)        | 0            | 100,700                                | 0,138                      |  |                                |  |  |
|  |             |              |  |                            |  | 0                              | 0                                      |  |
| 4DANIEL SALINAS<br>INDIV TRUSTEE/CMO               | (I)<br>(II) | 464,618      | 126,418                                | 18,665                     | 106,546  | 24,476                         | 740,723                                | 0  |
|  |             | Š            | U                                      | U                          | U  | 0                              | 0                                      | 0  |
| <b>5</b> ALAN GASIOREK<br>CHIEF INVESTMENT OFFICER | (1)         | 0            | 0                                      | 0                          | 0  | 0                              | 0                                      | 0  |
|  | (11)        | 432,593      | 106,070                                | 11,811                     | 2,017  |                                | 570,640                                | 0  |
| 6LINDA MATZIGKEIT                                  | (1)         | 452,315      | 131,358                                | 14,423                     | 104,502  | 13,786                         |  | 0  |
| CHIEF ADMIN OFFICER                                | (11)        | 0            | 0                                      | 0                          | 0  |                                |  | 0  |
| 7MARK WULKAN                                       | (1)         | 484,895      | 77.664                                 | 2.070                      | 10.200   | 0                              | 570,200                                |  |
| SURGEON IN CHIEF                                   | (11)        | 404,693      | 77,664<br><br>0                        | 2,979                      | 10,200   | 3,650                          | 579,388                                |  |
|  |             | -            | 0                                      | 0                          | 0  | 0                              | 0                                      | 0  |
| 8ROBERT C WILDE<br>CHIEF TRANSFORMATION<br>OFFICER | (1)         | 0            | 0                                      | 0                          | 0  | 0                              | 0                                      | 0  |
| OFFICER  | (11)        | 320,642      | 83,794                                 | 20,139                     | 0  | -<br>28,081                    | 452,656                                | 0  |
| 9ALLANA CUMMINGS<br>CHIEF INFORMATION              | (1)         | 412,055      | 123,750                                | 3,985                      | 51,100   | 9,009                          |  | 0  |
| OFFICER  | (11)        | 0            | 0                                      | 0                          | 0  | <br>-<br>0                     |  | 0  |
| 10DAVID TATUM                                      | (1)         | 0            | 0                                      | 0                          | 0  | 0                              | 0                                      | 0  |
| CHIEF PUBLIC POLICY<br>OFFICER                     | (11)        | 305,283      | 75,735                                 | 6,138                      | 0  |                                |  | 0  |
| 11RONALD FRIESON                                   | (1)         | 378,281      |  |                            | 45.540   | 27,560                         |  |  |
| PRES FOUNDATION & EXT<br>AFFAIRS                   | (1)         | 370,201      | 208,685                                | 14,149                     | 46,548   | 11,928                         | 659,591                                | 0  |
|  | (")         | O            | 0                                      | 0                          | 0  | 0                              | . 0                                    | 0  |
| 12BURT LESNICK<br>FORMER IND                       | (1)         | 0            | 0                                      | 0                          | 0  | 0                              | 0                                      | 0  |
| TRUSTEE/MEDICAL DR                                 | (11)        | 260,623      | 136,292                                | 24,611                     | 3,076  |                                | 425.264                                | 0  |
| 13JAMES FORTENBERRY                                | (1)         | 333,148      | 50,381                                 | 4,800                      | 0  | 10,759<br>26,442               |  | 0  |
| PEDIATRICIAN IN CHIEF                              | (11)        | 0            | 50,361<br>                             | 4,800                      |  | 26,442                         | 414,7/1                                |  |
|  |             |              |  | Ü                          | Ü  | 0                              | 0                                      |  |
| 14USHA SATHIAN<br>CHIEF OF AMBULATORY<br>SERVICES  | (1)         | 361,573      | 39,066                                 | 4,839                      | 220  | 11,715                         | 417,413                                | 0  |
| SENVICES   | (11)        | 0            | 0                                      | 0                          | 0  | 0                              | -<br>o                                 | 0  |
| 15EUGENE HAYES<br>FOUNDATION PRES/SR DEVLP         | (1)         | 0            | 0                                      | 0                          | 0  | 0                              | 0                                      | 0  |
| ADVSR  | (11)        | 78,688       | 187,474                                | 28,392                     | 0  |                                | -                                      | 0  |
| 16JUDY OHLMEYER                                    | (1)         | 0            |  |                            | 0  | 17,529                         | 312,083                                |  |
| VP FINANCE   |             | 200 267      |  |                            |  |                                |  |  |
|  | (11)        | 309,367      | 41,059                                 | 17,666                     | 8,019  | 12,308                         | 388,419                                | 0  |

| efi   | le GRAPHIC print - DO NOT                                    | PROCESS As             | Filed Data -                                 |                |            |                  |          |                      |                 |        |                                       | DLN: 9              | 934933    | 31706  | 8317          |
|---|--|------------------------|--|----------------|------------|------------------|----------|----------------------|-----------------|--------|---------------------------------------|---------------------|-----------|--------|---------------|
| Sc  | hedule K   | C                      | nulamantal lufam                             |                | n Taw F    | - > < 0 >        |          | ) a mala             |                 |        |                                       | OMB                 | No 154    | 5-0047 | <u> </u>      |
| (F  | orm 990)   |                        | pplemental Inforn e organization answered "Y |                |            |                  |          |                      | crintions       |        |                                       | 1                   | 101       | 6      |               |
|   |  | r complete ii tiiv     | explanations, and any                        | y additional i | nformation |                  |          | i i ovide des        | criptions,      |        |                                       |                     | 1 U I     | . U    |               |
| Department of the Treasury Internal Revenue Service  Attach to Form 990.  Internal Revenue Service  Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990. |  |                        |  |                |            |                  |          |                      |                 |        |                                       | en to P<br>Inspecti |           |        |               |
| Nam   | e of the organization  |                        | · · · · · · · · · · · · · · · · · · ·        |                |            |                  |          |                      |                 | Emplo  | yer ıden                              |                     | n numbe   |        |               |
| CHI   | LDREN'S HEALTHCARE OF ATLANTA                                | A INC                  |  |                |            |                  |          |                      |                 | 58-23  | 67819                                 |                     |           |        |               |
| P   | art I Bond Issues  |                        |  |                |            |                  |          |                      |                 |        |                                       |                     |           |        |               |
|   | (a) Issuer name  | (b) Issuer EIN         | (c) CUSIP # (d) Da                           | ate issued     | (e) Issue  | price            | (        | <b>(f)</b> Descripti | on of purpose   | (g) De | efeased                               |                     | On alf of |        | Pool<br>ncing |
|   |  |                        |  |                |            |                  |          |                      |                 |        |                                       |                     | uer       | IIIIai |               |
|   |  |                        |  |                |            |                  |          |                      |                 | Yes    | No                                    | Yes                 | No        | Yes    | No            |
| A   | DEKALB PRIVATE HOSP<br>AUTH&DEV AUTH FULTON CNTY             | 58-1639487             | 241064DZ4 12-03                              | 2-2009         | 302,4      | 100,422          | SEE S    | SCHEDULE K           | , PART VI       |        | X                                     |                     | ×         |        | X             |
| _   | DEIVALD DRIVATE LIGED  | F0 1630407             | 241064552 02.20                              | 0.2000         | 102.0      | ACE 000          | CEE C    | CUEDINE I            | DADTAG          |        | \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ |                     |           |        |               |
| В   | DEKALB PRIVATE HOSP<br>AUTH&DEV AUTH FULTON CNTY             | 58-1639487             | 241064DD3 02-29                              | 8-2008         | 192,5      | 965,000          | SEE S    | SCHEDULE K           | , PART VI       |        | X                                     |                     | ×         |        | ×             |
| Pa  | rt III Proceeds  |                        |  |                |            |                  | <u> </u> |                      |                 |        | <u> </u>                              |                     |           |        |               |
|   |  |                        |  |                |            | A                |          | E                    | 3               | C      | :                                     |                     |           | D      |               |
| 1   | Amount of bonds retired                                      |                        |  |                |            | 8,235            | ,000     |                      | 13,845,000      |        |                                       |                     |           |        |               |
| 2   | Amount of bonds legally defease                              |                        |  |                |            |                  | 0        |                      | 0               |        |                                       |                     |           |        |               |
| 3   | Total proceeds of issue                                      |                        |  |                |            | 302,400          | ,422     |                      | 192,965,000     |        |                                       |                     |           |        |               |
| 4   | Gross proceeds in reserve funds                              |                        |  |                |            |                  | 0        |                      | 0               |        |                                       |                     |           |        |               |
|   | Capitalized interest from procee                             |                        |  |                |            |                  | 0        |                      | 0               |        |                                       |                     |           |        |               |
| 6   | Proceeds in refunding escrows .                              |                        |  |                |            |                  | 0        |                      | 0               |        |                                       |                     |           |        |               |
| 7   | Issuance costs from proceeds .                               |                        |  |                |            | 5                | ,422     |                      | 827,037         |        |                                       |                     |           |        |               |
| 8   | Credit enhancement from proce                                |                        |  |                |            |                  | 0        |                      | 0               |        |                                       |                     |           |        |               |
| 9   | Working capital expenditures from                            |                        |  |                |            |                  | 0        |                      | 0               |        |                                       |                     |           |        |               |
| 10  | Capital expenditures from proce                              |                        |  | •              |            | 0 119,826,000    |          |                      |                 |        |                                       |                     |           |        |               |
| 11  | Other spent proceeds   |                        |  |                |            | 302,400          | · +      |                      | 72,311,963      |        |                                       |                     |           |        |               |
| 12  | Other unspent proceeds Year of substantial completion .      |                        |  |                |            |                  | 0        |                      | 0               |        |                                       |                     |           |        |               |
| 13  | rear or substantial completion .                             |                        |  |                | Yes 20     | 009<br><b>No</b> |          | 20<br><b>Yes</b>     | 08<br><b>No</b> | Yes    | No                                    |                     | Yes       |        | No No         |
| 14  | Were the bonds issued as part o                              | of a current refunding | rissue?                                      |                | X          | NO               | <u>'</u> | X                    | NO              | res    | NO                                    |                     | res       |        | NO            |
| 15  | Were the bonds issued as part of                             |                        |  |                |            | X                | -+       |                      | X               |        |                                       |                     |           | +      |               |
| 16  | Has the final allocation of proceed                          |                        |  |                | X          |                  |          | ×                    |                 |        |                                       |                     |           | -      |               |
|   | Does the organization maintain proceeds?                     | adequate books and     | records to support the final all             |                | X          |                  |          | Х                    |                 |        |                                       |                     |           |        |               |
| Pa  | rt IIII Private Business Us                                  |                        |  |                |            | I                |          |                      |                 |        |                                       |                     |           |        |               |
|   |  |                        |  |                |            | A                | T        | E                    | 3               | C      | :                                     |                     |           | D      |               |
|   |  |                        |  | _ [            | Yes        | No               |          | Yes                  | No              | Yes    | No                                    |                     | Yes       |        | No            |
| 1   | Was the organization a partner financed by tax-exempt bonds? | ın a partnershıp, or a | member of an LLC, which ow                   | ned property   |            | ×                |          |                      | X               |        |                                       |                     |           |        |               |
| 2   | Are there any lease arrangemen property?                     | nts that may result in | private business use of bond-                | financed       | Х          |                  |          | Х                    |                 |        |                                       |                     |           |        |               |
| For   | Panerwork Reduction Act Notice                               |                        |  |                | Ca         | t No 50          | 1103E    |                      |                 |        |                                       | chadul              | e K (Fo   | rm 990 | 1) 2016       |

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Schedule K (Form 990) 2016

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Yes

Χ

Х counsel to review any management or service contracts relating to the financed property? Are there any research agreements that may result in private business use of bond-financed Χ 

If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside

Enter the percentage of financed property used in a private business use by entities other than

If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of . . . If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1 141-12

Has the organization established written procedures to ensure that all nongualified bonds of

counsel to review any research agreements relating to the financed property?

a section 501(c)(3) organization or a state or local government . . . . . Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3)

Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were

Does the bond issue meet the private security or payment test? . . .

Penalty in Lieu of Arbitrage Rebate? . . . If "No" to line 1, did the following apply? . . . .

Rebate not due yet? . . . . . .

hedge with respect to the bond issue?

Exception to rebate? . . . . . . . . .

If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed . . . . . . Is the bond issue a variable rate issue? . . . . .

Was the hedge superintegrated? . . . . . . Was the hedge terminated? . . . . . . . . .

Arbitrage

Part IV

c

the issue are remediated in accordance with the requirements under

Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and

Has the organization or the governmental issuer entered into a qualified

| 5a | Were gross proceeds invested in a guaranteed investment contract (GIC)? |   | Х |   | Х |  |
|----|---|---|---|---|---|--|
| b  | Name of provider  | 0 |   | 0 |   |  |

Schedule K (Form 990) 2016

period?

Part V

Part VI

the GIC satisfied? . . . . . . . . .

requirements of section 148? . . .

applicable regulations?

Return Reference

WRITTEN PROCEDURES

Was the regulatory safe harbor for establishing the fair market value of

Were any gross proceeds invested beyond an available temporary

Has the organization established written procedures to monitor the

**Procedures To Undertake Corrective Action** 

Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the

voluntary closing agreement program if self-remediation is not available under

PROCEDURES FOR ITS TAX-EXEMPT BOND PROCEEDS

Yes

Х

Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions).

SCHEDULE K, PART V CHILDREN'S HEALTHCARE OF ATLANTA, INC HAS IMPLEMENTED POST-COMPLIANCE

**Explanation** 

Х

No

Yes

Χ

No

Χ

Page 3

No

No

D

Yes

Yes

No

No

Yes

| Return Reference       | Explanation   |
|------------------------|---|
| DESCRIPTION OF PURPOSE | SCHEDULE K, PART I, COLUMN (F) A - PURPOSE SERIES 2009 REFUNDED THE FOLLOWING SERIES 1994A/B DATE OF ISSUANCE 3/23/94, SERIES 1995 A/B DATE OF ISSUANCE 12/2/95, SERIES 1998 A/B DATE OF ISSUANCE 11/24/98, SERIES 2005A DEKALB, SERIES 2005B DEKALB, AND 2005B FULTON DATE OF ISSUANCE 2/9/05, SERIES 2008B DEKALB, 2008C DEKALB, 2008B FULTON DATE OF ISSUANCE 4/15/08 B - PURPOSE SERIES 2008 REFUNDED THE FOLLOWING SERIES 2005A FULTON AND 2005C FULTON DATE OF ISSUANCE 2/29/05 IT ALSO REFUNDED THE CONSTRUCTION AND EQUIPPING OF HOSPITAL FACILITIES EXCEPTION TO REBATE SCHEDULE K, PART IV, LINE 2B, COLUMN (B) NO REBATE IS DUE FOR THE SERIES 2008 BONDS BECAUSE THE BOND PROCEEDS WERE NOT INVESTED THEREFORE, THERE WERE NO INVESTMENT EARNINGS THAT COULD RESULT IN REBATE BEING DUE |

|   | C print - DO NO  | T PROCES   | S As Fi   | led Data -  |  |                                    |                          |            | DL                    | .N: 93   | 4933             | 1706                      | 58317       |
|---|--|--|---|---|--|------------------------------------|--------------------------|------------|-----------------------|--|------------------|---------------------------|-------------|
| Schedule L<br>(Form 990 or 990                                    | ′ I  | Transactions with Interested Person  ► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, |   |   | ganization answered  |                                    |                          |            |                       |  | <sup>1B No</sup> |                           |             |
|   |  |  |   | 990-EZ, Part<br>h to Form 990   |  |                                    |                          |            |                       |  | 20               | L                         | U           |
| Department of the Trea<br>Internal Revenue Servi                  | asurv  | ormation abo   |   | le L (Form 99<br><u>www.irs.gov</u>   |  | ) and its inst                     | ruction                  | ıs is      | at                    | C  | )pen<br>Insp     | to Pu<br>ecti             |             |
| Name of the org-<br>CHILDREN'S HEALT                              | anization<br>THCARE OF ATLANTA I   | NC   |   |   |  |                                    |                          |            | <b>er ide</b><br>7819 | entifica   | ition r          | umb                       | er          |
|   | ss Benefit Tran  |  |   |   |  |                                    | rganıza                  | tions      | only)                 | 405  |                  |                           |             |
|   | lete if the organiza  ) Name of disqualit  |  |   | Relationship be   |  |                                    |                          |            | escript               |  | (d               | ) Corr                    | ected?      |
|   | , manne or alloquality   |  | (2)   |   | organization   |                                    |                          |            | ansacti               |  |                  | es                        | No          |
|   |  |  |   |   |  |                                    |                          |            |                       |  |                  |                           |             |
|   |  |  |   |   |  |                                    |                          |            |                       |  |                  |                           |             |
|   |  |  |   |   |  |                                    |                          |            |                       |  |                  |                           |             |
| 4958 <b>3</b> Enter the ar  | mount of tax incurr  |  |   |   |  |                                    |                          |            | ion<br>•              | \$   |                  |                           |             |
| Con<br>repo<br>(a) Name of  | ans to and/or finplete if the organiorted an amount of (b) Relationship with organization  | zation answe<br>n Form 990, F<br>(c) Purpose   | red "Yes" on<br>Part X, line 5<br>(d) Loan t  | Form 990-EZ,<br>5, 6, or 22   | Part V, line 3  (e)Original principal amount   | 8a, or Form 9<br>(f)Balance<br>due | 90, Part<br>(g)<br>defau | In         | (<br>Appro<br>boa     | b, or if the holds of the holds | (                | janiza<br>i)Writ<br>jreem | ten         |
| Con<br>repo<br>(a) Name of  | nplete if the organi<br>orted an amount or<br>(b) Relationship   | zation answe<br>n Form 990, F<br>(c) Purpose   | red "Yes" on<br>Part X, line 5<br>(d) Loan t  | Form 990-EZ,<br>5, 6, or 22<br>to or from the   | (e)Original principal  | (f)Balance                         | (g)<br>defau             | In         | (<br>Appro<br>boa     | <b>h)</b><br>ved by<br>rd or   | (                | <b>i)</b> Writ<br>Jreem   | ten         |
| Con<br>repo<br>(a) Name of  | nplete if the organi<br>orted an amount or<br>(b) Relationship   | zation answe<br>n Form 990, F<br>(c) Purpose   | red "Yes" on<br>Part X, line 5<br>(d) Loan t<br>orgar   | n Form 990-EZ,<br>5, 6, or 22<br>to or from the<br>nization?                                  | (e)Original principal  | (f)Balance                         | (g)<br>defau             | In<br>ult? | Appro<br>boa<br>comm  | h)<br>ved by<br>rd or<br>nittee?   | <b>(</b>         | <b>i)</b> Writ<br>Jreem   | ten<br>ent? |
| Con<br>repo<br>(a) Name of  | nplete if the organi<br>orted an amount or<br>(b) Relationship   | zation answe<br>n Form 990, F<br>(c) Purpose   | red "Yes" on<br>Part X, line 5<br>(d) Loan t<br>orgar   | n Form 990-EZ,<br>5, 6, or 22<br>to or from the<br>nization?                                  | (e)Original principal  | (f)Balance                         | (g)<br>defau             | In<br>ult? | Appro<br>boa<br>comm  | h)<br>ved by<br>rd or<br>nittee?   | <b>(</b>         | <b>i)</b> Writ<br>Jreem   | ten<br>ent? |
| Con<br>repo<br>(a) Name of  | nplete if the organi<br>orted an amount or<br>(b) Relationship   | zation answe<br>n Form 990, F<br>(c) Purpose   | red "Yes" on<br>Part X, line 5<br>(d) Loan t<br>orgar   | n Form 990-EZ,<br>5, 6, or 22<br>to or from the<br>nization?                                  | (e)Original principal  | (f)Balance                         | (g)<br>defau             | In<br>ult? | Appro<br>boa<br>comm  | h)<br>ved by<br>rd or<br>nittee?   | <b>(</b>         | <b>i)</b> Writ<br>Jreem   | ten<br>ent? |
| Con<br>repo<br>(a) Name of  | nplete if the organi<br>orted an amount or<br>(b) Relationship   | zation answe<br>n Form 990, F<br>(c) Purpose   | red "Yes" on<br>Part X, line 5<br>(d) Loan t<br>orgar   | n Form 990-EZ,<br>5, 6, or 22<br>to or from the<br>nization?                                  | (e)Original principal  | (f)Balance                         | (g)<br>defau             | In<br>ult? | Appro<br>boa<br>comm  | h)<br>ved by<br>rd or<br>nittee?   | <b>(</b>         | <b>i)</b> Writ<br>Jreem   | ten<br>ent? |
| Con report (a) Name of Interested person                          | nplete if the organi<br>orted an amount of<br>(b) Relationship<br>with organization  | zation answe<br>n Form 990, F<br>(c) Purpose<br>of loan  | red "Yes" or<br>Part X, line 5<br>(d) Loan t<br>orgar<br>To                                   | From 990-EZ, 5, 6, or 22 to or from the hization?   | (e)Original principal amount   | (f)Balance                         | (g)<br>defau             | In<br>ult? | Appro<br>boa<br>comm  | h)<br>ved by<br>rd or<br>nittee?   | <b>(</b>         | <b>i)</b> Writ<br>Jreem   | ten<br>ent? |
| (a) Name of interested person  Total  Part III Gra                | nplete if the organi<br>orted an amount of<br>(b) Relationship<br>with organization  | zation answe<br>n Form 990, F<br>(c) Purpose<br>of loan  | red "Yes" or<br>Part X, line 5<br>(d) Loan t<br>organ<br>To                                   | From 990-EZ, 6, 6, or 22 to or from the hization?   | (e)Original principal amount   | (f)Balance<br>due                  | (g)<br>defau             | In<br>ult? | Appro<br>boa<br>comm  | h)<br>ved by<br>rd or<br>nittee?   | <b>(</b>         | <b>i)</b> Writ<br>Jreem   | ten<br>ent? |
| Con report (a) Name of Interested person  Total  Part III Gra Com | nplete if the organiorted an amount of (b) Relationship with organization with organization with organization of the organizat | zation answe<br>n Form 990, F<br>(c) Purpose<br>of loan  | red "Yes" or Part X, line 5  (d) Loan to organ  To  ing Interesswered "Yes" between n and the | From 990-EZ, 6, 6, or 22 to or from the hization?   | (e)Original principal amount  **State of the content of the conten | (f)Balance<br>due                  | Yes                      | In ult?    | ((Approba             | h)<br>ved by<br>rd or<br>nittee?   | Yes              | i)Writ                    | ten<br>ent? |
| Con report (a) Name of Interested person  Total  Part III Gra Com | nplete if the organiorted an amount of (b) Relationship with organization with organization with organization of the organizat | zation answen Form 990, F (c) Purpose of loan  ce Benefit inization ansi Prested perso   | red "Yes" or Part X, line 5  (d) Loan to organ  To  ing Interesswered "Yes" between n and the | From 990-EZ, 5, 6, or 22 to or from the hization?  From From From Sested Person Ses on Form 9 | (e)Original principal amount  **State of the content of the conten | (f)Balance<br>due                  | Yes                      | In ult?    | ((Approba             | h) ved by rd or nittee? No   | Yes              | i)Writ                    | ten<br>ent? |
| Con report (a) Name of Interested person  Total  Part III Gra Com | nplete if the organiorted an amount of (b) Relationship with organization with organization with organization of the organizat | zation answen Form 990, F (c) Purpose of loan  ce Benefit inization ansi Prested perso   | red "Yes" or Part X, line 5  (d) Loan to organ  To  ing Interesswered "Yes" between n and the | From 990-EZ, 5, 6, or 22 to or from the hization?  From From From Sested Person Ses on Form 9 | (e)Original principal amount  **State of the content of the conten | (f)Balance<br>due                  | Yes                      | In ult?    | ((Approba             | h) ved by rd or nittee? No   | Yes              | i)Writ                    | ten<br>ent? |
| Con report (a) Name of Interested person  Total  Part III Gra Com | nplete if the organiorted an amount of (b) Relationship with organization with organization with organization of the organizat | zation answen Form 990, F (c) Purpose of loan  ce Benefit inization ansi Prested perso   | red "Yes" or Part X, line 5  (d) Loan to organ  To  ing Interesswered "Yes" between n and the | From 990-EZ, 5, 6, or 22 to or from the hization?  From From From Sested Person Ses on Form 9 | (e)Original principal amount  **State of the content of the conten | (f)Balance<br>due                  | Yes                      | In ult?    | ((Approba             | h) ved by rd or nittee? No   | Yes              | i)Writ                    | ten<br>ent? |

(c) Amount of

(d) Description of transaction

(e) Sharing

Schedule L (Form 990 or 990-EZ) 2016

(b) Relationship

(a) Name of interested person

| (c) name of more search                                   | between interested<br>person and the<br>organization | transaction                 | (2,2200)              | of<br>organization's<br>revenues? |    |  |
|---|--|-----------------------------|-----------------------|-----------------------------------|----|--|
|   |  |                             |                       | Yes                               | No |  |
| (1) Jackson Dyer  | SEE SCHEDULE L PART<br>V                             | 10,897                      | SEE SCHEDULE L PART V | Yes                               |    |  |
| (2) Katherine Dixon                                       | SEE SCHEDULE L PART<br>V                             | 100,825                     | SEE SCHEDULE L PART V | Yes                               |    |  |
| (3) Star Overton  | SEE SCHEDULE L PART<br>V                             | 79,495                      | SEE SCHEDULE L PART V | Yes                               |    |  |
|   |  |                             |                       |                                   |    |  |
|   |  |                             |                       |                                   |    |  |
|   |  |                             |                       |                                   |    |  |
| Part V Supplemental Inform Provide additional information | <b>ation</b><br>Ion for responses to questions on S  | Schedule L (see instruction | ons)                  |                                   |    |  |
| D . D .   | ·  |                             | ·                     |                                   |    |  |

| - are - Supplemental Internal | idion .  |
|-------------------------------|--|
| Provide additional informa    | tion for responses to questions on Schedule L (see instructions)   |
| Return Reference              | Explanation  |
|                               | B)Relationship between interested person and the organization- Jackson works at CHOA in surgery Center at meridian Mark Plaza, LLC He is the son of John Dyer a board member of CHOA C)Compensation - 10,897 |

| , | B)Relationship between interested person and the organization- Jackson works at CHOA in surgery Center at meridian Mark Plaza, LLC He is the son of John Dyer a board member of CHOA C)Compensation - 10,897 D) Description of transaction - Jackson Dyer received compensation as an employee |
|---|--|
| , | B)Relationship between interested person and the organization- Kate works as an RN in Cardiac at Egleston, she is the daughter of Bernie Dixon, who is a trustee for CHOA, ECH, SR EAS, And EPG C)Compensation -   |

[100,825 D] Description of transaction - Katherine Dixon received compensation as an employee

A) Star Overton B)Relationship between interested person and the organization- Star an employee working for CHOA, is the wife of Cedric Miller, who is a board member of CHOA C)Compensation - 79,495 D) Description of transaction - Star Overton received compensation as an employee

| efile GRAPHIC print - DO NOT PROCESS As Filed Data - DLN: 93493 |   |  |  |                                   |                 |  |
|---|---|--|--|-----------------------------------|-----------------|--|
| (Form 990 or<br>EZ)   | CHEDULE O Supplemental Information to Form 990 or 990-EZ Complete to provide information for responses to specific questions on |  |  |                                   |                 |  |
|   | anization HCARE OF ATLANTA INC  O, Supplemental Informat  |  |  | Employer identif                  | fication number |  |
| Return<br>Reference   |   |  | Explanation  |                                   |                 |  |
| NUMBER OF<br>EMPLOYEES<br>REPORTED<br>ON FORM<br>W-3            | FORM 990, PART V, LINE 2A W-<br>GROUP ARE ISSUED UNDER E<br>DUALS ACCORDING TO THE CO<br>EPORTING AGENT, CHILDREN'              | IN 58-2367819, THE PA<br>OMMON PAYMASTER | RENT RETURN WE ARE ALSO<br>RULES WHERE THESE EMPLO | D INCLUDING ALL<br>DYEES ARE COMP | INDIVI          |  |

Return Explanation

990 Schedule O, Supplemental Information

REVIEW 990

DESCRIBE
THE
PROCESS
USED BY
MNGMT
&/OR GOV
BODY TO

| Return<br>Reference  | Explanation  |
|--|--|
| DESCRIPTION OF PROCESS TO MONITOR TRANSACTIONS FOR CONFLICTS | OF INTEREST FORM 990, PART VI, LINE 12C CHILDREN'S BOARD OF TRUSTEES ADOPTED A CONFLICT OF INTEREST POLICY THAT APPLIES TO AN "INTERESTED PERSON" AN INTERESTED PERSON WOULD BE EVE RY DIRECTOR, TRUSTEE, MEMBER OF A BOARD COMMITTEE WITH GOVERNING BOARD DELEGATED POWERS, O FFICER OR "KEY MANAGEMENT EMPLOYEE" OF A CHILDREN'S ORGANIZATION WHOM HAS A DIRECT OR INDI RECT FINANCIAL INTEREST A KEY MANAGEMENT EMPLOYEE WOULD BE THE CHIEF EXECUTIVE OFFICER OF A CHILDREN'S ORGANIZATION, ANY MANAGERS WHO REPORT DIRECTLY TO THE CHIEF EXECUTIVE OFFICE R OR THE BOARD OF A CHILDREN'S ORGANIZATION, ANY MANAGERS WHO REPORT DIRECTLY TO THE CHIEF EXECUTIVE OFFICE R OR THE BOARD OF A CHILDREN'S ORGANIZATION, ANY EMPLOYEE OTHERWISE LISTED AS A CURRENT OR FORMER "KEY EMPLOYEE" ON THE MOST RECENTLY FILED IRS FORM 990 OF A CHILDREN'S ORGANIZATIO N, OR ANY OTHER PERSONNELS OD DESIGNATED BY THE CHIEF EXECUTIVE OFFICER IN CONNECTION WITH ANY ACTUAL OR POSSIBLE CONFLICT OF INTEREST, AN INTERESTED PERSON MUST DISCLOSE THE EXIST ENCE OF THE FINANCIAL INTEREST AND BE GIVEN THE OPPORTUNITY TO DISCLOSE ALL MATERIAL FACTS TO THE DIRECTORS OR TRUSTEES AND MEMBERS OF COMMITTEES WITH GOVERNING BOARD DELEGATED POW ERS CONSIDERING THE PROPOSED TRANSACTION OR ARRANGEMENT AFTER DISCLOSURE OF THE FINANCIAL INTEREST AND ALL MATERIAL FACTS, AND AFTER ANY DISCUSSION WITH THE INTERESTED PERSON, SUCH INTEREST AND BLEEGATED FOR MINITEREST AND BLEEGATED POW ERS CONSIDERING THE PROPOSED TRANSACTION OR ARRANGEMENT AFTER DISCLOSURE OF THE FINANCIAL INTEREST ED PERSON SHALL LEAVE THE GOVERNING BOARD DC COMMITTEE MEETING WHILE THE DETERMINATION OF A CONFLICT OF INTEREST IS DISCUSSED AND VOTED UPON THE REMAINING BOARD OR COMMITTEE THE DISCUSSED AND VOTED UPON THE REMAINING BOARD OR COMMITTEE SHALL DETERMINE WHETHER A) THE TRANSACTION OR ARRANGEMENT IS IN THE CHILDREN'S ORGANIZATION EST INTEREST, AND IS FAIR AND REASONABLE OR B) WHETHER THE CHILD REN'S ORGANIZATION BEST INTEREST, AND IS FAIR AND REASONABLE OR B) WHETHER THE CHILD REN'S ORGANIZATION BASIN WITH REASONABL |

Return

| Reference   | ·  |
|---|--|
| Reference  OFFICES & POSITIONS FOR WHICH PROCESS WAS USED, & YEAR PROCESS | WAS BEGUN FORM 990, PART VI, LINES 15A AND 15B CHILDREN'S BOARD OF TRUSTEES HAS ULTIMATE D ECISION-MAKING OVER EXECUTIVE COMPENSATION, AND THE COMPENSATION AND BENEFITS COMMITTEE (C OMMITTEE) IS RESPONSIBLE FOR PROGRAM OVERSIGHT AND ADMINISTRATION AND FOR MAKING RECOMMEND ATIONS TO THE BOARD THE COMPENSATION AND BENEFITS COMMITTEE IS COMPRISED OF INDEPENDENT B OARD MEMBERS AND CHARGED WITH EVALUATING THE TOTAL COMPENSATION PACKAGE OF SELECTED EMPLOY EES (CALLED 'DISQUALIFIED PERSONS') TO CARRY OUT THIS CHARGE, THE COMMITTEE ENGAGES AN IN DEPENDENT THIRD PARTY EXECUTIVE COMPENSATION FIRM TO COMPLETE AN ANNUAL ASSESSMENT OF THE COMPETITIVENESS AND REASONABLENESS OF THE TOTAL COMPENSATION FOR 'DISQUALIFIED PERSONSOTHE R EXECUTIVES USING MARKET DATA PROVIDED BY THE THIRD PARTY RELATING TO PAY, BENEFITS AND PERQUISITES PAID TO FUNCTIONALLY COMPARABLE POSITIONS IN ORGANIZATIONS COMPARABLE TO CHILD REN'S HEALTHCARE OF ATLANTA. THE COMMITTEE PROVIDES TOTAL COMPENSATION RECOMMENDATIONS PA |
|   | Y RECOMMENDATIONS ARE MADE IN DECEMBER AND BOARD APPROVED CHANGES, IF ANY, ARE EFFECTIVE I<br>N JANUARY OF THE COMING YEAR INCENTIVE PAYOUTS ARE APPROVED IN FEBRUARY, FOR THE PRIOR YE<br>AR'S PERFORMANCE, AND ISSUED IN MARCH ALL COMMITTEE RECOMMENDATIONS AND BOARD DECISIONS (   |
|   | RELATED TO EXECUTIVE COMPENSATION) ARE DOCUMENTED IN THE APPLICABLE MEETING MINUTES  |

Explanation

Return Explanation Reference

| PROCESS    | FORM 990, PART VI, LINE 19 CHILDREN'S HEALTHCARE OF ATLANTA, INC. DOES NOT MAKE FINANCIAL  |
|------------|--|
| FOR MAKING | STATEMENTS, GOVERNING DOCUMENTS AND CONFLICT OF INTEREST POLICY AVAILABLE TO THE PUBLIC, I |
| DOCUMENTS  | N ACCORDANCE WITH IRS GUIDELINES   |
| AVAILABLE  |  |
| TO THE     |  |
| PUBLIC     |  |

Return

| Reference                                       | ·   |
|---|---|
| HOURS<br>DEVOTED TO<br>RELATED<br>ORGANIZATIONS | FORM 990, PART VII ALL MEMBERS OF CHILDREN'S HEALTHCARE OF ATLANTA EXECUTIVE TEAM WORK A M INIMUM OF 50 HOURS PER WEEK THE SPLIT OF THESE HOURS BETWEEN THE PARENT AND GROUP RETURNS IS DETERMINED BY THE INDIVIDUAL'S ROLE AND RESPONSIBILITIES AS WELL AS THE LOCATION OF THE INDIVIDUAL'S PAYROLL EXPENSE INDIVIDUALS WHOSE PAYROLL EXPENSE IS LOCATED AT THE PARENT SPEND 80% OR 40 HOURS OF THEIR WORK WEEK DEVOTED TO CARRYING OUT THE GOALS AND OBJECTIVES OF THE CHOA ORGANIZATION AS A WHOLE THE REMAINING 20% OR 10 HOURS IS DEVOTED TO SPECIFIC GOALS AND TASKS ASSOCIATED WITH ONE OR MORE OF THE ORGANIZATIONS REPRESENTED IN THE GROUP RETURN INDIVIDUALS WHOSE PAYROLL EXPENSE IS LOCATED AT THE SUPPORT ZONE SPEND 80% OR 40 HOURS OF THEIR WORK WEEK DEVOTED TO CARRYING OUT THE GOALS AND OBJECTIVES OF ONE OR MORE OF THE ENTITIES REPRESENTED IN THE GROUP RETURN THE REMAINING 20% OR 10 HOURS IN DEVOTED TO TASKS OR OBJECTIVES RELATED TO THE CHOA ORGANIZATION AS A WHOLE |

Explanation

Return Explanation Reference OTHER FORM 990, PART XI, LINE 9 TRANSFERS BETWEEN ENTITIES (29,994,597) CHANGES

CHANGES
IN NET
ASSETS OR
FUND
BALANCES

990 Schedule O, Supplemental Information

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As Filed Data -

## **Related Organizations and Unrelated Partnerships**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

OMB No 1545-0047

DLN: 93493317068317

Open to Public Inspection

Schedule R (Form 990) 2016

Department of the Treasury Internal Revenue Service

(Form 990)

**SCHEDULE R** 

► Attach to Form 990.

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

Name of the organization CHILDREN'S HEALTHCARE OF ATLANTA INC **Employer identification number** 58-2367819 Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33. Part I

| (a)<br>Name, address, and EIN (if applicable) of disregarded entity   | (b)<br>Primary activity        | (c) Legal domicile (state or foreign country        |                            | (e)<br>End-of-year assets                        | <b>(f)</b><br>Direct controlling<br>entity |                    |                                      |
|---|--------------------------------|---|----------------------------|--|--|--------------------|--------------------------------------|
| (1) CHILDREN'S HEALTHCARE OF ATLANTA AFFIL 1587 NORTHEAST EXPRESSWAY ATLANTA, GA 30329 81-2628990               | AFFIL AGMTS                    | GA  | 124,909                    | 0  | CHOA INC                                   |                    | _                                    |
| (2) REAL ESTATE ENTERPRISES LLC<br>1587 NORTHEAST EXPRESSWAY<br>ATLANTA, GA 30329<br>81-2291402                 | REAL ESTATE                    | GA  | 431,479                    | 0  | CHOA INC                                   |                    |                                      |
| (3) PEDIATRIC INFORMATICS LLC<br>1587 NORTHEAST EXPRESSWAY<br>ATLANTA, GA 30329<br>81-2305602                   | INFO TECH                      | GA  | 0                          | 0  | CHOA INC                                   |                    |                                      |
|   |                                |   |                            |  |  |                    | _                                    |
|   |                                |   |                            |  |  |                    | _                                    |
| Part II Identification of Related Tax-Exempt Organization related tax-exempt organizations during the tax year. | <b>s</b> Complete if the orga  | anization answered                                  | "Yes" on Form 990,         | Part IV, line 34 b                               | pecause it had one or                      | more               |                                      |
| (a)  Name, address, and EIN of related organization   | <b>(b)</b><br>Primary activity | (c)<br>Legal domicile (state<br>or foreign country) | (d)<br>Exempt Code section | (e) Public charity status (if section 501(c)(3)) | (f) Direct controlling entity              | Section<br>(13) co | g)<br>n 512(b)<br>ontrolled<br>tity? |
| (1)Egleston Children's Hospital Emory Univ<br>1587 NORTHEAST EXPRESSWAY   | Hospital                       | GA  | 501(c)(3)                  | 3  | NA   | Tes                | No<br>No                             |
| Atlanta, GA 30329<br>52-0572412   |                                |   |                            |  |  |                    |                                      |
| (2)Scottish Rite Children's Medical Center<br>1587 Northeast Expressway   | Hospital                       | GA  | 501(c)(3)                  | 3  | NA   |                    | No                                   |
| Atlanta, GA 30329<br>58-0572465   |                                |   |                            |  |  |                    |                                      |
| (3)Children's Healthcare of Atlanta FDN<br>1587 Northeast Expressway  | Fundraising                    | GA  | 501(c)(3)                  | 7  | NA   |                    | No                                   |
| Atlanta, GA 30329<br>58-1710601   |                                |   |                            |  |  |                    |                                      |
| (4)Marcus Autism Center<br>1587 Northeast Expressway  | PED HLTH SVCS                  | GA  | 501(c)(3)                  | 10   | NA   |                    | No                                   |
| Atlanta, GA 30329<br>26-2809380   |                                |   |                            |  |  |                    |                                      |
| (5) Egleston Affiliated Services Inc<br>1587 Northeast Expressway   | Phys care                      | GA  | 501(c)(3)                  | 3  | NA   |                    | No                                   |
| Atlanta, GA 30329<br>58-2147112   |                                |   |                            |  |  |                    |                                      |
| (6)Egleston Pediatric Group Inc<br>1587 Northeast Expressway  | Phys Mgmt                      | GA  | 501(c)(3)                  | 3  | NA   |                    | No                                   |
| Atlanta, GA 30329<br>58-2201217   |                                |   |                            |  |  |                    |                                      |
| (7)HSOC Inc<br>1587 Northeast Expressway  | Mgmt & Adm Sv                  | GA  | 501(c)(3)                  | 3  | NA   |                    | No                                   |
| Atlanta, GA 30329<br>20-3962330   |                                |   |                            |  |  |                    |                                      |

Cat No 50135Y

| one or more related organizations treated as a partnership  (a)   |  |  | (b) (c) (   |                                 |   | ) T  | (f)                         | (g)   | (h)                             |  | (i            | )                                 | ()                               | <u>)</u>        | (k)                                      |                          |
|---|--|--|---|---------------------------------|---|--|-----------------------------|---|---------------------------------|--|---------------|-----------------------------------|----------------------------------|-----------------|--|--------------------------|
| Name, address, and EIN of<br>related organization   |  | Primary<br>activity                                  | ımary Legal   | Direct<br>controlling<br>entity | Predom Income(riunrela excluded tax un sections | inant<br>elated, t<br>ted,<br>I from<br>ider<br>512- | Share of<br>total income    | Share of  | Disproprtionate<br>allocations? |  |               | /-UBI<br>nt in<br>:0 of<br>le K-1 | Gener<br>mana<br>partr           | ral or<br>iging | Percent<br>owners                        | tage                     |
|   |  |  |   |                                 | 514   | '  |                             |   | Yes                             | No   |               |                                   | Yes                              | $\overline{}$   |  |                          |
| (1) Meridian Mark LLC<br>1587 NE Exprswy<br>Atl, GA 30329<br>01-0723254   |  | Surgery Center                                       | GA  | NA                              | Related   |  | 0                           | 0   |                                 | No   |               | 0                                 |                                  | No              | 51 00                                    | 00 %                     |
|   |  |  |   |                                 |   |  |                             |   |                                 |  |               |                                   |                                  |                 |  |                          |
|   |  |  |   |                                 |   |  |                             |   |                                 |  |               |                                   |                                  |                 |  |                          |
|   |  |  |   |                                 |   |  |                             |   |                                 |  |               |                                   |                                  |                 |  |                          |
|   |  |  |   |                                 |   |  |                             |   |                                 |  |               |                                   |                                  |                 |  |                          |
|   |  |  |   |                                 |   |  |                             |   |                                 |  |               |                                   |                                  |                 |  |                          |
|   |  |  |   |                                 | +   | -  |                             |   |                                 |  |               |                                   |                                  |                 |  |                          |
|   |  |  |   |                                 |   |  |                             |   |                                 |  |               |                                   |                                  |                 |  |                          |
| Part IV Identification of Related O because it had one or more re   |  |  |   |                                 |   |  | zation an                   | swered "Ye  | es" on                          | Form                                       | 990, P        | art IV                            | /, line                          | e 34            |  |                          |
|   |  | as a corporati<br>(<br>Le<br>dom<br>(state o         | on or ti<br>c)<br>gal<br>nicile<br>r foreign          | ust during                      |   | ear.   | e)<br>f entity<br>, S corp, | Swered "Ye<br>(f)<br>Share of total<br>Income             |                                 | (g) re of end year assets                  |               | (<br>Perc                         | (h)<br>entage                    | 2               | (1)<br>Section 5<br>(13) con<br>entit    | 512(b)<br>trolled<br>y?  |
| because it had one or more re<br>(a)  Name, address, and EIN of   | elated organizations treated (b)                                       | as a corporati<br>(<br>Le<br>dom<br>(state o         | on or ti<br>c)<br>gal<br>nicile<br>r foreign<br>ntry) | ust during                      | the tax y (d) t controlling entity              | ear.<br>(e<br>Type of<br>(C corp,                    | e)<br>f entity<br>, S corp, | <b>(f)</b><br>Share of total                              | Shai                            | (g)<br>re of end<br>year<br>assets         |               | Perc<br>own                       | ( <b>h)</b><br>entage            | e<br>1          | Section 5<br>(13) con                    | 512(b)<br>trolled        |
| because it had one or more re  (a)  Name, address, and EIN of related organization  (1)The Children Health Network Inc  1587 Northeast Expressway  Atlanta, GA 30329  | elated organizations treated  (b)  Primary activity                    | as a corporati<br>(<br>Le<br>dom<br>(state o<br>coul | on or ti<br>c)<br>gal<br>nicile<br>r foreign<br>ntry) | Direc                           | the tax y (d) t controlling entity              | rear.<br>(e<br>Type of<br>(C corp,<br>or tr          | e)<br>f entity<br>, S corp, | (f)<br>Share of total<br>Income                           | Shai                            | (g)<br>re of end<br>year<br>assets         | d-of-         | Perc<br>own                       | ( <b>h)</b><br>entage<br>ership  | e<br>1          | Section 5<br>(13) con<br>entit           | 512(b)<br>trolled<br>y?  |
| because it had one or more re  (a)  Name, address, and EIN of related organization  (1)The Children Health Network Inc  1587 Northeast Expressway   | elated organizations treated  (b)  Primary activity                    | as a corporati<br>(<br>Le<br>dom<br>(state o<br>coul | on or ti<br>c)<br>gal<br>nicile<br>r foreign<br>ntry) | Direc                           | the tax y (d) t controlling entity              | rear.<br>(e<br>Type of<br>(C corp,<br>or tr          | e)<br>f entity<br>, S corp, | (f)<br>Share of total<br>Income                           | Shai                            | (g)<br>re of end<br>year<br>assets         | d-of-<br>,096 | Perc<br>own                       | ( <b>h)</b><br>entage<br>ership  | 2               | Section 5<br>(13) con<br>entit           | 512(b)<br>trolled<br>y?  |
| because it had one or more re  (a)  Name, address, and EIN of related organization  (1)The Children Health Network Inc  1587 Northeast Expressway  Atlanta, GA 30329 58-2133795   | elated organizations treated  (b)  Primary activity  Physician HSP ORG | as a corporati<br>(Le<br>dom<br>(state o<br>cour     | on or ti<br>c)<br>gal<br>nicile<br>r foreign<br>ntry) | Direct CHOA                     | the tax y (d) t controlling entity              | Type of<br>(C corp,<br>or tr                         | e)<br>f entity<br>, S corp, | (f)<br>Share of total<br>income<br>2,054,76               | Shai                            | (g)<br>re of end<br>year<br>assets<br>-629 | d-of-<br>,096 | Perc<br>own                       | ( <b>h)</b><br>entage<br>ership  | 2               | Section 5<br>(13) con<br>entit<br>Yes    | 512(b)<br>trollec<br>:y? |
| (a) Name, address, and EIN of related organization  (1)The Children Health Network Inc 1587 Northeast Expressway Atlanta, GA 30329 58-2133795 (2)The Children Care Network Inc 1587 Northeast Expressway Atlanta, GA 30329  | elated organizations treated  (b)  Primary activity  Physician HSP ORG | as a corporati<br>(Le<br>dom<br>(state o<br>cour     | on or ti<br>c)<br>gal<br>nicile<br>r foreign<br>ntry) | Direct CHOA                     | the tax y (d) t controlling entity              | Type of<br>(C corp,<br>or tr                         | e)<br>f entity<br>, S corp, | (f)<br>Share of total<br>income<br>2,054,76               | Shai                            | (g)<br>re of end<br>year<br>assets<br>-629 | ,096          | 100 (                             | ( <b>h)</b><br>entage<br>ership  | G.              | Section 5<br>(13) con<br>entit<br>Yes    | 512(b)<br>trolled<br>y?  |
| Name, address, and EIN of related organization  (1)The Children Health Network Inc 1587 Northeast Expressway Atlanta, GA 30329 58-2133795 (2)The Children Care Network Inc 1587 Northeast Expressway Atlanta, GA 30329 47-1373158 (3)Emory-Egleston Children's Heart Center 1587 Northeast Expressway Atlanta, GA 30329 | Physician HSP ORG  Healthcare Srvcs                                    | as a corporati  (Le dom (state o cour                | on or ti<br>c)<br>gal<br>nicile<br>r foreign<br>ntry) | Direct CHOA                     | the tax y (d) t controlling entity              | Year.  (e Type of (C corp, or tr  C Corp             | e)<br>f entity<br>, S corp, | (f)<br>Share of total<br>Income<br>2,054,76'<br>1,954,32' | Shai                            | (g)<br>re of end<br>year<br>assets<br>-629 | ,096          | 100 (                             | (h)<br>entage<br>ership<br>000 % | G.              | Section 5 (13) con-entit  Yes  Yes  Yes  | 512(b)<br>trolled<br>y?  |
| Name, address, and EIN of related organization  (1)The Children Health Network Inc 1587 Northeast Expressway Atlanta, GA 30329 58-2133795 (2)The Children Care Network Inc 1587 Northeast Expressway Atlanta, GA 30329 47-1373158 (3)Emory-Egleston Children's Heart Center 1587 Northeast Expressway Atlanta, GA 30329 | Physician HSP ORG  Healthcare Srvcs                                    | as a corporati  (Le dom (state o cour                | on or ti<br>c)<br>gal<br>nicile<br>r foreign<br>ntry) | Direct CHOA                     | the tax y (d) t controlling entity              | Year.  (e Type of (C corp, or tr  C Corp             | e)<br>f entity<br>, S corp, | (f)<br>Share of total<br>Income<br>2,054,76'<br>1,954,32' | Shai                            | (g)<br>re of end<br>year<br>assets<br>-629 | ,096          | 100 (                             | (h)<br>entage<br>ership<br>000 % | G.              | Section 5 (13) con-entit  Yes  Yes  Yes  | 512(b)<br>trollec<br>:y? |
| Name, address, and EIN of related organization  (1)The Children Health Network Inc 1587 Northeast Expressway Atlanta, GA 30329 58-2133795 (2)The Children Care Network Inc 1587 Northeast Expressway Atlanta, GA 30329 47-1373158 (3)Emory-Egleston Children's Heart Center 1587 Northeast Expressway Atlanta, GA 30329 | Physician HSP ORG  Healthcare Srvcs                                    | as a corporati  (Le dom (state o cour                | on or ti<br>c)<br>gal<br>nicile<br>r foreign<br>ntry) | Direct CHOA                     | the tax y (d) t controlling entity              | Year.  (e Type of (C corp, or tr  C Corp             | e)<br>f entity<br>, S corp, | (f)<br>Share of total<br>Income<br>2,054,76'<br>1,954,32' | Shai                            | (g)<br>re of end<br>year<br>assets<br>-629 | ,096          | 100 (                             | (h)<br>entage<br>ership<br>000 % | G.              | Section 5 (13) con- entit  Yes  Yes  Yes | 512(b)<br>trolled<br>y?  |

(2)Meridian Mark LLC

| Schedule R (Form 990) 2016  |            | Pa  | ge <b>3</b> |
|---|------------|-----|-------------|
| Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.                 |            |     |             |
| Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule  |            | Yes | No          |
| 1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV? |            |     |             |
| a Receipt of (i) interest, (ii)annuities, (iii) royalties, or(iv) rent from a controlled entity   | 1a         |     | No          |
| <b>b</b> Gift, grant, or capital contribution to related organization(s)  | <b>1</b> b |     | No          |
| c Gift, grant, or capital contribution from related organization(s)   | 1c         |     | No          |
| d Loans or loan guarantees to or for related organization(s)  | 1d         |     | No          |
| e Loans or loan guarantees by related organization(s)   | 1e         | Yes |             |
| f Dividends from related organization(s)  | 1f         |     | No          |
| g Sale of assets to related organization(s)   | <b>1</b> g |     | No          |
| h Purchase of assets from related organization(s)   | 1h         |     | No          |
| i Exchange of assets with related organization(s)   | <b>1</b> i |     | No          |
| j Lease of facilities, equipment, or other assets to related organization(s)  | <b>1</b> j |     | No          |
| k Lease of facilities, equipment, or other assets from related organization(s)  | 1k         |     | No          |
| l Performance of services or membership or fundraising solicitations for related organization(s)  | . 11       | Yes |             |
| m Performance of services or membership or fundraising solicitations by related organization(s)   | 1m         |     | No          |
| n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)   | 1n         |     | No          |
|   | <u> </u>   | +   | <del></del> |

| f | Dividends from related organization(s)   | 1f         |     | No |
|---|--|------------|-----|----|
| g | Sale of assets to related organization(s)  | <b>1</b> g |     | No |
| h | Purchase of assets from related organization(s)  | 1h         |     | No |
| i | Exchange of assets with related organization(s)  | 1i         |     | No |
| j | Lease of facilities, equipment, or other assets to related organization(s)                     | 1j         |     | No |
|   |  |            |     |    |
| k | Lease of facilities, equipment, or other assets from related organization(s)                   | 1k         |     | No |
| ı | Performance of services or membership or fundraising solicitations for related organization(s) | 11         | Yes |    |
| m | Performance of services or membership or fundraising solicitations by related organization(s)  | 1m         |     | No |
| n | Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)  | 1n         |     | No |
| О | Sharing of paid employees with related organization(s)   | 10         |     | No |
|   |  |            |     |    |
| р | Reimbursement paid to related organization(s) for expenses                                     | <b>1</b> p |     | No |
| q | Reimbursement paid by related organization(s) for expenses                                     | <b>1</b> q | Yes |    |
|   |  |            |     |    |

| i Exchange of assets with related organization(s)   |   |                        |                                 | 1i           | No |
|---|---|------------------------|---------------------------------|--------------|----|
| j Lease of facilities, equipment, or other assets to related organization(s)                                      |   |                        |                                 | 1j           | No |
| ${f k}$ Lease of facilities, equipment, or other assets from related organization(s)                              |   |                        |                                 | 1k           | No |
| l Performance of services or membership or fundraising solicitations for related organization(s)                  |   |                        |                                 | 1 Yes        |    |
| f m Performance of services or membership or fundraising solicitations by related organization(s)                 |   |                        |                                 | 1m           | No |
| f n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)                 |   |                        |                                 | 1n           | No |
| o Sharing of paid employees with related organization(s)  |   |                        |                                 | 10           | No |
| p Reimbursement paid to related organization(s) for expenses  |   |                        |                                 | 1p           | No |
| <b>q</b> Reimbursement paid by related organization(s) for expenses   |   |                        |                                 | 1q Yes       |    |
| r Other transfer of cash or property to related organization(s)   |   |                        |                                 | 1r           | No |
| ${f s}$ Other transfer of cash or property from related organization(s)   |   |                        |                                 | 1s           | No |
| 2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line | , including covered r                   | elationships and tra   | nsaction thresholds             | _            |    |
| (a)<br>Name of related organization   | <b>(b)</b><br>Transaction<br>type (a-s) | (c)<br>Amount involved | (d)<br>Method of determining am | ount involve | d  |
| (1)Meridian Mark LLC  | 1                                       | 1,819,469              | Cash                            |              |    |

6,267,890

Cash

Schedule R (Form 990) 2016

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

| <b>1</b>                                       |                                |          |  |     |   |                                    |  |                                      |    |  |           |         |                                       |
|--|--------------------------------|----------|--|-----|---|------------------------------------|--|--------------------------------------|----|--|-----------|---------|---------------------------------------|
| <b>(a)</b><br>Name, address, and EIN of entity | <b>(b)</b><br>Primary activity | domicile | (d) Predominant Income (related, unrelated, excluded from tax under sections 512- 514) | or  | (e) re all partners section 501(c)(3) rganizations? | (f)<br>Share of<br>total<br>income | (g)<br>Share of<br>end-of-year<br>assets | (h)<br>Disproprtiona<br>allocations? |    | Code V-UBI<br>amount in box<br>20<br>of Schedule<br>K-1<br>(Form 1065) |           | <u></u> | <b>(k)</b><br>Percentage<br>ownership |
|  |                                |          | 514)   | Yes | No  | <b>!</b>                           |  | Yes                                  | No |  | Yes       | No      |                                       |
|  |                                |          |  |     |   |                                    |  |                                      |    |  |           |         |                                       |
|  |                                |          |  |     |   |                                    |  |                                      |    |  |           |         |                                       |
|  |                                |          |  |     |   |                                    |  |                                      |    |  |           |         |                                       |
|  |                                |          |  |     |   |                                    |  |                                      |    |  |           |         |                                       |
|  |                                |          |  |     |   |                                    |  |                                      |    |  |           |         |                                       |
|  |                                |          |  |     |   |                                    |  |                                      |    |  |           |         |                                       |
|  |                                |          |  |     |   |                                    |  |                                      |    |  |           |         |                                       |
|  |                                |          |  |     |   |                                    |  |                                      |    |  |           |         |                                       |
|  |                                |          |  |     |   |                                    |  |                                      |    |  |           |         |                                       |
|  |                                |          |  |     |   |                                    |  |                                      |    |  |           |         |                                       |
|  |                                |          |  |     |   |                                    |  |                                      |    |  |           |         |                                       |
|  |                                |          |  |     |   |                                    |  |                                      |    |  |           |         |                                       |
|  |                                |          |  |     |   |                                    |  |                                      |    |  |           |         |                                       |
|  |                                |          |  |     |   |                                    |  |                                      |    |  |           |         |                                       |
|  |                                |          |  |     |   |                                    |  |                                      |    |  |           |         |                                       |
|  |                                |          |  |     |   |                                    |  |                                      |    | Schedul  | e R (Form | 1 990   | D) 2016                               |

| Schedule R (Form 990) 2016        |  |                            |  |  |  |  |  |  |  |  |
|-----------------------------------|--|----------------------------|--|--|--|--|--|--|--|--|
| Part VII Supplemental Information |  |                            |  |  |  |  |  |  |  |  |
| Provide additional info           | Provide additional information for responses to questions on Schedule R (see instructions)             |                            |  |  |  |  |  |  |  |  |
| Return Reference                  | Explanation  |                            |  |  |  |  |  |  |  |  |
| SCHEDULE R, PART V, LINE 1E       | Refer to disclosure in Schedule K regarding members of the obligated group for CHOA's tax exempt bonds |                            |  |  |  |  |  |  |  |  |
|                                   |  | Schedule R (Form 990) 2016 |  |  |  |  |  |  |  |  |

1587 NORTHEAST EXPRESSWAY

1587 Northeast Expressway Atlanta, GA 30329 58-0572465 (2)

1587 Northeast Expressway Atlanta, GA 30329 58-1710601 (3)

1587 Northeast Expressway Atlanta, GA 30329 26-2809380 (4)

1587 Northeast Expressway Atlanta, GA 30329 58-2147112

1587 Northeast Expressway Atlanta, GA 30329 58-2201217

1587 Northeast Expressway Atlanta, GA 30329 20-3962330

Atlanta, GA 30329 52-0572412

(1)

(1)

(5)

(6)

**Software Version:** FTN: 58-2367819

Hospital

Hospital

Fundraising

PED HLTH SVCS

Phys care

Phys Mgmt

Mgmt & Adm Sv

(state

or foreign country)

GΑ

GΑ

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GΑ

GΑ

section

501(c)(3)

501(c)(3)

501(c)(3)

501(c)(3)

501(c)(3)

501(c)(3)

501(c)(3)

(e)

Public charity

status

(if section 501(c)

(3))

10

(f)

Direct controlling

entity

NA

NΑ

NA

NΑ

NA

(g)

Section 512

(b)(13)

controlled entity?

No

No

No

No

No

No

No

Nο

Yes

|          |            |           |            |               | Name:    | CHILDREN'S HEALTHCARE OF |
|----------|------------|-----------|------------|---------------|----------|--------------------------|
| Form 000 | Schedule P | Dart II - | Identifica | tion of Belat | ed Tay-E | vemnt Organizations      |

| CIN.   | 30 2307013                           |
|--|--------------------------------------|
| Name:  | CHILDREN'S HEALTHCARE OF ATLANTA INC |
| orm 990, Schedule R, Part II - Identification of Related Tax-E | xempt Organizations                  |

Software ID:

#### (b) (a) (c) (d) Name, address, and EIN of related organization Primary activity Legal domicile Exempt Code